



Government of the Republic of Trinidad and Tobago

PUBLIC SECTOR INVESTMENT PROGRAMME

Tobago

STEADFAST AND RESOLUTE:
FORGING PATHWAYS TO PROSPERITY

20 25





PUBLIC SECTOR INVESTMENT PROGRAMME **TOBAGO** **2025**

MINISTRY OF PLANNING AND DEVELOPMENT
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ABBREVIATIONS

AATT	Airports Authority of Trinidad and Tobago
AHP	Affordable Housing Programme
AJIPAA	Administration of Justice (Indictable Proceedings) Act, 2011 (as amended)
ANR	Arthur Napoleon Robinson
ANRRIA	Arthur Napoleon Raymond Robinson International Airport
BDU	Business Development Unit
BOL	Beneficiary Owned Land
CAPE	Caribbean Advanced Proficiency Education
CAST	Central Administrative Services, Tobago
CATT	Children's Authority of Trinidad and Tobago
CCC	Civilian Conservation Corps
CCTV	Closed Circuit Television
CERT	Community Emergency Response Team
CF	Consolidated Fund
CSEC	Caribbean Secondary Education Certificate
CSO	Central Statistical Office
CSSU	Community Social Services Unit
CT	Computed Tomography
DATAS	Department of Advanced Training and Advisory Services
DERT	Division of Education, Research and Technology
DSPURD	Division of Settlements, Public Utilities and Rural Development
ECCE	Early Childhood Care and Education
E-IDCOT	Eco-Industrial Development Company Limited
EIA	Environmental Impact Assessment
GDP	Gross Domestic Product
GORTT	Government of the Republic of Trinidad and Tobago
HCP	Home Completion Programme
HIG	Home Improvement Grant
HIP	Home Improvement Programme
HIS	Home Improvement Subsidy
HIV/AIDS	Human Immunodeficiency Virus/Acquired Immunodeficiency Syndrome

ABBREVIATIONS

HOME	Home Ownership Made Equal
HVAC	Heating, Ventilation, and Air conditioning
ICC	International Cricket Council
ICT	Information and Communication Technology
IDF	Infrastructure Development Fund
LED	Light-Emitting Diode
MDA	Ministries, Department and Agencies
MRI	Magnetic Resonance Imaging
NDS	National Development Strategy
NEDCO	National Entrepreneurship Development Company Limited
NIDCO	National Infrastructure Development Company Limited
OPR	Office of Procurement Regulation
OVIS	Online Vote Information System
PA	Public Announcement
PAM	Programme for Adolescent Mothers
PD-PMIS	Project Monitoring Information System upgrade for the Planning Department
PSIP	Public Sector Investment Programme
PURE	Programme for Upgrading Roads Efficiency
PVC	Polyvinyl Chloride
RDP	Rural Development Programme
RDU	Rural Development Unit
REACH	Realization of Economic Achievement Programme
SAHP	Social Assistance Housing Programme
SDA	Seventh-Day Adventist
SGH	Scarborough General Hospital
SLEP	Street Lighting and Electrification Programme
SME	Small and Medium-Sized Enterprise
TTCG	Trinidad and Tobago Coast Guard
TTDF	Trinidad and Tobago Defence Force
TTFS	Trinidad and Tobago Fire Service
TATT	Telecommunications Authority of Trinidad and Tobago
T&TEC	Trinidad and Tobago Electricity Commission

ABBREVIATIONS

TEMA	Tobago Emergency Management Authority
TIC	Trade and Investment Convention
THA	Tobago House of Assembly
TTPS	Trinidad and Tobago Police Service
TTR	Trinidad and Tobago Regiment
TRHA	Tobago Regional Health Authority
UPS	Uninterruptible Power Supply
URP	Unemployment Relief Programme
VACC	Virtual Access Customer Centres
WASA	Water and Sewerage Authority
WWTP	Wastewater Treatment Plants

INTRODUCTION

The Tobago House of Assembly (THA) is a body corporate according to Section 5 (1) of the THA Act No 40 of 1996.^[1] Under the Fifth Schedule of the Act, the THA is charged with the following responsibilities for Tobago:

- Finance - the collection of revenue and the meeting of expenditure incurred in the carrying out of the functions of the Assembly;
- State Lands;
- Land and marine parks;
- Museums, archives, historical sites and historical buildings;
- Public buildings and the maintenance of the residences of the President and the Prime Minister;
- Tourism;
- Sports;
- Culture and the Arts;
- Community Development;
- Co-operatives;
- Agriculture;
- Fisheries;
- Food Production;
- Forestry;
- Town and Country Planning;
- Infrastructure including air and sea transportation, wharves and airports and public utilities;
- Telecommunications;
- Highway and Roads;
- Industrial Development;
- Environment;
- Customs and Excise;
- Licensing;
- Health Services;
- Library Services;
- Education including Curriculum;
- Social Welfare;
- Marketing;
- Valuations;
- Postal services and collection of revenue therefrom;
- Statistics and Information;
- Housing;
- Plant and Animal Quarantine; and
- Such other matters as the President may, by Order, assign to the Assembly.^[2]

To comply with the above-mentioned responsibilities, the THA established the following eleven (11) Divisions, namely:

- Assembly Legislature;
- Office of the Chief Secretary;
- Finance and Enterprise Development;
- Tourism and Transportation;
- Education;
- Youth Affairs and Sports;
- Community Development and Culture;
- Infrastructure and Public Utilities;
- Agriculture;
- Marine Affairs;
- Marketing and the Environment;
- Health and Social Services; and
- Settlements and Labour.

The focus of the THA is to make Tobago *“the greatest little island on the planet”* through the implementation of projects and programmes under the Public Sector Investment Programme (PSIP).

The PSIP represents the capital expenditure component of the National Budget and is an instrument used by Government to affect its vision and policies. It is a budgeting and strategic planning tool made up of projects and programmes, designed to achieve the goals set out in the Government’s overarching policy. It is a mechanism by which scarce resources are allocated to areas of national priority. The Central Government through the Consolidated Fund (CF) and the Infrastructure Development Fund (IDF) provides financing for the national PSIP, including the Tobago PSIP. The aim of the Tobago PSIP is to develop the island and by extension, improve the lives of the citizens, by implementing the policies and plans of the Vision 2030 National Development Strategy (NDS) 2016-2030 (Vision 2030) and the Comprehensive Economic Plan 2.0.

[1] *The Tobago House of Assembly Act 1996*

[2] *IBID*

OVERVIEW

TOBAGO DEVELOPMENT PROGRAMME - FISCAL YEAR 2024

For fiscal year 2024, the budgetary allocation for the Development Programme of the THA was \$260.0 million and which was revised to \$295.6 million as shown in Table I, hereunder:

Table 1: 2024 Allocation By The Tha Divisions

DIVISION	NO. OF PROJECTS	PARLIAMENTARY APPROPRIATION 2024 (\$' 000)	REVISED ALLOCATION (\$' 000)
Assembly Legislature	8	2,901.4	2,901.4
Community Development, Youth Development and Sport	64	38,491.0	38,491.0
Education, Research and Technology	81	32,915.6	32,915.6
Finance, Trade and the Economy	10	8,145.6	8,145.6
Food Security, Natural Resources, the Environment and Sustainable Development	54	29,173.5	38,823.5
Health, Wellness and Social Protection	54	32,181.4	27,181.4
Infrastructure, Quarries and Urban Development	36	51,673.1	77,623.1
Office of the Chief Secretary	31	15,450.3	15,450.3
Settlements, Public Utilities and Rural Development	31	19,300.0	24,300.0
Office of the Deputy Chief Secretary	1	8.3	8.3
Tourism, Culture, Antiquities and Transportation	36	29,759.8	29,759.8
GRAND TOTAL	406	260,000.0	295,600.0



PART I:
REVIEW OF THE
PUBLIC SECTOR
INVESTMENT
PROGRAMME
2024

VISION
2030:

PUTTING
PEOPLE FIRST:
NURTURING
OUR GREATEST
ASSET



Good health is essential for a productive life and sustainable society. As such, the Division of Health and Social Protection is committed to ensuring that the health sector and social services are robust and responsive to the needs of the citizens.

HEALTH, WELLNESS AND SOCIAL PROTECTION

Of the revised allocation of \$27.2 million, \$7.6 million was utilised for continued improvement works to hospital services, public health services and social intervention programmes. The following activities were undertaken by the Tobago Regional Health Authority (TRHA):

IMPROVEMENT WORKS AT HOSPITALS AND HEALTH CENTRES

- refurbishment works continued at the Health Centres in Mason Hall, Moriah, Castara, Parlatuvier, Les Coteaux, Plymouth and Buccoo;
- construction of a wheelchair ramp for the physically challenged at the Scarborough Health Centre;
- formation of a breastfeeding room at the Maternity and Paediatrics Wards of the Scarborough General Hospital (SGH);
- reconfiguration of the Education Department in the Administration building to include offices and cubicles for staff;
- purchase of a HP500 Hospital Waste Incinerator;
- installation of the air conditioning system at the Scarborough General Hospital;
- payment of 50 percent for the procurement of a Computed Tomography (CT) 64 Slice Scanner;
- purchase of washer for sterilisation of medical equipment;
- purchase of eight (8) ambulances and one (1) Truck Mounted Crane;
- the procurement of 12 Dialysis Machines of which seven (7) units were received and commissioned; and
- completion of restoration and repairs works to the Magnetic Resonance Imaging (MRI) Machine at SGH;

- the retrofitting of the Operating theatre and an in-patient area at the Roxborough Hospital; and
- the upgrading of the hyperbaric chamber at the Roxborough Hospital.

Additionally, the Telecommunication Authority of Trinidad and Tobago (TATT) TTWiFi Guest Internet Services were installed at five (5) locations to enable free use of the services by guests. Other works included Information and Communications Technology (ICT) upgrade and migration of various Information Systems, such as Pharmacy, Medical Records, Finance, Lab and Radiology. This service has also been extended to patients to enable the making of appointments while waiting, the checking of schedules, reading of the news, as well as spending time reviewing public health information.

PUBLIC HEALTH SERVICES

MOSQUITO ERADICATION

The sum of \$0.3 million was expended for this project. Ten (10) contractors were engaged to execute source reduction activities, which entails the removal of white waste across the island.

SOCIAL WELFARE SERVICES

In fiscal year 2024, Social Welfare Services implemented the following programmes and projects:

ESTABLISHMENT OF PROBATION HOSTELS

Renovation works continued at the Caroline Building for the relocation of the Probation Hostel at a cost of \$0.5 million.

PROGRAMME FOR ADOLESCENT MOTHERS (PAM)

During the period under review, the following were undertaken:

- academic and vocational training to 26 teenage mothers and provision of a daily stipend of \$50.00 per student to assist with expenses; and
- day-care services for 23 babies.

PROGRAMME FOR THE REALISATION OF ECONOMIC ACHIEVEMENT (REACH)

During the period under review, the sum of \$1.0 million was expended for the following:

- conduct of training which was held in June 2024. This was facilitated by the National Entrepreneurship Development Company Limited (NEDCO); First Citizens Bank; the Financial Literacy Secretariat in the Division of Finance; Trade and the Economy; and the Office of Procurement Regulation (OPR). There were 24 participants including REACH stakeholders; students of Civilian Conservation Corp (CCC); employees of the Unemployment Relief Programme (URP); the Community-Based Environment Protection and Enhancement Programme; and clients of the Programme for Adolescent Mothers and Community Social Services Unit (CSSU); and
- distribution of grants in the sum of \$0.2 million to 13 REACH clients took place in July 2024.

HOUSING AND SHELTER

HOUSING AND SETTLEMENTS

The Division of Settlements, Public Utilities and Rural Development (DSPURD) received a revised allocation of \$24.3 million. The sum of \$16.2 million was expended on the following:

- **Affordable Housing Programme (AHP)** - the existing Housing/Land Development Programme for Housing Units and Serviced Lots;
- **Home Improvement Programme (HIP)** - the Grants and Subsidies Assistance;
- **Street Lighting and Electrification Programme (SLEP)** -encompasses Street Lighting and Rural Electrification Programmes;
- **Rural Development Programme (RDP)** - encompasses new projects proposed by the Rural Development Unit (RDU); and
- **Social Assistance Housing Programme (SAHP)** - encompasses Home Ownership Made Equal (HOME) Pilot Project.

LAND DEVELOPMENT

HOUSING ESTATE DEVELOPMENT

Wastewater Treatment Plants (WWTPs)

The sum of \$0.1 million was expended on the continued rehabilitation works to two (2) Wastewater Treatment Plants at the Blenheim and the Castara Housing Estate Developments. The Blenheim WWTP was approximately 50 percent completed; and the Castara WWTP was 25 percent completed. Photos of the Castara WWTP are hereunder:



Rehabilitation work Underway at the Castara Wastewater Treatment Plant

Social Assistance Housing Programme (SAHP) - Home Ownership Made Equal (HOME)

In fiscal year 2023, the Division launched its Social Assistance Housing Programme (SAHP) and executed a pilot initiative entitled 'Home Ownership Made Equal (HOME)'. The aim of the programme was to provide housing for persons considered as socially vulnerable (inclusive of the differently-abled and persons under the poverty line). In fiscal year 2024, the programme was expanded to include the construction of 10 homes for vulnerable persons at the Blenheim Housing Development (awardees without title to land, may be accommodated using available lots within THA housing developments).

The homes at the Blenheim Phase II Housing Development were nearing completion, whilst construction had begun on three (3) additional homes at a cost of \$1.0 million. It is also expected that the programme will be expanded in the fiscal year 2025. Photos of the houses are hereunder:



The Home nearing completion under the Social Assistance Housing Programme

Septic Tank Replacement Works – Roxborough

In response to complaints about plastic tanks, the Division embarked on a programme for the removal of plastic septic tanks and the construction of concrete septic tanks at the Roxborough Housing Development. To ensure the smooth transition, the Water and Sewerage Authority (WASA) was consulted and the recommendation was that all tanks should be standardised. Of the 77 homes within the Development, approximately 67 concrete tanks have been constructed at a cost of \$0.8 million.

Home Improvement Programme (HIP)

In order to improve the quality of housing stock on the island, the Home Improvement Programmes (HIP) distributed funding to home owners to undertake repairs to existing homes to provide assistance for the completion of new homes.

The full complement of the HIP include:

- a. The Home Improvement Grant (HIG);
- b. The Home Improvement Subsidy (HIS);
- c. The Home Completion Programme (HCP); and
- d. The Beneficiary Owned Land Programme (BOL).

During the period under review, 301 cheques that totaled \$3.5 million were distributed while 197 cheques totalling \$2.2 million were processed.

