



**PUBLIC SECTOR  
INVESTMENT  
PROGRAMME  
2015**

**Ministry of Planning and  
Sustainable Development**

**September 2014**

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## ABBREVIATIONS

<b>AATT</b>	Airports Authority of Trinidad and Tobago
<b>ACP</b>	African, Caribbean and Pacific
<b>ACTT</b>	Accreditation Council of Trinidad and Tobago
<b>AIMS</b>	Automated Information Management System
<b>AOPA</b>	Aircraft Owners and Association
<b>ARV</b>	Anti-Retro Viral
<b>ASAPO</b>	Association of Substance Abuse Prevention Organisations
<b>ASYCUDA</b>	Automated Systems for Customs Data
<b>BIR</b>	Board of Inland Revenue
<b>BRICS</b>	Brazil, Russia, India, China and South Africa
<b>CAC</b>	Community-based ICT Access Centres
<b>CAL</b>	Caribbean Airlines Limited
<b>CARTAC</b>	Caribbean Regional Technical Assistance Centre
<b>CBBI</b>	Community-based Business Incubators
<b>CCI</b>	Council for Competitiveness and Innovation
<b>CCLSC</b>	Cipriani College of Labour and Cooperative Studies
<b>CCST</b>	Caribbean Council of Science and Technology
<b>CCTV</b>	Closed Circuit Television
<b>CDA</b>	Chaguaramas Development Authority
<b>CDF</b>	Community Development Fund
<b>CEC</b>	Certificate of Environmental Clearance
<b>CISL</b>	Community Improvement Services Limited
<b>CNG</b>	Compressed Natural Gas
<b>COHSOD</b>	Council for Human and Social Development of the Caribbean Community
<b>COMDESI</b>	Community Centred Design & Innovation
<b>COSTAAT</b>	College of Science, Technology and Applied Arts of Trinidad and Tobago
<b>CREDO</b>	Centre for Socially Displaced Children
<b>CRH</b>	Churchill Roosevelt Highway
<b>CSO</b>	Central Statistical Office
<b>CSP</b>	Citizen Security Programme
<b>CTB</b>	Central Tenders Board
<b>DFH</b>	Defence Force Headquarters
<b>EAU</b>	Environmental Assessment Unit
<b>EBC</b>	Elections and Boundaries Commission
<b>ECB</b>	Enabling Competitive Business
<b>ECCE</b>	Early Childhood Care and Education
<b>ECCL</b>	Export Centres Company Limited
<b>ECIAF</b>	Eastern Caribbean Institute for Agriculture and Forestry
<b>ECRC</b>	Eastern Correctional and Rehabilitation Centre
<b>EDB</b>	Economic Development Board
<b>EDF</b>	European Development Fund
<b>EFCL</b>	Education Facilities Company Limited

<b>EMA</b>	Environmental Management Agency
<b>ENT</b>	Ear, Nose and Throat
<b>EPA</b>	Economic Partnership Agreement
<b>EPOS</b>	East Port of Spain Development Company Limited
<b>ERRAG</b>	Emergency Repair/Reconstruction Assistance Grant
<b>ETAMS</b>	Electronic Time and Attendance Monitoring System
<b>eTeck</b>	Evolving Technologies and Enterprise Development Limited
<b>EU</b>	European Union
<b>EWMSC</b>	Eric Williams Medical Sciences Complex
<b>EXIM Bank</b>	Export Import Bank of China
<b>FPAMA</b>	Forest and Protected Areas Management Authority
<b>FSI</b>	Foundation Services Infrastructure
<b>FSMS</b>	Food Safety Modernisation System
<b>GDP</b>	Gross Domestic Product
<b>GORTT</b>	Government of the Republic of Trinidad and Tobago
<b>GPS</b>	Global Positioning System
<b>HACCP</b>	Hazard Analysis and Critical Control Points
<b>HDC</b>	Housing Development Corporation
<b>HILOC</b>	Housing Investment and Land Ownership Cooperative
<b>HIV/AIDS</b>	Human Immunodeficiency Virus/Acquired Immune Deficiency Syndrome
<b>HSSP</b>	Health Services Support Programme
<b>HYPE</b>	Helping You Prepare for Employment
<b>IBIS</b>	Integrated Business Incubation System
<b>IBM</b>	International Business Machines
<b