EDUCATION, RESEARCH AND TECHNOLOGY

The Division of Education, Research and Technology (DERT) received an allocation of \$32.9 million for the implementation of its projects and programmes. In an effort to improve its project implementation, the Division engaged the services of the Eco-Industrial Development Company (E-IDCOT) Limited for Procurement and Project Management Services for the programme that include the extension and improvement to existing Early Childhood Centres (ECCEs) and improvement/refurbishment/ extension to Primary and Secondary Schools. Some of the main activities undertaken included:

EXTENSION AND IMPROVEMENT TO EXISTING EARLY CHILDHOOD CENTRES (ECCE)

The sum of \$0.1 million was expended on this project as follows:

No	School	Work Executed
1	Speyside ECCE	air conditioning, roof repairs and metal works
2	Castara ECCE	electrical upgrades and installation of sanitising stations
3	Buccoo ECCE	upgrade to air conditioning
4	Mt. Grace ECCE	metal, carpentry works, painting, air conditioning repairs and welding works
5	Signal Hill ECCE	plumbing, air conditioning and tree trimming works
6	Mt. St. George ECCE	demolition, masonry works, fungus and beetle eradication, painting, tiling, windows and doors repairs, mechanical, electrical and plumbing, air conditioning and roof works
7	Montgomery ECCE	plumbing, electrical works, door replacement, air conditioning works
8	Plymouth/Bethesda ECCE	construction works
9	Moriah ECCE	plumbing and electrical works

IMPROVEMENT/REFURBISHMENT/EXTENSION TO PRIMARY SCHOOLS

A total of \$1.0 million was expended on this project as follows:

No	Primary School	Work Executed
1	Parlatuvier Anglican Primary School	electrical, plumbing works, doors, windows joinery repairs, air conditioning works and concrete floor construction
2	L'anse Fourmi Methodist Primary School	canopy construction, play park refurbishment, termite treatment, painting and window replacement
3	Charlotteville Methodist Primary School	doors replacement, roof, electrical works and termite treatment
4	Ebenezer Methodist Primary School	canopy installation, door replacement and electrical works
5	Delaford Anglican Primary School	masonry works, air conditioning installation, welding and fabrication works
6	Delaford Roman Catholic School	joinery, plumbing, electrical and painting works
7	Speyside Anglican Primary School	plumbing, fabrication, electrical and painting works
8	Castara Government Primary School	grill construction, gypsum, plumbing and painting work
9	Moriah Government Primary School	plumbing works, power washing, excavating and filling, tiling works, doors and windows installation;
10	Des Vignes Road Government Primary School	plumbing and electrical works;
11	Pentecostal Light and Life Foundation Primary School	windows and doors installation, plumbing and air conditioning works
12	Buccoo Government Primary School	door replacement, installation and servicing of air conditioning, plumbing, welding and fabrication works and fencing works
13	Lambeau Anglican Primary School	Fencing, electrical, plumbing, painting and air conditioning works

No	Primary School	Work Executed
14	Golden Lane Government Primary School	plumbing, air conditioning, electrical works, roof and guttering works, Public Announcement (PA) system and sanitising works
15	Tablepiece Government Primary School	plumbing and painting works
16	Bethesda Government Primary School	plumbing, joinery and air conditioning works
17	St. Patrick's Anglican Primary School	plumbing, electrical works, roofing repairs, door replacements, tiling, carpentry, fungus and beetle eradication, painting and air conditioning works
18	Patience Hill Government Primary School	plumbing and roof works, installation of doors and windows, air conditioning and PA System works
19	Signal Hill Government Primary School	plumbing works, installation of doors and windows, air conditioning works, joinery and roof works
20	Whim Anglican Primary School	plumbing, electrical, mechanical and metal works
21	Happy Haven School	tiling, plumbing, electrical, joinery and roofing works
22	Black Rock Government Primary School	tiling plumbing, electrical, carpentry works, air conditioning and PA system works
23	Scarborough Methodist Primary School	demolition, carpentry works, installation of doors and windows, air conditioning, painting and metal works
24	St. Andrews Anglican Primary School	plumbing, ceiling works, doors and windows repairs, signage, electrical and fencing works
25	Hope Anglican Primary School	carpentry works, doors and windows replacement, paving, plumbing and air conditioning works

No	Primary School	Work Executed
26	Mt. St. George Methodist Primary School	demolition, masonry, landscaping, fencing, metal works, air conditioning, plumbing and electrical works
27	Pembroke Anglican Primary School	masonry demolition, doors and windows replacement, plumbing, electrical and air conditioning works
28	Goodwood Methodist Primary School	fencing, air conditioning and fire suppression works
29	Mason Hall Government Primary School	servicing of air conditioning units, fencing, welding, masonry and ceiling works as well as guttering repairs
30	Tobago School for the Deaf, Speech and Language Impaired	plumbing, tiling, painting, fencing, roof and air conditioning works, structural steel framing and carpentry works
31	Belle Garden Anglican Primary School	termite treatment works, plumbing, electrical works, concrete repair works and general cleaning
32	Roxborough Anglican Primary School	plumbing, electrical, metal works and concrete repairs
33	Scarborough Roman Catholic Primary School	plumbing, tiling, masonry works, elevator maintenance, PA system repairs
34	Montgomery Government Primary School	termite treatment works, electrical, plumbing and roof repair works
35	Plymouth Anglican Primary School	air conditioning works, roof repairs and metal works
36	Bon Accord Government Primary School	roof repairs, plumbing, masonry, metal works, excavation and filling, fencing, servicing of air conditioning unit, tiling, fungus and beetle eradication

IMPROVEMENT/REFURBISHMENT/EXTENSION TO SECONDARY SCHOOLS

A total of \$2.0 million was expended on this project as follows:

No	Primary School	Work Executed
1	Roxborough Secondary School	roof repairs and electrical works
2	Pentecostal Light and Life Foundation Secondary School	installation of doors and windows, plumbing and air conditioning works, painting, tile, gypsum, electrical, plumbing works and upgrade of PA system
3	Speyside High School	plumbing, electrical works, welding repairs to doors and windows and air conditioning works
4	Mason Hall Secondary School	fire suppression and electrical works, signage installation, PA and sound amplification works, air conditioning installation, electrical, plumbing, fencing and tiling works
5	Signal Hill Secondary School	air conditioning, electrical, doors and windows, furnishings, plumbing, painting, plumbing, masonry works and concrete structural repairs
6	Bishop's High School	PA and sound amplification works
7	Goodwood Secondary School	electrical, masonry, painting works, guttering repair and air conditioning units servicing, mechanical, electrical and plumbing including sewage treatment, upgrading of potable and wastewater system
8	Harmon School of the Seventh Day Adventist	electrical works, PA system and roof repair works

DEVELOPMENT OF PHYSICAL EDUCATION AND SPORT IN PRIMARY SCHOOLS

A total of \$0.3 million has been expended on **Development of Physical Education and Sports in Primary School** as follows:

- **Tobago Primary Schools Cricket League** - funds were expended on the following:
 - the Hosting of Tobago based tournaments and the provision of sporting equipment, tickets and the outfitting of participating teams;
 - the attendance of a 22-member team comprising of the 15 top players from the 2024 Tobago Primary Schools Cricket League at two (2) invitational matches of the International Cricket Council (ICC) Men's T20 World Cup game at the Brian Lara Cricket Academy in Tarouba Trinidad;
 - the attendance of 62 students from 18 primary and seven (7) Secondary Schools at the ICC Men's T20 World Cup match at the Brian Lara Cricket Academy, in Tarouba Trinidad;
 - National Primary School Track and Field Championships 2024 - Expenses were incurred for the participation of students from 58 primary schools at the National Primary Schools' Track and Field Championships that was held in May 2024 at the Hasley Crawford Stadium in Trinidad. The students, who participated in over 126 events at the Championships, were also outfitted and provided with sporting equipment; and
 - Development of Physical Education and Sport in Secondary School - A total of \$1.6 million was spent for the participation of students in sporting activities, such as cricket, basketball, track and field, netball and football. Funds were also expended on the acquisition of materials to equip the teams and for travelling expenses to and from the event venues.

MUSIC IN SCHOOLS PROGRAMME

A total of \$0.5 million was expended for the participation of students in the annual Trinidad and Tobago Music Festival. This festival showcases the remarkable talents of youths in various categories and underscores the importance of music education in preserving the cultural heritage and nurturing of young people.

HUMAN RESOURCE DEVELOPMENT

Under the Financial Assistance Programme, the Division provided financial assistance to 120 students in the amount of \$1.7 million. This programme is managed by the Department of Advanced Training and Advisory Services (DATAS).

COMMUNITY DEVELOPMENT, YOUTH DEVELOPMENT AND SPORT

The THA remains committed to ensuring that citizens live in sustainable communities, which includes vibrant sporting and recreational structures. For fiscal year 2024, the Division received an allocation of \$38.5 million for the implementation of the following projects and programmes:

CONSTRUCTION OF YOUTH EMPOWERMENT CENTRES

The sum of \$0.5 million was expended for upgrade works at several centres in Tobago. Renovation works were undertaken at the Pembroke Youth Centre to meet the need of the high demand for the use of the facility and to better serve the community. These renovations included:

- adaptable spaces for varying functions/classes;
- computer stations, library/reading area and a counselling room;
- a space for administration;
- construction of new ramp stairs for the differently-abled; and
- installation of awnings.

Photos of the upgraded Centre are hereunder.



Pembroke Youth Centre

Upgrade works were also undertaken on the Bethel Youth Centre and the Signal Hill Youth Centre.

LIGHTING OF PLAYING FIELDS

A total of \$3.5 million was expended for the installation of high mast Light-Emitting Diode (LED) Lights at Patience Hill Recreational Ground. The photos of the lights are hereunder:



Patience Hill Recreational Ground High Mast LED Lights

CONSTRUCTION OF REGIONAL INDOOR CENTRE

For this project, the sum of \$1.5 million was spent for the payment of outstanding Project Management fees and for completion of works.

CONSTRUCTION OF PAVILION AND SPORTING FACILITIES

A total of \$2.0 million was expended for upgrade works undertaken at the following pavilions and sporting facilities:

- Goodwood Pavilion - 45 percent completed;
- Speyside Pavilion - 98 percent completed; and
- Mt. St. George Pavilion - 95 percent completed.

A photo of the Speyside Pavilion is hereunder:

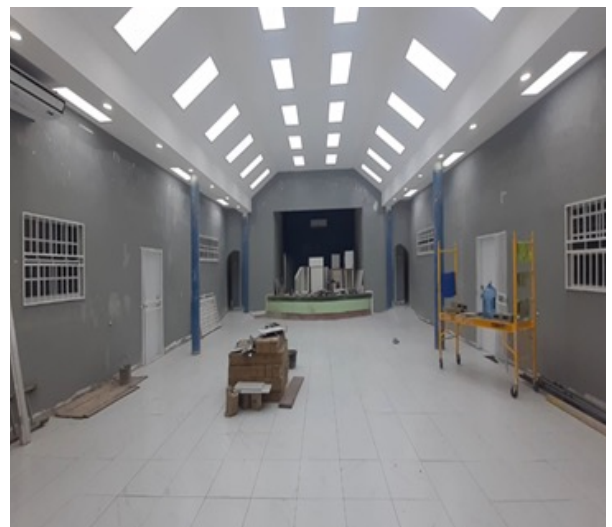


Speyside Pavilion

CONSTRUCTION OF LES COTEAUX COMMUNITY CENTRE

This project which cost \$3.8 million entailed the demolition and expansion of the Centre to 4,984 square feet. The works of the project which were 86 percent completed included:

- construction of a 120 feet retaining wall (20 feet sloping to a height of 8 feet);
- replacement of the roofing system;
- installation of porcelain tiles;
- installation of gypsum ceiling; and
- construction of a computer room.



Les Coteaux Community Centre

UPGRADING OF BELLE GARDEN COMMUNITY CENTRE

Ongoing upgrade works continued at the Belle Gardens Community Centre at a cost of \$0.1 million. These works included waterproofing the roof deck and external walls and the installation of a portable water pump.

CONSTRUCTION OF COMMUNITY CENTRE AT LOWLANDS

Construction works continued at the Lowlands Community Centre at a cost of \$0.3 million. These works included:

- installation of potable water pumps;
- construction of a pump house;
- construction of a new sewer system; and
- replacement of internal and external doors.



VISION
2030:

DELIVERING
GOOD
GOVERNANCE
AND SERVICE
EXCELLENCE

OFFICE OF THE CHIEF SECRETARY

The Office of the Chief Secretary spent a total of \$10.9 million, of which \$9.8 million was expended on the **Expansion of Calder Hall Administrative Complex Project** and \$1.2 million on the **Community Emergency Response Team (CERT) Speyside Emergency Response Sub-Office Project** as follows:

EXPANSION OF CALDER HALL ADMINISTRATIVE COMPLEX

This project which was undertaken by E-IDCOT, included the expansion and upgrade works to the vacant building at a cost of \$9.8 million. The completed works were as follows:

- installation of workstations for the Accounts Unit;
- installation of gym equipment;
- removal of debris from internal and external spaces inclusive of the cladding, glazing, walkways and parking lot;
- sanitizing of rooms, vents and contact surfaces;
- installation of artwork on the ground, first and second floors;
- internal and external Pest Control Treatment;
- repair of water pump;
- servicing of the lobby and the Office of the Chief Secretary's elevator;
- demolition of partition and built-in furniture and removal from compound; and
- renaming of the complex as the "Hochoy Charles Administrative Complex".

Works continued as follows:

- repairs to existing sewerage treatment plant;
- repairs to the elevators;
- vinyl planks for terrazzo floorings;
- signage;
- PVC window blinds and tints;
- outfitting of Assistant Secretary's Office;
- outfitting of the Garden Terrace; and
- outfitting of an office space for Industrial Relations.



Hochoy Charles Administrative Complex



Demolition of Glass Panels and Frame Painting of Car Park Boundary Wall



Cubicle Workstation in Accounts Unit



Installation of 25-ton AC Unit



Gym Equipment



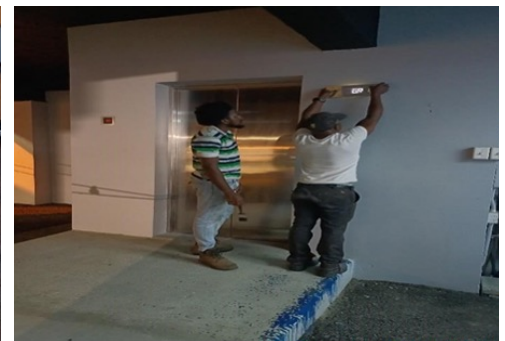
Abstract Bird First Floor



Application of Baits and Chemical for Repairs to Water Pump



Pest treatment Servicing



Servicing of Elevator Lifts

RECONSTRUCTION OF COMMUNITY EMERGENCY RESPONSE TEAM (CERT) CENTRE, SPEYSIDE, TOBAGO

The E-IDCOT executed the works on this Centre that houses the Tobago Emergency Management Agency (TEMA) and the emergency disaster response office for the eastern part of the island. The status of the works was as follows:

- plumbing - 96 percent completed;
- external wall painting - 95 percent completed;
- final fix electrical roughing - 93 percent completed;
- installation of air conditioning and energy recovery ventilator system -93 percent completed;
- construction of retaining walls to the front and the back of the building with steps - 30 percent completed;
- installation of ceiling tiles - completed;
- fitting of internal doors - 80 percent completed;
- installation of internal handrails - 80 percent completed;
- construction of aprons - 20 percent completed; and
- installation of kitchen cupboards - 40 percent complete.



Design View of Building



Installation of external stainless-steel handrails



Construction of the external stairs



Construction of electrical pull box



Plumbing works inside of the apron

VISION
2030:



IMPROVING
PRODUCTIVITY
THROUGH QUALITY
INFRASTRUCTURE
AND
TRANSPORTATION

INFRASTRUCTURE, QUARRIES AND URBAN DEVELOPMENT DRAINAGE AND IRRIGATION PROGRAMME

The Division of Infrastructure Quarries and Urban Development spent the sum of \$84.5 million as detailed in *Table II* as follows:

Table II

Drainage and Irrigation Programme	\$1,728,422
Roads and Bridges	\$82,651,971
Administrative Services	\$121,819
Total	\$84,502,212

In an effort to strengthen its undertakings and meet its operational targets, the Division continue to utilize its employees attached to the Development Programme and utilise temporary Community Restoration Workers. The major achievements of the Division for fiscal year 2024 were as follows:

SPECIAL DRAINAGE AND IRRIGATION WORKS

In fiscal year 2024, the goal of the Division was to develop communities by the improvement general infrastructure and overall safety of residents. The following were the projects that were completed:

- The Big Hole, Good Wood drainage;
- The Gale Agard Road Reserve Road, Bloody Bay;
- Retaining wall and drainage works in Adelphi Road, Mason Hall;
- The James Crescent, Calder Hall Road;
- The Abraham Trace, Friendsfield; and
- The Peterkin, Thomas Lane, Mt. Grace (Flats).



***Ongoing works at Big Hole –
Goodwood***



***Ongoing works at Gale Agard Road –
Bloody Bay***

DRAINAGE WORKS

Drainage works continued at Philadelphia Road; Mary's Hill; Whim; Grenadian Hill; Belle Garden; Coco Reef Road Ponding; Store Bay Local Road; Milford Road; East Guy Street; and #2 Village Street, Mt. St. George. The following are photos of works undertaken are hereunder:



Ongoing works at Philadelphia Road, Mary's Hill, Whim

ROADS AND BRIDGES

MAJOR IMPROVEMENT WORKS TO SECONDARY ROADS

This programme continued with Major Improvement Works to Secondary Roads throughout the island. These works were executed under the Windward Road Special Development Works, the Plymouth/Arnos Vale Road and the Smith Field Trace Extension at a cost of \$41.4 million. The works include the construction of retaining walls, box drains, curb and slipper drains, box culverts, gabion baskets works and road widening.

RESURFACING PROGRAMME

A total sum of \$8.0 million was expended on the **Resurfacing Programme** on the following roads:

- Northside Road, Castara;
- Bucco Main Road; and
- All Fields Trace, Lowlands.

Photos of the works are hereunder:



Northside Road Castara



Buccoo Main Road



All Fields Trace, Lowlands

Emergency Infrastructure Programme

A total of \$23.0 million was expended for outstanding payment to local contractors for works undertaken on emergency restoration works to weakened and damaged infrastructure throughout the island caused by inclement weather in 2022.

Ongoing Road Work

The following projects has been ongoing within the following communities:

- construction of Milford Court/Pigeon Point Connector - 15 percent completed;
- construction of Bypass from Lammy Road to Roxborough/ Parlatuvier Road, Roxborough -93 percent completed; and
- construction of the Friendship Connector Road -85 percent completed.



**Friendship Connector Road Roundabout
(Before)**



After

PROGRAMME FOR UPGRADING ROAD EFFICIENCY (PURE) TOBAGO

Efforts continued on this programme to ensure that roads in communities were safe to users thereby safeguarding citizens and properties alike. In this regard, the slope along Idle Wild Trace, which was destroyed due to heavy rainfall and flash flooding over a protracted period, was restored with the construction of 132 feet by 16 feet concrete wall, box drains, curb and slipper drains, culverts and road restoration at a cost of \$1.2 million as at June 2024.



Ongoing works at Idle Wild Tobago

Other works undertaken included:

- the Castara Restoration Project - 80 percent completed;
- the Darrel Spring Restoration Project - 75 percent completed;
- the Parlatuvier Restoration Project - 95 percent completed;
- the Grandy Gully Project - 38 percent completed; and
- the French Fort Project - 65 percent completed.



Grandy Gully Project



Parlatuvier Project

ELECTRICITY

PROGRAMME FOR RURAL ELECTRIFICATION:

Under the **Programme for Rural Electrification**, electricity was supplied to the homes in 11 communities at a cost of \$1.0 million. Over 90 persons from the communities of Charlotteville, Pembroke, Moriah, Mason Hall and Bon Accord benefited from the investment. Further, the sum of \$0.2 million was expended for outstanding payments for eight (8) jobs completed in fiscal 2023 and three (3) jobs in fiscal 2024, which assisted a total of 21 families.

STREET LIGHTING PROGRAMME

The ***Street Lighting Programme*** continued with the completion of 53 jobs at an expense of \$2.6 million for the installation of 435 street lights at Glamorgan, Scarborough, Canaan, Whim, Arnos Vale, Mt. St. George, King's Bay, Delaford, Campbelton, Charlotteville and the French Fort communities. An additional 58 street lights were installed in the communities of Goodwood, Argyle, Mt. St. George, Mason Hall, Golden Lane, Plymouth, Signal Hill, Riseland and Bethesda.



Streetlights at French Fort, Scarborough, Tobago

INFORMATION TECHNOLOGY

INFORMATION TECHNOLOGY STRENGTHENING

The Division implemented an Online Vote Information System (OVIS) at a cost of \$0.5 million. This is to allow for effective and efficient management of the Division. The OVIS is a system that would provide senior management with online information on the status of their respective votes. This timely information would enable management to make informed decisions on items/projects and supplementary expenditures. The data captured by OVIS includes:

- Allocation/Revised Allocation of each vote;
- Releases to date;
- Commitments/Expenditure/Payments; and
- Balance of vote.



VISION
2030:

BUILDING
GLOBALLY
COMPETITIVE
BUSINESSES

FINANCE, TRADE AND THE ECONOMY

The Division of Finance, Trade and the Economy received an allocation of \$8.1 million. The following were the programmes and projects undertaken:

ENTERPRISE DEVELOPMENT

The sum of \$1.0 million was expended for Enterprise Development in the following areas:

- Trade and Investment Opportunities for Micro-Entrepreneurs
- the attendance of eight (8) Tobago businesses at the Trade and Investment Convention (TIC) 2024 in Trinidad in July 2024;
- the hosting of a Christmas Village in December 2023 which featured 43 entrepreneurs in the food, beverage, agriculture, agro-processing, interior decorating, clothing and textile, fragrances, retail gift items and entertainment industries; and
- the assistance to 16 Small and Medium-Sized Enterprise (SME) to participate in Tobago Day in New York in August 2024, at a cost of \$0.2 million.



Trade and Investment Convention (TIC) 2024

Fostering Youth Entrepreneurship

Under this project the annual “Creative Tank competition 2024” was hosted. This competition allowed young Tobago innovators between the ages 15-25 to display their talents and congregate with other young entrepreneurs.

Training and Development for Entrepreneurs

During the period under review, 358 new and existing entrepreneurs and business professionals benefitted from this project as follows:

- training entitled “Managing Your Account” was hosted in October 2023 for existing and former clients of the Business Development Unit (BDU). The training encouraged participants to embrace record keeping and apply accounting principles to better manage their businesses’ finances;
- a workshop for “Social Media in Business” was hosted in November 2023 for 50 entrepreneurial clients. The participants attained information on methods and guidelines for the establishment of social media presence as well as the benefits derived for their businesses;
- a seminar was held in November 2023 on “Business Essentials” to disseminate knowledge on how to interpret the legal requirements for business in Trinidad and Tobago ranging from registration to the paying of taxes;
- an all-day workshop entitled “Building Your Brand’s Digital Presence and Monetising It”, which focused on building businesses on social media platforms was hosted in January 2024. There were 45 attendees comprising of business professionals and entrepreneurs from all sectors of Tobago’s economy. The participants were taught how to use social media to market their brands and monetise their products online. The participants also got the opportunity to lay the foundation for their business websites.
- a two-day training session entitled “Business Plan Model Canvas and Cash flow Benefits” focusing on business planning and cash flow management was held in February 2024 for business professionals;

- the BDU hosted a training on “Competitive Strategy for Entrepreneurs” in March 2024. The training centred on how to competitively develop value propositions in the face of rapid market changes;
- a workshop entitled, **“Crafting a multichannel advertising strategy to increase brand awareness and profits”** was held in June 2024 for all Tobago business professionals. Participants were engaged in activities that focused on interview preparation, adlib creation and social media strategy design; and
- training on Intellectual Property Protection for 75 managers and executives was held in May and July 2024. The participants also benefited from the component entitled ‘Export Readiness Clinic’



Crafting a Multichannel Advertising Strategy Workshop

ENTERPRISE ASSISTANCE GRANT PROGRAMME

In fiscal year 2024, 31 cheques in the sum of \$1.0 million were distributed to budding entrepreneurs to advance, enhance and drive their businesses forward under the Enterprise Assistance Grant Programme. The recipients represented various industries from landscaping, food and beverage, agro-processing and inventors and technology. The photo hereunder shows a participant receiving his cheque:



Enterprise Assistance Grant

Providing Exposure to Tobago-centric Entrepreneurs

The BDU developed and published nine (9) e-Editions of their Newsletter better known as 'Let's Talk Business'. These editorials seek to advertise all unique and creative entrepreneurs in Tobago, whilst providing them with social media coverage to assist in the expansion of their market reach.

Providing Access to Enterprise Development Services through Educational Information

The community caravan 'BDU on the Go' initiative was held in November 2023 for businesses in the rural communities. This caravan travelled to nine (9) rural communities aimed at sensitising citizens of services available to them, namely, access to grants, loans, training, cooperative development and consumer rights as well as opportunities to access Enterprise Development Services. The following are the number of sessions that were held:

- eight (8) sessions of Home Work Detention were held at Hope Village between October to December 2023;
- the Division of Health REACH Programme "Wellness and Social Protection" was held in July 2024;

- the Road Market Experience 2024 was held in March 2024;
- a business theme park showcasing women in business “Women’s Village” was held in April 2024;
- a Career Fair was held at Mason Hall Seventh-Day Adventist (SDA) Church in April 2024;
- the Tobago Regional Health Authority Internship Programme was held in July 2024;
- a 2- Day Public Roving session was held under the auspices Member of Parliament for Tobago West;
- the Cooperative Development Cross-Island Caravan visited six (6) villages between April to May 2024; and
- Public Service Day in July 2024.

TOURISM, CULTURE AND ANTIQUITIES

The Division of Tourism, Culture, Antiquities and Transportation has been tasked with the responsibility of the upgrading and maintenance of historical and other tourist sites on the island. The Division received an allocation of \$29.8 million for fiscal year 2024. This was utilised for the improvement and maintenance of existing tourist infrastructure and beaches. Some of the activities undertaken included:

- upgrade works to the Lifeguard Tower and Security Booth at the Bloody Bay Beach Facility which was completed in December 2023 at a cost of \$0.3 million. Works included carpentry and joinery, fabrication of railings, installation of furniture and finishes, plumbing upgrades to taps and showers, painting of the internal and external walls of the structure and repairs to the doors and windows;



Completed upgrade to Lifeguard Tower at Bloody Bay Beach Facility



Completed upgrade to Security Booth at Bloody Bay Beach

- upgrade works at Speyside Beach Facility which were completed in December 2023 at a cost of \$0.2 million. Works entailed structural upgrades to the railings, roof, stairs, painting and tiling, replacement of broken doors and windows of the lifeguard tower. Photo of the works are hereunder:



Completed upgrade to the Lifeguard Tower at Speyside Beach Facility

- upgrade works to the Security Booths and Lifeguard Towers at the Fort Granby Picket Fence and Nature Park which were completed in January 2024 at a cost of \$0.5 million. Works comprised of structural upgrades to the picket fence, cabanas and walkway, masonry, carpentry and joinery works; replacement of damaged doors, windows, locks and handles as well as painting works and replacement of all disintegrated wooden structures on the towers. Repairs were also completed to the ramps and railings. Damaged doors and windows were also replaced and electrical upgrades to a pole at the concessionaire were also undertaken. Photos of the works undertaken are hereunder:



Upgrade to the Security Booth completed



Security Booth at Fort Milford Bennett upgraded



Upgrade to Fort James Security Booth



Pigeon Point Heritage Park Lifeguard Tower



VISION
2030:

PLACING THE
ENVIRONMENT
AT THE CENTRE
OF SOCIAL AND
ECONOMIC
DEVELOPMENT

NATURAL RESOURCES, THE ENVIRONMENT AND SUSTAINABLE DEVELOPMENT

The Division of Food Security, Natural Resources, the Environment and Sustainable Development (DFSNRESD) is responsible for the preservation and sustainable management of the island's natural resources, as well as marketing and distribution of indigenous agro-based products of Tobago. Further, through the delivery of several services, the Division seeks to improve agricultural production and promote agriculture as a viable business option to Tobago. The Division received an allocation of \$29.2 million and a subsequent revised allocation \$38.8 million in fiscal year 2024. The sum of \$15.5 million was expended on projects and programmes as follows:

DEVELOPMENT OF HOME GARDEN INITIATIVE

Under this project a total of 102 site visits to homes and schools throughout Tobago were conducted. Technical advice was provided on the processes and procedures to apply in the establishing home gardens at residences and at schools. Objects such as containers made from Polyvinyl Chloride (PVC), grow bags, wooden crates, concrete and clay pots/bricks as well as used tyres were constructed for demonstration purposes and displays. Additionally, raised beds were constructed utilising material such as bamboo, wood, steel, PVC and galvanised metal sheets. Models of these items were showcased at health fairs, World Food Day and other mini exhibitions.

In addition, planting materials such as, 13,696 seedlings, 50 plantain suckers, 100 cassava sticks, 38 bags of manure, 211 packets of seeds, and 47 home gardening kits at a cost of \$0.2 million were distributed. This initiative resulted in 19 Gardens being established in the Bethel district. The photos hereunder show the plant materials distributed:



Home Garden Cultivation at Signal Hill



Seedling Distribution in Scarborough



Smart Self-watering Hydroponic systems

CONSTRUCTION OF LABORATORY FACILITIES AND TISSUE CULTURE AND ENTOMOLOGY / PLANT PATHOLOGY

The primary objective of the **Plant Tissue Culture Laboratory** project is to perform rapid, mass multiplication of selected, elite plant varieties which allow increased and sufficient supplies of disease-free plant materials for farmers. A total of \$0.3 million was expended under this project as at June 2024.

ESTABLISHMENT OF ROOT AND TUBER CROP PLANTING MATERIAL REPOSITORY, LURE ESTATE

The Lure Estate is the designated repository in which planting materials are maintained and produced for the Tobago Farming Community for the purposes of increasing food crop production on the island. In addition, this station serves to preserve selected germplasm towards the food security of the island. The sum of \$0.8 million was expended on the following plants cultivated and harvested during the period October 2023 to May 2024:

Plants Cultivated:

- 500 cassava sticks;
- 200 dasheen plants;
- 1726 ginger plants;
- 2100 sweet potato slips,
- 528 pineapples; and
- 2735 sorrel plants.

Plants Harvested:

- 53kg of sorrel,
- 44kg of ginger,
- 198kg of pineapples,
- 15kg of dasheen,
- 16kg of cassava,
- 70kg of sweet potatoes and:
- 9kg of plantains.

DEVELOPMENT OF GOVERNMENT STOCK FARM

In fiscal year 2024, renovations to livestock pens and shelters at Hope Farm, Charlotteville and Louis D'Or Livestock Stations cost \$0.5 million. These renovations were completed in January 2024. The photo hereunder shows the works undertaken at the Charlotteville Livestock Station.



Pen Renovation at Charlotteville Livestock Station

IMPROVEMENT TO BEACHES AND LANDING FACILITIES

A total of \$1.0 million was expended for the following:

- upgrade works to the Barbados Bay Fish Facility that were completed in January 2024; and
- the hosting of a workshop in November 2024, that enabled 24 participants to acquire knowledge on the deboning and preparation of Lionfish. Presentations were given on lionfish identification, management, deboning and preparation. Participants were also provided with several lionfish recipes. Photos of the workshop are hereunder:



Completed work at Barbados Bay



World Oceans Day Beach clean-up



Lionfish deboning and prep Workshop

URBAN FORESTRY PROGRAMME

A total of \$0.5 million was expended for the following:

- the installation of 14 picnic tables at Courland Heritage Park and the Botanical Gardens;
- the installation of benches in the Botanical Gardens;
- the upgrade works at Studley Park Nursery Facilities;
- conduct of public consultation on wildlife pest and farmer conflict; and
- the production of approximately 5,000 mixed hardwood seedlings.

COASTAL PROTECTION

MILFORD COASTAL PROTECTION

Coastal erosion continues to compromise the quality of road infrastructure as well as private and public structures in several areas of Tobago's coastline. In an effort to tackle the growing challenges presented by coastal erosion, the Division engaged in discussions with various stakeholders on data collection activities. Environment coastal studies/consultancies were also conducted at the Pigeon Point and Milford Bay coasts at a cost of \$1.0 million.



PART II:
PUBLIC SECTOR
INVESTMENT
PROGRAMME
2025

**VISION
2030:**

**PUTTING PEOPLE
FIRST: NURTURING
OUR GREATEST
ASSET**



SOCIAL DEVELOPMENT

For Social Development, the THA will be provided with the sum of the \$3.0 million for the implementation of a number of projects and programmes geared towards the protection of vulnerable persons. The allocation will be utilised in fiscal year 2025 for the following:

- provision of programmes at the Probation Hostels in accordance with the guidelines stipulated by the Children's Authority of Trinidad and Tobago (CATT);
- conduct of training to micro-enterprise entrepreneurs in order to enable persons to become more self-sufficient;
- provision of training programmes to adolescent mothers in parenting and home economics;
- payment of salaries and stipends to caregivers and trainees under the Golden Apple/ Adolescent Programme;
- outfitting of the Vocation Centre for differently abled persons;
- conduct of group therapy sessions for children with special needs and persons who have been referred by the Court; and
- provision of developmental and rehabilitative community-based programmes focused on assisting parents with difficult children, parenting education, early childhood care and family life education.

HEALTH, HIV AND AIDS

A total of \$23.5 million will be allocated to the THA for the continued delivery of the public health services in Tobago. This allocation will be utilised to pursue initiatives which consist of improvement works to public health facilities, procurement of medical equipment and ambulances and continued access to renal dialysis, district dental and primary health care services. Some of the key project activities to be implemented in fiscal year 2025 include:

- **Improvement Works to Hospitals** - improvement works will be executed on health centres that include roof repairs, installation of security fences, sewer and heating, ventilation and air condition systems;

- **Purchase and Installation of Equipment and Machinery at Hospital** - purchase and installation of new equipment and machinery for hospitals;
- **Establishment of an Oncology Unit** – expansion of the Oncology Unit to accommodate additional area for examinations and treatment rooms, clinical staff accommodation such as pharmacists and a waiting area for patients;
- **Construction of New Health Centres** – construction and outfitting of new health facilities and the purchase of medical equipment;
- **Purchase of Vehicles (Ambulances)** – procurement and commissioning of new ambulances equipped with disability access;
- **Studley Park Integrated Waste Facility** - acquisition of equipment (including a shredder for tyres and plastics and hydraulic lifts) for strengthening of the waste management facility; and
- **Peritoneal Dialysis Service Department** – procurement of additional equipment required for the provision of renal dialysis services to the public; and
- **Human Immunodeficiency Virus/Acquired Immunodeficiency Syndrome (HIV/AIDS) Substance Abuse Programme** - the sum of \$0.1 million will also be invested to enable an expanded HIV/AIDS response strategy for Tobago.

COMMUNITY DEVELOPMENT

The Division of Community Development and Culture will undertake the upgrade of a number of community centres in fiscal year 2025. An allocation of \$5.0 million will be provided to undertake the following:

- repair of the roof deck and repurposing of the ground level and level two (2) at the Golden Lane Community Centre;
- relocation of the light switches to the ground floor and roof upgrades at the Lambeau Community Centre;
- upgrade works to the Glamorgan Community Centre including the replacement of fence, landscaping, outfitting and payment of retention fees;
- completion of upgrade works to the Betsy's Hope Community Centre;
- refurbishment of the Argyle, Roxborough and Moriah Community Centres and the Tobago Empowerment Centre under the **Community Enhancement Programme**;
- refurbishment and upgrading of the Les Coteaux Community Centre;
- outfitting of the computer room and completion of the refurbishment at the Speyside Community Centre;
- design and reconstruction of the Charlotteville Community Centre;
- outfitting of a space for youths in the computer room at the Delaford Community Centre;
- upgrading of servers and installation of inverter air conditioning systems at the Belle Garden Community Centre;
- upgrade of the Pembroke Heritage Park, Scarborough Community Centre, Plymouth Community Centre and the Eastside and Redemption Sound Setters Pan Theatre;

- waterproofing of the roof deck, refurbishment of the stage and installation of pumps at the Bethesda Community Centre; and
- outfitting of the computer and workshop rooms at the Lowlands Community Centre.

SPORTS AND RECREATION

The THA aims to increase the human capital of the country through the development of athletic talent and community life and remains committed to the provision of the required investment and resources for the promotion of the growth of sports and recreation in Tobago. The total sum of \$28.9 million will be allocated for Tobago's major sports and recreation initiatives. The following will be undertaken in fiscal year 2025:

- **Shaw Park Regional Recreation Ground and Cultural Complex** – replacement and commissioning of Chill Plant #2, re-routing chill waterline above ground and the replacement of the security fence at the front of the facility;
- **Roxborough Sports and Cultural Complex** – upgrading and repairing of carpark lighting and the pavilion;
- **Goodwood Hard Court** – replacement of basketball and netball equipment, upgrading of court surface, repairing of the fence and installation of bleachers;
- **Speyside Hard Court** – resurfacing of the hard court and refurbishment of pavilion;
- **Whim Hard Court** – modification of hard court to facilitate the differently-abled;
- **Parlatuvier Hard Court** – construction of toilet and bleachers;
- **Black Rock Hard Court** – upgrading of futsal court and net installation;

- **Louis D'Or Recreation Ground** – continuation of the installation of lights and court resurfacing;
- **Upgrading Canaan/Bon Accord Recreation Ground** – upgrading of field drainage and fencing of the playing field;
- **Mt. Pleasant Recreation Ground** – field drainage;
- **Montgomery Recreation Ground** – upgrading of the pavilion and the installation of exercise equipment;
- **Plymouth/Bethesda Sport and Recreational Complex** – repairing of the pavilion and upgrading of courts;
- **Construction of Regional Indoor Centre** – payment of consultation fees for the completion of designs for the Centre and for the settlement of accounts at Bacolet;
- **Northside Regional Recreation Centre (Moriah)** – construction of Active Involve Citizen Programme HUB;
- **Construction of Parks and Recreation Sites** – establishment of play parks;
- **Shaw Park Sporting Complex** – upgrading of pavilion and courts;
- **Sports Development Programme** – implementation of the Sport For All/ Total Participation Programme for citizens;
- **Parlatuvier Sporting Facility** – upgrading of hard court and construction of a pavilion;
- **Castara Recreation Ground** – repairing court lights and fencing of the field;
- **Construction of Belle Garden Playing Field** – repairing of the field, fencing and court lights;
- **Tablepiece Hard Court** – repairing of lights and fence;
- **Construction of Hard Court at Lambeau** – resurfacing of courts and repair to lights;

- **Courland Recreation Ground** – construction of pavilion, repairs to change room and installation of exercise equipment;
- **Construction of Hard Court at Lambeau** – resurfacing of courts, repairing of lights;
- **Lighting of Playing Fields** – installation of lights at Louis D’or, Delaford, Argyle and Jubilee Park;
- **Construction of Pavilions and Sporting Facilities** - construction of Goodwood pavilion, change room facilities and workers’ rest area;
- **Construction of Pembroke Hard Court** – resurfacing of hard court and construction of toilet facilities and bleachers;
- **Elite Athlete Development Institute** – establishment of a Sporting Development Committee; and
- **Establishment of Artificial Turf Facility** – construction of artificial turf.

UPGRADE OF DWIGHT YORKE STADIUM

The Dwight Yorke Stadium is Tobago’s only world-class sporting facility and is utilised for various sporting and cultural events. The upgraded Stadium will offer the country’s athletes a modern, state-of-the-art, and user-friendly facility. Additionally, it will boost sport tourism through competitions at the national and international levels. As such, the sum of \$5.0 million will be allocated to the project for the continuation of Phase III works which include the purchase of furniture and fixtures, rehabilitation of the athletic track, turnstiles and refurbishment of the gym. Phase IV works are also expected to commence, these works include plumbing, electrical and civil works, supply and installation of new elevator, upgrade of scoreboard and air-conditioning works.

HOUSING AND SHELTER

The THA will be allocated the sum of \$19.5 million for the development of new housing settlements and for the refurbishment of existing housing units. These funds will provide support to low-and-middle-income families in their endeavour to acquire a new home, begin construction, support critical repairs and develop necessary infrastructure in urban communities. Some of the programmes to be implemented in fiscal year 2025 by the Division of Settlements, Public Utilities and Rural Development include:

- Home Improvement Grant;
- Home Improvement Subsidy;
- Home Repair Grants;
- Riseland Housing Development;
- Affordable Housing Project;
- Revitalisation and Infill Programme; and
- Home Completion Programme.

EDUCATION

The Education, Research and Technology Division of the THA, will continue with its mandate to provide educational services to children in public Special Education Schools, Early Childhood Care Education Centres, Primary, Secondary and Tertiary education institutions. The Division will receive an allocation of \$19.8 million in fiscal 2025, for the execution of key activities such as the Improvement/Refurbishment/Extension to ECCEs, Primary, and Secondary Schools, Resources for Schools E-Testing, Programme for the Computerisation of Primary Schools, and Upgrade of Roxborough and Bon Accord Trade Centres. Activities at various sectors are described below:

EARLY CHILDHOOD EDUCATION

The THA will be allocated the sum of \$0.5 million towards the Early Childhood Education Centres (ECCE) for the payment of project management fees for the construction of two (2) ECCE Centres at the Friendship and Courland Estates. The sum of \$0.1 million will be provided for the improvement/upgrade to existing ECCE Centres, works will include plumbing, electrical, roofing, painting and sanitisation.

PRIMARY EDUCATION

The **Primary Schools Programme** in Tobago will receive an allocation of \$4.1 million to be utilised for school improvements, school security, computerisation and for the development of physical education. Details of activities for fiscal year 2025 includes:

- completion of the Improvement/ Refurbishment/ Extension works to 16 primary schools including:

NAME OF PRIMARY SCHOOL	TYPE OF REPAIR
Buccoo Government	construction of additional classrooms
Table Piece Government	plumbing and electrical works
Black Rock Government	servicing of air conditioning units
St. Andrews Anglican	construction of an annex
Patience Hill Government	electrical upgrades
St. Patrick's Anglican	addition of washroom
New Scarborough R.C.	repairs to the air conditioning system

- the **Programme for Improvement of Security at Primary Schools** will continue with an allocation of \$0.3 million for the installation of Closed Circuit Television (CCTV) cameras at primary schools;
- the **Programme for the Computerisation of Primary Schools** will be provided with an allocation of \$0.4 million for the implementation of Smart Classrooms at 33 primary schools including the installation of interactive boards, purchase of laptops, Uninterruptible Power Supplies (UPSs) for virtual and hybrid teaching and learning; and
- the **Teacher Training** for fiscal year 2025 will be allocated the sum of \$0.2 million for professional development, catering for leaders at all levels, heads of departments, deans and supervisors.

SECONDARY EDUCATION

The **Secondary Schools Programme** will benefit with an allocation of \$7.2 million for upgrades, refurbishment and extensions to the following schools in fiscal year 2025:

- the **Extension and Improvement to Scarborough Secondary School** will be given an allocation of \$0.3 million for the installation of a new transformer;
- the **Extension and Improvement to Roxborough Composite School**, will be given an allocation of \$0.5 million for repairs to fencing and courtyard;
- the **Construction of the Mason Hall Government Secondary** will be given an allocation of \$1.0 million for repairs to roof and expansion of the cafeteria;
- the **Improvement/ Refurbishment/ Extension of Secondary Schools** project will receive an allocation of \$1.0 million for electrical, plumbing and roofing repairs;
- the **Development of Physical Education and Sports in Secondary School** will be given an allocation of \$0.5 million to administer all sporting disciplines; and
- the **Resources for Schools E-Testing** will be given an allocation of \$0.5 million for the acquisition of laptops for nine (9) Secondary Schools. Each school will acquire 30 laptops, to facilitate E-Testing for the Caribbean Secondary Education Certificate (CSEC) and the Caribbean Advanced Proficiency Education (CAPE) examination.

SPECIAL EDUCATION

Special Education will be allotted \$0.3 million for the following:

- electrical, roof and air-condition repairs for the Happy Haven School; and
- electrical, roof and plumbing repairs to the Tobago School for the Deaf, Speech and Language Impaired.

SKILLS DEVELOPMENT

Skills development is the intended output of education and training. The THA will continue to enable growth in this area with the allocation of \$1.6 million for the **Skills and Development Training Programme** for the following in fiscal 2025:

- the **Establishment of Skills Development Centre** at Whim with the continued construction of the multipurpose complex for technical/vocational training with an allocation of \$0.5 million;
- the **Upgrade of Roxborough Trade Centre** including the expansion of classrooms and erection of a perimeter fence with an allocation of \$0.5 million;
- the **Upgrade of Technical Vocational Facility at Signal Hill** - provision for the upgrade of furniture and equipment with an allocation of \$0.1 million; and
- the reconstruction of facilities at the **Bon Accord Trade Centre** with an allocation of \$0.5 million.

LIBRARIES

The THA recognises that libraries play a crucial role in fostering community growth and personal, professional and intellectual development. In this regard, an allocation of \$1.3 million will be provided for the implementation of various projects and programmes for the upgrading, constructing and outfitting of the following libraries throughout the island:

- **Charlotteville Library** - upgrading of the electrical system and washroom facilities and painting of the building;
- **Roxborough Library** - construction of a gazebo, installation of park benches and completion of construction works to the car park;
- Operationalisation of new **Scarborough Library** - procurement of thirty (30) desktops and software for the server; and
- **Development of Public Library Facilities** - completion of shelving, electrical and ICT works and installation of furniture and fittings at the Mini Community Library located in northwest Tobago.

CULTURE

RESTORATION OF HISTORICAL HOMES

This project involves the restoration of historical homes, buildings and sites across Tobago which will significantly add value to the island's offering and Tourism product. An allocation of \$0.6 million will be provided for restoration of the following sites:

- Goat Island;
- Speyside Water Wheel;
- Roxoborough Cocoa House;
- Indigo House, Parlatuvier;
- Windmills and wells at Canoe Bay;
- Plymouth Mystery Tomb;
- Gravesites at Fort Granby;
- Arnos Vale Water Wheel;
- Windmill at Moriah; and
- Construction of toilet facilities at major historical sites.

ORANGE HILL COMMUNITY WORKSHOP AND ART GALLERY

An allocation of \$0.2 million will be provided for the upgrading and securing of the Division's Maintenance Stores.

ESTABLISHMENT OF A HERITAGE MARINE MUSEUM

In keeping with the THA's Manta Lodge Development drive, the **Establishment of a Heritage Marine Museum** will create an additional tourist attraction for Speyside and environs. An allocation of \$0.5 million will be provided for the development of this project on the Little Tobago Island.

VISION
2030:

DELIVERING GOOD
GOVERNANCE
AND SERVICE
EXCELLENCE



PUBLIC SAFETY AND CITIZEN SECURITY

TRINIDAD AND TOBAGO DEFENCE FORCE

In fiscal 2025, public safety and citizen security will focus on the development of physical infrastructure for the Trinidad and Tobago Defence Force (TTDF) in Tobago. In this regard, the Trinidad and Tobago Coast Guard (TTCG) will benefit from an allocation of \$0.5 million for the completion of ongoing works for the upgrade of the shore supply system at its Tobago Operations Base. This upgrade will facilitate the berthing of the Cape Class vessels as well as upgrade the existing electrical infrastructure to provide on shore support for vessels. Additionally, funds amounting to \$2.0 million will be allocated for upgrade works to the Coast Guard Headquarters.

Further, the sum of \$0.5 million will be allocated to the Trinidad and Tobago Regiment (TTR) for ongoing works on the Guard Room and Administration Building at Camp Signal Hill. In fiscal 2024, a Quantity Surveyor's report outlined the scope of works and the associated costs to bring this project to completion. The TTR is seeking to construct a purpose-built accommodation facility with the capacity to house 169 servicemen. In fiscal 2025, the sum of \$0.2 million will be allocated to the TTR to initiate the completion of this project.

TRINIDAD AND TOBAGO FIRE SERVICE

The Trinidad and Tobago Fire Service (TTFS) will be allocated the sum of \$1.0 million for the upgrade of the Crown Point Fire Station which is located within the aerodrome of the Arthur Napoleon Robinson International Airport. (ANRRIA) Additionally, the sum of \$1.9 million will be allocated for payments for the recently constructed Roxborough Fire Station.

LAW ENFORCEMENT

TRINIDAD AND TOBAGO POLICE SERVICE (TTPS)

ESTABLISHMENT OF POLICE YOUTH CLUB FACILITIES

As part of the TTPS strategic goals for youth development, safety, and security, the sum of \$0.8 million will be allocated for upgrade works to the Mt St George Police Youth Club. The building was donated by the THA to the Police Youth Club on July 12, 2019. Works in fiscal year 2025 will include demolition, installation of concrete floor slab, interior finishes, ceiling and windows works, electrical and painting to walls and doors, tiling of floors and roof works.

The Police Youth Club has a membership of 80 youths and efforts will continue to engage the youths of Mt. St. George and environs to join the Club which will redound to a reduction in crime and criminal activities.

DEVELOPMENT WORKS FOR THE CANINE AND MOUNTED BRANCH

The establishment of the Mount and Canine Unit will improve the operational efficiency and effectiveness of the TTPS in Tobago and assist in the reduction of crime and criminal activities. In this regard, an allocation of \$0.8 million will be provided for the following:

- construction of a Mounted Unit – this facility will be built to accommodate six (6) stables, vet and feed rooms, bathrooms stalls and necessary infrastructure; and
- construction of a Canine Unit – this facility will house 12 kennels, general storage, trainer’s room, food storage and necessary infrastructure.

IMPROVEMENT WORKS TO POLICE STATIONS AND BUILDINGS – TOBAGO

To deal with the upsurge of crime and criminal activities in Tobago, police officers from Trinidad are being deployed in Tobago. This resulted in police stations requiring additional accommodations for the increase. An allocation of \$1.5 million will be provided for refurbishment and upgrade works to the following stations:

- Charlotteville Police Station;
- Crown Point Police Station;
- Moriah Police Station;
- Roxborough Police Station;
- Scarborough Police Station;
- Shirvan Road Police Station; and
- New Guard and Emergency Branch /Inter-Agency Task Force Building, Shirvan Road.

ADMINISTRATION

PUBLIC BUILDINGS

The THA will be provided with an allocation of \$19.2 million to continue its programme of works in fiscal year 2025, with the construction, refurbishment and outfitting of public buildings and offices throughout Tobago. The focus will be on the provision of the OSH compliant accommodation and the creation of a safe and healthy working environment. The funds will be utilised on a number of projects, including:

- construction of a new Licensing Office at Goldsborough Compound;
- upgrade works to the Hochoy Charles Administrative Complex, Calder Hall;
- construction of new Veterinary Diagnostic Laboratory;
- upgrading of Manta Lodge;
- refurbishment of two (2) main Government Quarters;
- construction of Tobago Emergency Operation Centre;
- renovation of Chief Secretary's Residence;
- upgrading and expansion of the Bucco Training Facility; and
- upgrading of the Victor E. Bruce Financial Complex.

In addition, several MDAs from Trinidad will continue to execute projects of a similar nature on the island for efficiency and good governance with an allocation of \$3.0 million in fiscal 2025. These will include:

- Construction of Judges and Magistrates' Housing in Tobago;
- Accommodation for Tobago Office of the Industrial Court; and
- the continuation of the rehabilitation of the Central Administrative Services, Tobago (CAST) building.

COURT FACILITIES

In fiscal year 2025, the Government will continue to invest in the Judicial System with the implementation of projects and programmes as follows:

REHABILITATION OF THE HALL OF JUSTICE, TOBAGO

The Hall of Justice, Tobago will receive an allocation of \$3.0 million for ongoing works to the modification of the court to accommodate the Criminal Division expansion and implementation of the Administration of Justice (Indictable Proceedings) Act, 2011(as amended), referred to AJIPAA for the following:

- civil, mechanical, electrical and plumbing works to the infrastructure of the building;
- the installation of the evidence management programme/ application, the technology courts and litigation software;
- the reconfiguration and outfitting of the building to include the Petty Civil Court and administrative offices;
- the upgrade to the portable water and wastewater systems and facilities;
- the upgrade and recertification of the electrical systems;
- ongoing works to the roof, floors, walls, columns, beams foundation, facade ceiling, crack repairs, painting and external structure;
- the upgrade of the entrance, infrastructural works as well as Dry Fire suppression systems;
- the upgrade to the Heating, Ventilation, and Air conditioning (HVAC) systems and the installation of elevators; and
- the integration of the security system and the upgrade of surveillance, access control, intrusion detection, fencing, gates and access control measures to main entrances.

Additionally, Ministries, Department and Agencies (MDAs) whose portfolio include amenities in Tobago, will continue to execute projects including:

- reconfiguration and refurbishment of **Scarborough Magistrate Court** to accommodate the Criminal Division and Petty Civil courtrooms as well as an area to accommodate court offices and administration staff, Virtual Access Customer Centres (VACC) and a 'safe spaces' for vulnerable witnesses. Further works include structural, electrical, HVAC and ICT works;
- the **Institutional Strengthening of the Family Court** will continue its services with the completion of the Family Court, Tobago which include the upgrade of ICT, security and civil works, reconfigure space to include a Domestic Violence Courtroom and a Virtual Access Customer Centre (VACC); and
- the **Establishment of a Children Court of Trinidad and Tobago** continues with the expansion of the Children Court, Tobago which comprise of the configuration and outfitting of a building.

CAPACITY BUILDING/INSTITUTIONAL STRENGTHENING

The THA will continue to invest in a number of projects and programmes which are designed to build human and institutional capacity. For fiscal 2025, the sum of \$1.1 million will be allocated towards:

- the continuation of training for all categories of staff in various Divisions/ Departments under the **Institutional Strengthening of the Divisions of the THA Programme**;
- the payment of tuition and academic fees for returning and new students at local and international institutions under the **Human Resources Development, Tobago Programme**; and
- **The Technical Assistance Programme** for the development and implementation of an Assembly Performance Management Framework and for the conduct a Public Investment Management Assessment.



VISION
2030:

IMPROVING
PRODUCTIVITY
THROUGH QUALITY
INFRASTRUCTURE
AND
TRANSPORTATION

INFORMATION TECHNOLOGY AND INFRASTRUCTURE

The sum of \$4.7 million will be allocated to the THA for its computerisation programmes for the continuation of the following projects in fiscal 2025:

- purchase of equipment under the **Information Technology Strengthening**;
- Establishment of an **Integrated Financial Management System**;
- Establishment of a **Geographic Information System Platform**; and
- **Project Monitoring Information System upgrade** for the Planning Department.

The improvement of ICT Infrastructure of various divisions of the THA will continue with:

- **The Networking of the Division of Finance and Planning**;
- **The Networking of the Division of Community Development and Culture**;
- **The Networking of the Department of Education with Schools**;
- **The Secondary School Computerisation Programme**;
- **The Upgrading of the Project Monitoring Information System for the Planning Department (PD-PMIS)**; and
- **The Continuation of the Digitising THA Operations.**

TRANSPORTATION

LAND TRANSPORTATION

The project **Construction of Bus Shelters and Bus Stops** will continue under the THA in fiscal 2025 with an allocation of \$0.5 million for ongoing construction of 20 bus shelters in Tobago.

SEA TRANSPORTATION

The THA will continue with its sea transport infrastructure development works in fiscal 2025 with an allocation of \$0.7 million for the construction of Jetties at Parlatuvier, Bird of Paradise Island, Cove and Plymouth. The Marine Park Control Unit at Gibson Jetty will also continue upgrade works that include a kitchenette, plumbing, security cameras, solar lights and furnishings.

In addition, The MOWT will continue to execute two (2) projects under National Infrastructure Development Company Limited (NIDCO) in fiscal 2025 with an allocation of \$2.0 million. These projects are designed to significantly enhance the inter-island ferry transportation system and will also assist in improving the efficiency of the Port Authority and provide expanded port infrastructure to facilitate cruise ships, cargo and passenger vessels. They will include:

- the **Development of a Marina Facility in Tobago** which will involve the continuation of the conduct of an Environmental Impact Assessment (EIA) and consultancy services for the development of a marina at Friendship Estate; and
- the **Upgrade of Berthing Infrastructure of the Port of Scarborough** will continue with the completion of the EIA and obtain the license from the Commissioner of State Lands, for the occupation of the seabed and for the construction of the jetty in Scarborough.

AIR TRANSPORTATION

The Airports Authority of Trinidad and Tobago (AATT) will maintain focus on the development of airport infrastructure at the Arthur Napoleon Raymond Robinson International Airport (ANRRRIA) with an allocation of \$14.2 million to be utilised in 2025 for:

- remediation works to the runway and taxiway pavement for safe aircraft operations;
- continuation of repairs to the perimeter fencing for enhanced security;
- procurement of furniture and equipment to commence operationalisation of the new airport terminal at ANRRRIA which will be completed by NIDCO on behalf of the Ministry of Finance; and
- rehabilitation works to address a landslip near the runway.

Furthermore, the **Construction of a Terminal and Associated Facilities of the ANR Robinson International Airport** project will continue in fiscal 2025 with an allocation of \$208.0 million. This project which is being executed by NIDCO on behalf of the Ministry of Finance, aims to create an international airport with sufficient capacity and level of service to support tourism development and international air travel in Tobago. Works will continue with the completion of construction of the new terminal building with a car park at Crown Point. This facility is expected to be completed and handed over to the AATT in April of 2025.

ROADS AND BRIDGES

In fiscal 2025, the island of Tobago, will receive an allocation of \$26.0 million, for the continuation of the upgrade of the island's road infrastructure. Key projects to be undertaken are as follows:

- **Major Improvement Works on Secondary Roads** will be provided the sum of \$10.0 million for the upgrading and improvement of secondary roads throughout the island;
- **Milford Road Bridges** will be allocated the sum of \$0.5 million for the final payment of the works done on the Signal Hill River Bridge;
- **Resurfacing Programme** will continue with an allocation of \$5.0 million for the resurfacing of roadways along the main and secondary roads of the island;
- **Programme for the Upgrade of Road Efficiency (PURE), Tobago** will be provided with the sum of \$1.0 million for the widening of a bridge at Northside Connector Road and installation of Traffic Lights at Dutch Fort/Wilson Road and Garden Side Road;
- **Windward Road Special Development** will be allocated the sum of \$2.0 million for the continuation of upgrade works on Windward Road;
- **Milford Road Bypass to Smithfield** will be provided with the sum of \$1.0 million for the construction of Sangster's Hill, Dutch Fort Connector Road; and
- **Store Bay Local Road Extension** will be allocated with the sum of \$2.0 million for the construction of Shirvan/Store Bay Connector Road.

DRAINAGE

In fiscal 2025 an allocation of \$5.5 million will be provided for the upgrade of the drainage and irrigation infrastructure in Tobago. The major drainage upgrade works that will continue includes the following:

- the **Desilting of Rivers** across the island;

- the continuation of drainage works in Mt. Pleasant and Lowlands;
- the continuation of drainage works at Belmont Ext. Branch Road, Adelphi Road, Mason Hall and Bacolet;
- the **Construction of Sea Defence Walls** at Grange Bay, Plymouth Back Bay and Kendal Bay to protect the coastline; and
- preparation of designs and sea defence works at Pigeon Point Heritage Park.

WATER SECURITY

Efforts will continue with the improvement of the island's water infrastructure through prudent and efficient use of water resources, for the attainment of water security.

DESILTING AND REHABILITATION OF HILLSBOROUGH DAM IN TOBAGO, PHASES 1 AND 2

The continuation of the rehabilitation of the Hillsborough Dam will improve the security of the water supply, spreading service to underserved or unserved areas, while at the same time increasing water reserves. In this regard, an amount of \$4.0 million will be utilised in fiscal year 2025 for the continued execution of works towards repair of cracks on the spillway wall of the Hillsborough Dam.

ELECTRICITY

In fiscal year 2025, the THA will continue to collaborate with the Trinidad and Tobago Electricity Commission (T&TEC) for the continuation of the Rural Electrification and Street Lighting Programmes. The major initiatives that will be undertaken include:

- the extension of electricity supply to households in selected areas in Tobago through the **Rural Electrification Programme**; and
- the provision of street lighting throughout Tobago under the **Street Lighting Programme**.

A close-up photograph of a hand planting a small, light-colored seed into dark, rich soil. The hand is positioned in the upper right, with fingers gently holding the seed. The soil is dark brown and appears moist. Several other seeds are scattered on the surface of the soil in the foreground and background. The image is framed by a large green shape on the left and top right, which contains white text.

**VISION
2030:**

**BUILDING
GLOBALLY
COMPETITIVE
BUSINESSES**

ECONOMIC RESTRUCTURING AND TRANSFORMATION

The THA has identified initiatives aimed at supporting business development and entrepreneurship in Tobago. With an injection of \$5.3 million, the Division of Finance, Trade and the Economy will continue its implementation of various programmes and projects towards the growth and development of start-ups and existing businesses in Tobago. The unit will also seek to encourage direct local and foreign investments, increasing the pool of support available to the business sector. Some of the initiatives implemented includes loan, grants, business development, outreach, business coaching and mentoring through the following programmes:

- Venture Capital;
- Enterprise Assistance Grant Programme;
- Enterprise Development;
- Business Incubator Programme; and
- Enterprise Development Company of Tobago.

AGRICULTURE FOR FOOD SECURITY

The Division of Food Security, Natural Resources, the Environment and Sustainable Development of the THA is charged with the responsibility of improving agricultural production and promoting agriculture as a viable business in Tobago, through the delivery of a number of projects and programmes. An overall investment of \$20.1 million will be provided for the following key areas:

LAND MANAGEMENT

- **Agriculture Access Roads, Tobago** - construction of new access roads to farmlands, construction of cylindrical drains and clearing of landslides and overhangs;
- **Construction of Marketing Facilities** - construction of two (2) new market facilities to accommodate vendors at Roxborough and Mason Hall;
- **Establishment of Root and Tuber Crop Planning material repository Lure Estate Tobago** - construction of a perimeter fence, upgrading of the irrigation system and installation of electrical supply;
- **Indian Walk Root Crop Food Security** - land preparation, sourcing of planting materials (yam and breadfruit), pest and disease management and crop husbandry; and

- **Goldsborough Agricultural Estate Irrigation Project** - upgrading of the plumbing the electrical systems.

FISHING FACILITIES

- **Improvement to Beaches and Landing Facilities** - upgrading of the Scarborough Fish facility, repairing of the plumbing and sewerage systems at the Lambeau Fish facility; and
- **Flying Fish Processing**- development of a Flying Fish Development Plan through stakeholder consultations.

RESEARCH AND DEVELOPMENT

- **Development of Research Unit (Crops and Livestock)** - the establishment of a unit to carry out research into various types of model farms and to facilitate the development of farmland to accommodate the relevant infrastructure; and
- **Cocoa Rehabilitation** - conduct research in methods of cocoa production, pest and disease management, sourcing and planting.

TOURISM

The tourism sector in Tobago will be allocated the sum of \$15.7 million with the objective of showcasing the island through the promotion of quality, distinctive, and varied products. The major goal will be to market Tobago as a top travel destination by highlighting competitive locations and attractions that adhere to worldwide standards through the following projects:

- **Fort King George Heritage Park** – restoration of two historical buildings, perimeter and security lighting, upgrade to air-condition system at the Fine Arts Centre, construction of a suspended deck and decking and restoration of lighthouse;
- **Store Bay Beach Facility** – electrical upgrade, construction of a drainage system, installation of security fence and general overhaul of the facility;
- **Mt. Irvine Beach Facility** - upgrade of lifeguard towers and security booth, extension of staff quarters, refurbishment of the wastewater treatment plant and construction of concessionaire spaces;

- **Community Awareness Programme** – the provision of public awareness initiatives of tourism to the Tobago economy;
- **Trinidad and Tobago Hospitality and Tourism Institute Tobago Campus** – expansion of the institute academic offerings and increased programme demand;
- **Tourism Support Projects (Assistance to Traumatized Visitors)** – providing assistance to traumatized visitors;
- **Tourism Support Projects** – Island Wide Signage – continuation of the upgrade and installation of historical signs at sea and airports, rain forest and beach facilities, branding of guard booths at tourism sites and attractions and the installation of kiosks;
- **Scarborough Beautification Project** – the incorporation of the tourism product into the Scarborough redevelopment project;
- **Restoration of Historical Sites** – Restorative works to Gang Sarah grave site, ANR Robinson grave site, Alvin House, Fort James, Courlanders Monument, Fort Bennett, Fort Milford, Flag Staff and Fort Campbleton;
- **Lay Byes (Bloody Bay, Lambeau and Roxborough)** - construction of lay-byes at Roxborough and Mt. Dillon;
- **Bloody Bay Nature Park and Lookout** – upgrade of building superstructure, electrical fixtures and plumbing, fencing of compound and installation of a camera surveillance system;
- **Tourism Regulatory and Framework** – consultation on the development of the legal framework to regulate the tourism industry;
- **Construction of Lifeguard Towers** – construction of lifeguard towers at Courland Bay Facility;
- **Pigeon Point Infrastructure Works** - expansion of the jazz site, the construction of a three-bedroom eco-villas and a boardwalk;

- **King's Bay Beach Facility** – upgrade of the beach facility and lifeguard station, landscaping, construction of cabanas and guard booth and dredging of river at King Bay Waterfalls;
- **Speyside Lookout** – landscaping, perimeter fencing, lighting and installation of signage and water supply;
- **Historical Site – Cove Estate** – restoration of sugar mill and windmill, clearing of land and the establishment of a heritage trail;
- **Fort Granby Beach Facility** - upgrades to guard booth, perimeter fencing and installation of a playpark;
- **Bloody Bay Beach Facility** – installation of a wastewater treatment plant, upgrade of the facility and beach grading (removal of excessive stones and replacing with sand);
- **Rockly Bay Research Project** – purchase of laboratory equipment to resume restoration works at Rockly Bay Museum;
- **Establishment of Tobago Marinas** – conduct of feasibility study;
- **Construction of Tobago Cruise Ship Berths** – conduct of feasibility study;
- **Top River Falls – Parlatuvier** - construction of a bridge, washrooms, walkway, interactive centre, staff accommodation and car park;
- **Englishman's Bay Beach Facility** – conduct of feasibility study;
- **Castara Waterfall** - construction of a bridge, a walkway, washrooms and staff accommodation;
- **Charlotteville Beach Facility** – upgrades to the concessionaire and construction of wheelchair access from carpark to washrooms; and
- **Tobago Tourism Agency** – the promotion and marketing of Tobago as tourist destination and the Industry Upgrade Reimbursement Initiative – Tourism Accommodation Upgrade Project (TAUP).

YOUTH DEVELOPMENT AND ENTREPRENEURSHIP

The THA remains committed to enhancing youth engagement and participation through the creation and implementation of innovative projects and programmes at the individual, group, and community levels, with a \$7.5 million allocation for the following will be undertaken in fiscal year 2025:

- **Construction of the Youth Development Centre (Castara)** – to create safer communities by ensuring that Youth Centre Facilities in the Northern District are accessible and fully equipped;
- **Specialised Youth Services Programme** – will address core issues affecting youths through targeted interventions;
- **Mobile Youth Health Centre** – will focus on holistic youth health and well-being through social education and intervention services;
- **Construction of the Youth Empowerment Centre** – to foster safer and more peaceful communities;
- **Expansion of Mardon House Youth Development Centre** – will support the current youth development agenda through enhanced development and training opportunities;
- **Establishment of Project Implementation Unit** – will oversee the implementation of the Division’s Operational Plan;
- **Construction of Multi-Purpose Centres** – involves upgrading equipment and resources at Youth Development Centres and Zones in line with the Youth Empowerment Strategy;
- **Establishment of a Management Information System** – for the acquisition of computers hardware/software to digitalise the department’s services and operations; and
- **Youth Power Programme** – to foster civic participation and engagement among youth, empowering them to take charge of their development and contribute to Tobago’s overall progress.



VISION
2030:

PLACING THE
ENVIRONMENT
AT THE CENTRE
OF SOCIAL AND
ECONOMIC
DEVELOPMENT

ENVIRONMENT

In fiscal year 2024, the THA achieved significant progress in environmental management and forestry. In fiscal year 2025, an allocation of \$2.75 million will be invested in the following projects, which will reflect a commitment to enhancing Tobago's environmental resilience and sustainability through comprehensive management and innovative solutions:

- **Agro-Forestry and Upper Water Shed Management** – for surveying and conducting a feasibility study of the Courland Watershed area to design a plan for rehabilitation and reforestation efforts, as well as conducting an inventory of breadfruit trees on the island;
- **Urban Forestry Programme** – for carrying out reforestation and rehabilitation activities across Tobago on denuded or degraded lands. This includes site selection and demarcation, site preparation, planting and maintaining saplings, propagating desired tree species, and establishing fire trails;
- **Friendship Estate Agro-Park Development** – for acquiring protected structures, tools, equipment, an irrigation system, and agricultural supplies;
- **Development of Home Garden Initiative** – for introducing new home gardening techniques through training and awareness programs, creating home garden start-up kits, sourcing and distributing planting materials, developing model gardens, and organising Home Garden Competitions to enhance basic food security on the island;
- **Climate Change Monitoring and Mitigation Comprehensive Metrological Database** – for implementing climate mitigation and adaptation measures, including ecosystem protection and rehabilitation in areas of concern such as Kiligwyn Wetlands, Petit Trou Wetlands, and Little Rockley Bay Wetlands. This includes purchasing materials and equipment, hiring and training personnel, and installing signage and security systems at two locations in Southwest and Northern Tobago;
- **Water Quality Monitoring Programme** – for purchasing equipment and establishing a testing facility, including equipment for monitoring water and sediment in areas affected by the Gulf Stream oil spill in February 2024;

- **Air Quality Monitoring in Tobago** – for installing equipment and enclosures for monitoring stations, as well as purchasing specialised software and computers for data analysis;
- **Mangrove Systems Inventory and Monitoring** – for the establishment of monitoring plots, conducting flora and fauna surveys, collecting water quality data, gathering live samples, and performing laboratory analyses, including assessments of areas affected by the Gulfstream Oil Spill in February 2024;
- **Sargassum Response** – to address the use of equipment and methods for removing sargassum seaweed from major beaches in Tobago and to manage the disposal of the collected debris; and
- **Invasive Plants Control Project** – for researching, identifying, and managing infestations of invasive species in designated areas.



VISION
2030:

APPENDICIES
I, II, III &
CHART 1, 2
PUBLIC SECTOR
INVESTMENT
PROGRAMME (PSIP)
2023

APPENDIX I PUBLIC SECTOR INVESTMENT PROGRAMME 2024

SECTOR AND AREA	2024 Revised Allocation	Revised Expenditure 2024
	TT\$m	TT\$m
Putting People First: Nurturing our Greatest Asset	121.850	117.205
Community Development	7.800	7.800
Culture	1.650	1.650
Early Childhood Education	1.100	1.100
Health/HIV AIDS	24.000	24.000
Housing and Shelter	20.800	20.800
Primary Education	5.600	5.600
Secondary Education	11.300	11.300
Skills Development	5.000	4.489
Social Development	6.900	6.900
Special Education	5.400	5.400
Sport and Recreation	27.400	24.600
Tertiary Education	4.900	3.566
Delivering Good Governance and Service Excellence	49.180	29.996
Administration	38.450	28.465
Capacity Building/Institutional Strengthening	1.300	1.000
Law Enforcement	1.430	0.430
Public Safety and Citizen Security	8.000	0.101
Improving Productivity through Quality Infrastructure and Transportation	469.750	457.170
Drainage	8.000	8.000
Electricity	1.000	1.000
Information Technology and Infrastructure	8.250	7.150
Roads and Bridges	30.000	30.000
Transportation	415.000	407.300
Water Security	7.500	3.720

SECTOR AND AREA	2024 Revised Allocation	Revised Expenditure 2024
	TT\$Mn	TT\$Mn
Building Globally Competitive Businesses	67.750	67.350
Agriculture	28.000	28.000
Economic Restructuring and Transformation	6.500	6.500
Tourism	28.150	28.150
Youth Development and Entrepreneurship	5.100	4.700
Placing the Environment at the Centre of Social and Economic Development	5.880	2.675
Environment	5.880	2.675
TOTAL	714.410	674.396

CHART 1
PUBLIC SECTOR INVESTMENT PROGRAMME 2025
BY VISION 2030 THEMATIC AREA
(TT\$ MILLIONS)

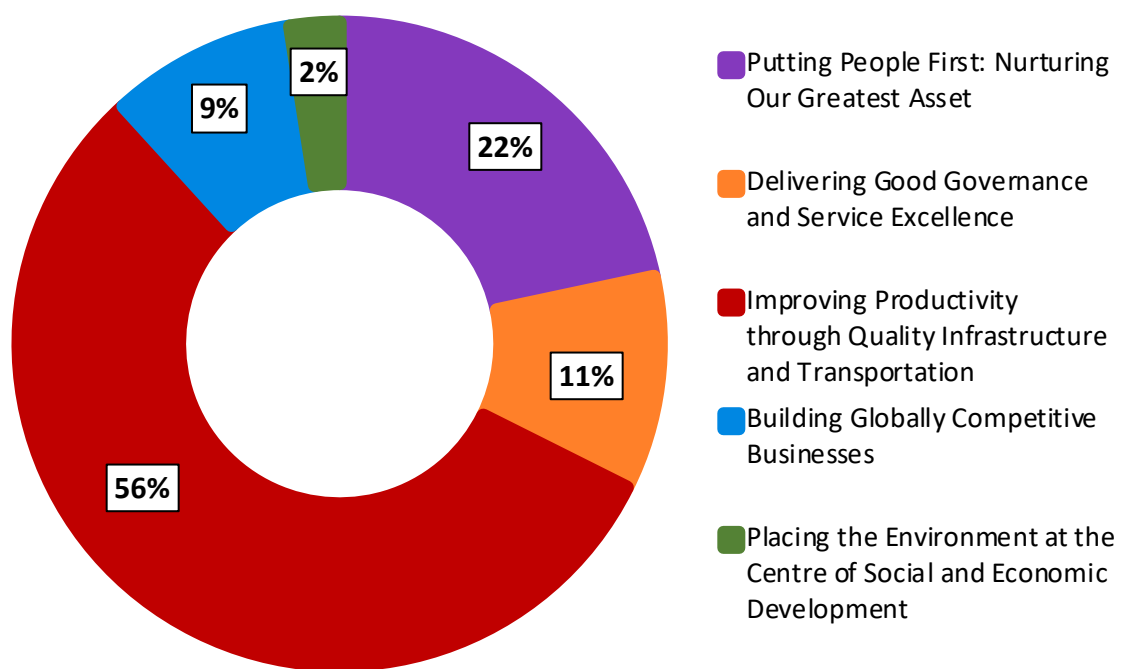
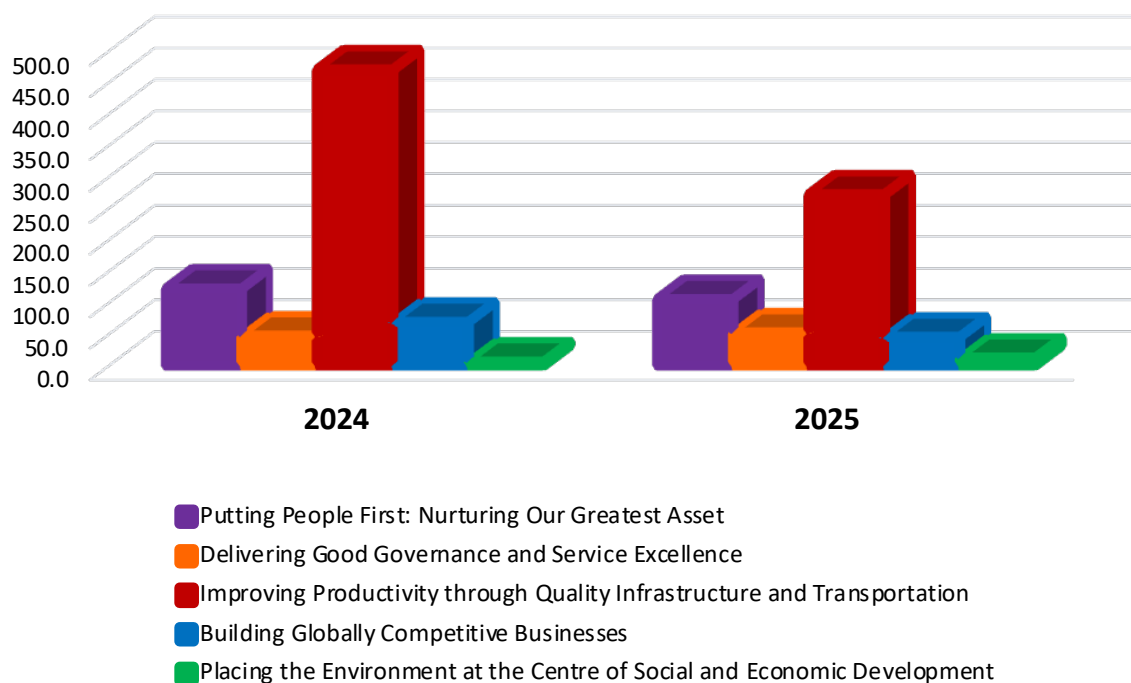


CHART 2
COMPARISON OF ALLOCATIONS BY THEMATIC AREAS 2024 -2025
(TT\$ MILLIONS)



APPENDIX II

PUBLIC SECTOR INVESTMENT PROGRAMME 2025 – TOBAGO

PROJECT/ PROGRAMME	ALLOCATION 2025 TT\$Mn	SOURCE OF FUNDING	DETAILS OF ACTIVITY 2025
PUTTING PEOPLE FIRST: NURTURING OUR GREATEST ASSET	105.150	GORTT	
Community Development Construction and Upgrading of Community Facilities, Tobago	105.150	GORTT	Works will continue on: the Construction of Community Centre at Golden Lane; Upgrading of Lambeau Community Centre; Construction of Community Centre at Glamorgan; Construction of Community Centre at Betsy's Hope; Community Enhancement Programme; Construction of Les Cordeaux Community Centre; Upgrading of Speyside Community Centre; Upgrading of Charlotteville Community Centre; Upgrading of Delaford Community Centre; Upgrading of Belle Garden Community Centre; Pembroke Heritage Park; Upgrading of Scarborough Community Centre; Construction of Plymouth Community Centre; Upgrading Pan Theatres; Construction of a Community Centre at Lowlands; and Construction of Bethesda Community Centre.
Culture Cultural Programmes and Facilities, Tobago	1.300	GORTT	Continuation of: the Orange Hill Community Workshop and Art Gallery; Restoration of Historical Homes; and Establishment of a Heritage Marine Museum.

APPENDIX II PUBLIC SECTOR INVESTMENT PROGRAMME 2025 – TOBAGO

PROJECT/ PROGRAMME	ALLOCATION 2025 TT\$Mn	SOURCE OF FUNDING	DETAILS OF ACTIVITY 2025
Early Childhood Education Early Childhood Programme, Tobago	0.600	GORTT	Establishment of Childhood Centres; and Extension and Improvements to Existing Childhood Centres.
Health/HIV AIDS Public Health Facilities, Tobago	7.800	GORTT	Laundry Refurbishment; Construction of New Health Centres; Expansion of District Dental Services; Expansion of Primary Health Care; Commissioning of New Hospital and Decommissioning of Old Hospital; Establishing a Non Communicable Disease Registry; Upgrading of Local Health Facilities at Signal Hill; Studley Park Integrated Waste Facility; Primary Health Consultancy; Scarborough Waste Disposal Project; Mosquito Eradication Project; Repair of Sluice Gates; Facility Upgrade at Public Cemeteries; Pilot Project for Waste Characterisation; Smoking Cessation Programme; Shared Antenatal Care Programme; Pilot Project for Pit Latrine replacement; Management Information System and Software; Attitudinal Shift and Change Management; Waste Minimisation and Recycling Project; Establishment of Integrated Primary Health Care; and Establishment of Tobago Steering Committee on Drugs.

APPENDIX II PUBLIC SECTOR INVESTMENT PROGRAMME 2025 – TOBAGO

PROJECT/ PROGRAMME	ALLOCATION 2025 TT\$Mn	SOURCE OF FUNDING	DETAILS OF ACTIVITY 2025
Medical Facilities Upgrading Programme, Tobago	15.600	GORTT	Purchase and installation of equipment and machinery at hospital; Peritoneal Dialysis Service Department; LAN/WAN Development for Hospital and Health Centres; Improvement works to Hospitals; Improvement works to Hospitals (Laboratory/ Mortuary); Establishment of an Oncology Unit; Purchase of Vehicles – Ambulances; and Health Needs Assessment for Tobago.
Implementation of HIV/AIDS Programmes	0.600	GORTT	HIV/AIDS and Substance Abuse Programme; and Tobago HIV/AIDS Strategic Response.
Housing and Shelter Housing and Settlements Expansion Programme, Tobago	19.450	GORTT	Works will continue on: the Castara Housing Estate Development; Development Works at Signal Hill Housing Estate; Roxborough Town Expansion; Blenheim Housing Estate Phase II; Adventure Housing Estate, Plymouth Road; Charlotteville Village Expansion - Box Drain; Courland Estate Land Development; Development of Belle Garden Estate Phase II; Land Development Adelphi Estate; Home Improvement Grant, Tobago; Home Improvement Subsidy, Tobago; Shirvan Road Land Development; Revitalization and Infill Programme, T'go; Home Completion Programme, Tobago; Beneficiary-Owned Land Programme - New Home Construction; Revitalization of

PROJECT/ PROGRAMME	ALLOCATION 2025 TT\$m	SOURCE OF FUNDING	DETAILS OF ACTIVITY 2025
Housing and Shelter Housing and Settlements Expansion Programme, Tobago	19.450	GORTT	Milford Court Commercial Plaza; Adventure Phase II; Development of Land for Airport Relocation; Riseland Housing Development; and Affordable Housing Project.
Primary Education Primary Schools Programme, Tobago	4.100	GORTT	New Construction of Scarborough Roman Catholic School; Construction of Scarborough Methodist School; Extension and Improvement to Bon Accord Government; Extension and Improvement to Plymouth Anglican School; Extension and Upgrading works to St Patrick's Anglican; Extension and Improvement Works to Lambeau Anglican; Extension and Improvement works at L'Anse Fourmi Methodist; Reconstruction of Mason Hall Government Primary; Improvement Works to Signal Hill Government; Improvement Works to Moriah Government; Improvement Works to Delaford Anglican; Improvement/Refurbishment/Extension to Primary School; Teacher Training Programme; Programme for Improvement of Security at Primary Schools; Programme for the Computerization of Primary Schools; Establishment of a School

PROJECT/ PROGRAMME	ALLOCATION 2025 TT\$m	SOURCE OF FUNDING	DETAILS OF ACTIVITY 2025
Primary Education Primary Schools Programme, Tobago	4.100	GORTT	Health Programme; Development of Physical Education and Sports in Primary School; Establishment of Visual Arts and Performing Theatres (VPAT) in Primary Schools; Certification in Compliance with OSH ACT Programme in Primary School; and Installation of CCTV Security at Primary Schools.
Secondary Education Secondary Schools Programme, Tobago	7.200	GORTT	Continuation of Extension and improvement to Bishop's High School; Extension and improvement to Scarborough Secondary School; Extension and Improvement to Roxborough Composite; Extension and improvement to Signal Hill Senior Comprehensive School; Reconstruction of Scarborough Secondary School; Construction of Mason Hall Government Secondary; Tobago Multi-Faceted Education Complex; Furniture and Equipment Replacement and Upgrade in Schools; Improvement/Refurbishment/Extension to Secondary Schools; Expansion of Goodwood High School; Expansion of Speyside High School; Curriculum Development; Teaching and Learning Strategies; Development of Tobago Community College; School Construction Programme; Development of Physical Education and Sports in Secondary School; Certification in Compliance with OSH ACT Programme in Secondary School; and Resources for Schools E-Testing.

PROJECT/ PROGRAMME	ALLOCATION 2025 TT\$Mn	SOURCE OF FUNDING	DETAILS OF ACTIVITY 2025
Skills Development Skills Development Programme, Tobago	1.600	GORTT	Upgrade of Roxborough Trade Centre; Establishment of Skills Development Centre at Whim; Upgrade of Technical Vocational Facility at Signal Hill; and Bon Accord Trade Centre.
Skills Development Programme, Trinidad	3.000	GORTT	Upgrade of Infrastructure and Equipment at the NESC Goldsborough Tobago Centre; and Tobago Technology Centre.
Social Development Social Services Programme, Tobago	3.000	GORTT	Establishment of Probation Hostels; Project for the Realisation of Economic Achievement (REACH); Programme for Adolescent Mothers (PAM); Golden Apple Adolescents Partnership Programme; Vocation Centre for Persons with Mental Retardation; Implementing Family Remedial Therapy/Thinking; Tobago Rehabilitation Programme; Gender Management System and Gender Mainstreaming Programme; and Life Management and Parenting Education Programme.
Social Services Programme, Trinidad	0.500	GORTT	Establishment of a Reception Centre in Tobago.

PROJECT/ PROGRAMME	ALLOCATION 2025 TT\$Mn	SOURCE OF FUNDING	DETAILS OF ACTIVITY 2025
Special Education Special Education Programme, Tobago	1.600	GORTT	Works will continue on the following: Upgrade of Happy Haven School; Construction of School for the Deaf; Programme for Improvement of Security at Secondary Schools; Research Study on Student under-Achievement in Tobago; Surveillance and Research on Youth at Risk in Schools; School Intervention Strategy; Establishment of a Curriculum Development Unit; Tobago GIS School Project; Agro Development Processing Training Programmes for Adults; Career Fair Programme; and Reading Enhancement and Development Project.
Special Education Services Programme, Tobago	2.400	GORTT	Establishment of Help Desk for Teachers; Establishment of a Professional Development Institute and Learning Resource Centre; Establishment of an Adult Education Programme Unit; Music in Schools Programme; Implementation of Pan in the Classroom; Tobago Literacy Unit Project; Establishment of Agricultural Science Curriculum Programme in Schools; and Positive Behaviour Modification Student Support Services Unit.
Special Information Technology Education Programme, Tobago	0.600	GORTT	Establishment of Computerized Asset Register; and Establishment of a Management of Information System Unit.

PROJECT/ PROGRAMME	ALLOCATION 2025 TT\$Mn	SOURCE OF FUNDING	DETAILS OF ACTIVITY 2025
Special Sport, Youth Education Programme, Tobago	0.100	GORTT	Teaching Tobago's Young People to Swim.
Sport and Recreation Construction and Upgrade of Sport Facilities, Tobago	23.900	GORTT	Continuation of works on: Shaw Park Regional Recreation Ground and Cultural Complex; Roxborough Sports and Cultural Complex; Goodwood Hard Court; Speyside Hard Court; Whim Hard Court; Parlatuvier Hard Court; Black Rock Hard Court; Louis D'or Recreation Ground; Upgrading of Canaan/Bon Accord Recreation Ground; Mt. Pleasant Recreation Ground; Montgomery Recreation Ground; Plymouth/Bethesda Sport and Recreational Complex; Construction of Regional Indoor Centre; Northside Regional Recreation Centre (Moriah); Construction of Parks and Recreation Sites; Shaw Park Sporting Complex; Sports Development Programme; Parlatuvier Sporting Facility; Castara Recreation Ground; Construction of Belle Garden Playing Field; Tablepiece Hard Court; Courland Recreation Ground; Construction of Hard Court at Lambeau; Lighting of Playing Fields; Construction of Pavillions and Sporting Facilities; Construction of Pembroke Hard Court; Elite Athlete Development Institute; Establishment of Artificial Turf Facility; Establishment of Project Implementation Unit; Construction

PROJECT/ PROGRAMME	ALLOCATION 2025 TT\$Mn	SOURCE OF FUNDING	DETAILS OF ACTIVITY 2025
Sport and Recreation Construction and Upgrade of Sport Facilities, Tobago	23.900	GORTT	of Multi-Purpose Centres; and Establishment of Management Information System.
Improvement of Recreational, Sport and Youth Facilities, Trinidad	5.000	GORTT	Upgrade of the Dwight Yorke Stadium.
Tertiary Education Libraries Programme, Tobago	1.500	GORTT	Continuation of works on the Charlotteville Library; Roxborough Library; Development of Library Facilities; Operationalization of New Scarborough Library; and Development of Public Library Facilities.
Tertiary Education Programme, Trinidad	0.300	GORTT	Works will continue on the UTT Tobago Campus.
DELIVERING GOOD GOVERNANCE & SERVICE EXCELLENCE	52.113	GORTT	
Administration Construction of Public Buildings, Tobago	13.450	GORTT	Construction of Bus Shelters and Bus Stops; Construction of New Licensing Main Office – Scarborough; Construction of Community Development Head

PROJECT/ PROGRAMME	ALLOCATION 2025 TT\$Mn	SOURCE OF FUNDING	DETAILS OF ACTIVITY 2025
Administration Construction of Public Buildings, Tobago	13.450	GORTT	Office; Construction of Scarborough Post Office/Financial Complex; Construction of Works Main Office; Construction of an Administration Building for Health and Social Services; Construction of Tobago Emergency Operation Centre; Construction of Storage Facility at Shaw Park; Construction of Scarborough Abattoir; Expansion of Calder Hall Administrative Complex; Warehouse Facility for Tourism and Transportation; Construction of Head Office for Tourism and Transportation; Construction of a new luncheon and meeting room facility at Louis D'or Nurseries; Construction of Laboratory Facility for Tissue Culture and Entomology/Plant Pathology; Construction of Furniture Workshop; Construction of Public Conveniences; Construction of Storage Shed at Tractor Pool; Establishment of Social Services Complex in Mason Hall; Tobago Spatial Development Strategy; Rollout of Project Development Unit; Shaw Park Market; Speyside Beach Facility; Establishment of an Innovation Centre; CERT Speyside Emergency Response Sub-Office; Bucco Beach Boardwalk; THA Records and Archive Centre; and Buccoo Integrated Facility.

PROJECT/ PROGRAMME	ALLOCATION 2025 TT\$Mn	SOURCE OF FUNDING	DETAILS OF ACTIVITY 2025
Improvement/ Refurbishment of Public Buildings, Tobago	4.500	GORTT	Refurbishment and Retooling of Constituency Offices of the Members of Tobago House of Assembly, Refurbishment of Townhouse A2-17 Flag Staff; Refurbishment of Quarters; Pre-Investment for modifications to the Planning Complex; Assembly Administrative Complex; Renovation of Chief Secretary's Residence; Repairs to the Old Scarborough Market; Upgrade of Manta Lodge; Parlatuvier Washroom Facility; Upgrade and Expansion of Buccoo Training Facility; and MILSHIRV upgrade and Rehabilitation Works.
Improvement/ Refurbishment of Public Buildings, Trinidad and Tobago	12.063	GORTT	Rehabilitation of Central Administrative Services, Tobago; Upgrade of Sangster's Hill Mall – Tobago; Renovation of Magdalena Grand Beach and Golf Resort; and Maintenance and Upkeep of Golf Course at Magdalena.
Improvement/ Refurbishment to Court Facilities	7.000	GORTT	Rehabilitation of the Hall of Justice, Tobago; Construction of Official Residence for the Chief Justice; Construction of Judges and Magistrates' Housing in Tobago; and Accommodation for Tobago Office of the Industrial Court.

PROJECT/ PROGRAMME	ALLOCATION 2025 TT\$Mn	SOURCE OF FUNDING	DETAILS OF ACTIVITY 2025
Capacity Building/ Institutional Strengthening Improvement in Administrative Services, Tobago	1.000	GORTT	Continuation of the Institutional Strengthening of the THA; and Human Resource Development, Tobago.
Law Enforcement Improvements to Police Service	8.000	GORTT	Establishment of Police Youth Club Facilities; Improvement works to Police Stations and Buildings – Tobago; Establishment of a Mounted and Canine Branch at the Shirvan Road Police Station, Tobago; and Construction of Anti-Crime Fighting Unit Quarters in Tobago (Old Grange) Police Station.
Public Safety and Citizen Security Improvement to the Coast Guard	2.500	GORTT	Upgrade of Coast Guard Headquarters, Tobago; and Upgrade of Shore Supply System at Tobago Operations Base
Upgrade of Regiment Facilities	0.700	GORTT	Upgrade of Regiment Facilities in Tobago; and Construction of Dormitory at Camp Signal Hill.
Construction of Fire Stations, Tobago	1.900	GORTT	Construction of a Fire Services Regional Headquarters at Roxborough Tobago
Improvement to Fire Stations, Tobago	1.000	GORTT	Improvement works to Fire Service Buildings

PROJECT/ PROGRAMME	ALLOCATION 2025 TT\$Mn	SOURCE OF FUNDING	DETAILS OF ACTIVITY 2025
IMPROVING PRODUCTIVITY THROUGH QUALITY INFRASTRUCTURE AND TRANSPORTATION	52.113	GORTT	
Drainage Drainage Works, Tobago	5.500	GORTT	Works will continue on: Carnbee Main Drain; Milford Coastal Protection; Roxborough River; Construction of Sea Defence Walls; Canaan/Bon Accord Connector Drain; Coastal Zone Protection Programme; Mt. Pleasant/ Lowlands Drainage System; Special Drainage and Irrigation; Desilting of Rivers; Friendsfield Extension; and Fairfield Complex Coastal Protection Works.
Electricity Electricity Programme, Tobago	1.000	GORTT	Continuation of works under the Programme for rural electrification; and Street Lighting Programme.
Information Technology and Infrastructure Computerisation Programme, Tobago	4.600	GORTT	Works will continue on the following: Information Technology Strengthening; Establishment of an Integrated Financial Management System; Networking the Divisions of Finance and Planning; Technical Assistance Programme; Networking Division of Community Development and Culture; Networking Department of Education with Schools; Secondary School Computerization Programme; Establishment of a Geographic Information System

PROJECT/ PROGRAMME	ALLOCATION 2025 TT\$m	SOURCE OF FUNDING	DETAILS OF ACTIVITY 2025
Information Technology and Infrastructure Computerisation Programme, Tobago	4.600	GORTT	Platform; Digitizing THA Operations; and Project Monitoring Information System upgrade for the Planning Department (PD-PMIS).
Information and Communications Technology Support Programme, Tobago	0.100	GORTT	The continuation of the Information Communication Technology Programme.
Information Technology Support Programme, Tobago	1.000	GORTT	Computerization and Networking of the Central Administrative Services, Tobago.
Roads and Bridges Road Infrastructure Improvement Programme, Tobago	10.000	GORTT	Major Improvement Works on Secondary Roads.
Roads and Bridges Development, Tobago	16.00	GORTT	Continuation of works under: Windward Road; Roxborough/Bloody Bay Road - Retaining Wall; Milford Road Bridges; Mt. St. George/Castara Road; Resurfacing Programme; Orange Hill Road; Store Bay Local Road; Rehabilitation of Claude Noel Highway; Programme for upgrading road efficiency PURE, Tobago; Windward Road Special Development Programme; Plymouth/Arnos Vale Road; and Milford Road Bypass to Smithfield.

PROJECT/ PROGRAMME	ALLOCATION 2025 TT\$Mn	SOURCE OF FUNDING	DETAILS OF ACTIVITY 2025
Information Technology and Infrastructure Computerisation Programme, Tobago	4.600	GORTT	Platform; Digitizing THA Operations; and Project Monitoring Information System upgrade for the Planning Department (PD-PMIS).
Information and Communications Technology Support Programme, Tobago	0.100	GORTT	The continuation of the Information Communication Technology Programme.
Information Technology Support Programme, Tobago	1.000	GORTT	Computerization and Networking of the Central Administrative Services, Tobago.
Roads and Bridges Road Infrastructure Improvement Programme, Tobago	10.000	GORTT	Major Improvement Works on Secondary Roads.
Roads and Bridges Development, Tobago	16.00	GORTT	Continuation of works under: Windward Road; Roxborough/Bloody Bay Road - Retaining Wall; Milford Road Bridges; Mt. St. George/Castara Road; Resurfacing Programme; Orange Hill Road; Store Bay Local Road; Rehabilitation of Claude Noel Highway; Programme for upgrading road efficiency PURE, Tobago; Windward Road Special Development Programme; Plymouth/Arnos Vale Road; and Milford Road Bypass to Smithfield.

PROJECT/ PROGRAMME	ALLOCATION 2025 TT\$Mn	SOURCE OF FUNDING	DETAILS OF ACTIVITY 2025
Transportation Purchase of Vehicles and Equipment, Tobago	4.000	GORTT	Purchase of Vehicles and Equipment - THA Divisions.
Construction of Jetties, Tobago	2.700	GORTT	Construction of Jetty at Parlatuvier; Construction of Jetty at Bird of Paradise Island; Construction of Jetty at Cove and Plymouth; Establishment of Marine Park Control Unit at Gibson Jetty; Development of a Marina Facility in Tobago; and Upgrade of Berthing Infrastructure of the Port of Scarborough, Tobago.
Airport Infrastructure Development	222.290	GORTT	Continuation of the following: Construction of a Terminal and Associated Facilities of the ANR Robinson International Airport; Repairs to Perimeter Fence - ANRRRIA; Airfield Pavement Rehabilitation ANRRRIA; Landslip and Coastal Stabilization – ANRRRIA; and Systems, Furniture, Equipment and other items necessary to operate the New Terminal at ANRRRIA.
Water Security Water Supply Improvements, Tobago	4.000	GORTT	Desilting and Rehabilitation of Hillsborough Dam in Tobago.

PROJECT/ PROGRAMME	ALLOCATION 2025 TT\$m	SOURCE OF FUNDING	DETAILS OF ACTIVITY 2025
BUILDING GLOBALLY COMPETITIVE BUSINESSES	45.100	GORTT	
Agriculture Agriculture, Fisheries and Forestry Development Programme, Tobago	16.5	GORTT	Works will continue on: Construction of Marketing Facilities; Development of Government Stock Farm; Flying Fish Processing; Sub-division of Estates; Agricultural Land Information System and Inventory of State Lands (Tobago); Improvements to Botanic Gardens, Tobago; Agriculture Access Roads, Tobago; Comprehensive State Land Development Project; Goldsborough Agricultural Estate Irrigation Project; Research and Development - Local Herbal Teas and Culinary Herbal Products; Cocoa Rehabilitation; Development of Research Unit (Crops and Livestock); Installation of Mooring Buoys around Tobago; Establishment of facilities on Little Tobago; Development of Banana Industry; Indian Walk Root Crop Food Security; Establishment of Root and Tuber Crop Planting material repository Lure Estate Tobago; Coconut Industry Rehabilitation; Development of Blenheim Sheep Multiplication and Research Project; Development of Sheep Fattening Facility - Studley Park, Tobago; Courland Agricultural Project; Development of a Goat Multiplication and Breeding Centre at Hope; Establishment of a Centralized Composting Facility at Goldsborough; Port Terminals Development; Improvement of Facilities at Runnemedede Breeding Unit; Improvement of Facilities

PROJECT/ PROGRAMME	ALLOCATION 2025 TT\$Mn	SOURCE OF FUNDING	DETAILS OF ACTIVITY 2025
Agriculture Agriculture, Fisheries and Forestry Development Programme, Tobago	16.5	GORTT	at Charlotteville Breeding Unit; Improvement of Facilities at Louis D'or Demonstration Station ; Tobago Agribusiness and Agro-Tourism Development Programme (TABDEP); Research and Development of Information Systems; Construction of Abattoirs at Hope and Roxborough; and Construction of New Veterinary Diagnostic Laboratory (Tobago).
Fisheries Development Programme, Tobago	2.900	GORTT	Continuation of: Improvement to Beaches and Landing Facilities; Improvement to Buccoo Reef Marine Park, Management and Ecological Monitoring; and Improvements to reefs at Buccoo and Speyside.
Economic Restructuring and Transformation Development of Small Business Sector, Tobago	5.600	GORTT	Works will continue under: Pre-Investment Development Support Initiative (PIDSI); Enterprise Development; Business Incubator Programme; Scarborough Esplanade Phase II; Enterprise Development Company of Tobago; Venture Capital; and Enterprise Assistance Grant Programme.
Tourism Improvement of Basic Tourism Infrastructure, Tobago	15.700	GORTT	Continuation of works under: Fort King George Heritage Park; Store Bay Beach Facility; Refurbishment of Mt. Irvine Beach Facility; Community Awareness Programme; Trinidad and Tobago Hospitality and Tourism Institute, Tobago Campus; Tourism Support Projects (Assistance to Traumatized Visitors); Tourism

PROJECT/ PROGRAMME	ALLOCATION 2025 TT\$Mn	SOURCE OF FUNDING	DETAILS OF ACTIVITY 2025
Tourism Improvement of Basic Tourism Infrastructure, Tobago	15.700	GORTT	Support Projects (Island wide Signage); Scarborough Beautification Programme; Restoration of Historical Sites; Construction of Lay Bys (Bloody Bay, Lambeau, Roxborough); Bloody Bay Nature Park and Lookout Upgrade; Tourism Regulatory and Legal Framework; Construction of Lifeguard Towers; Pigeon Point Infrastructure Works; King's Bay Beach Facility; Speyside Lookout; Historical Site - Cove Estate; Fort Granby Beach Facility; Bloody Bay Beach Facility; Rockly Bay Research Project; Establishment of Tobago Marinas; Construction of Tobago Cruise Ship Berths; Top River Falls Parlatuvier; Englishman Bay Beach Facility; Castara Waterfall; Charlotteville Beach Facility; and Tobago Tourism Agency.
Youth Development and Entrepreneurship Youth Development	4.400	GORTT	Works will continue for the following: Establishment of Tobago Youth Development Institute; Youth Apprenticeship Development Programme; Construction of Youth Empowerment Centre – Castara; Specialised Youth Service Programme; Mobile Youth Health Centre; Construction of Youth Empowerment Centre; and Expansion of Mardon House Youth Development Centre.

PROJECT/ PROGRAMME	ALLOCATION 2025 TT\$Mn	SOURCE OF FUNDING	DETAILS OF ACTIVITY 2025
PLACING THE ENVIRONMENT AT THE CENTRE OF SOCIAL & ECONOMIC DEVELOPMENT	12.000	GORTT	
Environment	12.000	GORTT	Continuation of works under the following: Agroforestry and Upper Watershed Management; Urban Forestry Programme; Friendship Estate Agro-Park Development; Development of Home Garden Initiative; Climate Change Monitoring and Mitigation Comprehensive Meteorological Database; Water Quality Monitoring Programme; Air Quality Monitoring in Tobago; Mangrove Systems Inventory and Monitoring; Sargasum Response; Invasive Plants Control Project; Equipment for the Meteorological Services Division; Little Rockly Bay Stabilisation Works - Magdalena Hotel; and Establishment of Marine Research Field Station in Tobago

APPENDIX III

PUBLIC SECTOR INVESTMENT PROGRAMME (PSIP) 2025 ALLOCATION BY SECTOR

SECTOR AND AREA	2025 ALLOCATION TT\$Mn	PERCENTAGE OF TOTAL ALLOCATION %
Putting People First: Nurturing our Greatest Asset	105.150	21.7
Community Development	5.000	1.0
Culture	1.300	0.3
Early Childhood Education	0.600	0.1
Health/HIV AIDS	24.000	4.9
Housing and Shelter	19.450	4.0
Primary Education	4.100	0.8
Secondary Education	7.200	1.5
Skills Development	4.600	0.9
Social Development	3.500	0.7
Special Education	4.700	1.0
Sport and Recreation	28.900	6.0
Tertiary Education	1.800	0.4
Delivering Good Governance and Service Excellence	52.113	10.7
Administration	37.013	7.6
Capacity Building/Institutional Strengthening	1.000	0.2
Law Enforcement	8.000	1.6
Public Safety and Citizen Security	6.100	1.3
Improving Productivity through Quality Infrastructure and Transportation	271.190	55.9
Drainage	5.500	1.1
Electricity	1.000	0.2
Information Technology and Infrastructure	5.700	1.2
Roads and Bridges	26.000	5.4
Transportation	228.990	47.2
Water Security	4.000	0.8

SECTOR AND AREA	2025 ALLOCATION TT\$m	PERCENTAGE OF TOTAL ALLOCATION %
Building Globally Competitive Businesses	45.100	9.3
Agriculture	19.400	4.0
Economic Restructuring and Transformation	5.600	1.2
Tourism	15.700	3.2
Youth Development and Entrepreneurship	4.400	0.9
Placing the Environment at the Centre of Social and Economic Development	12.000	2.5
Environment	12.000	2.5
TOTAL	485.553	100.0

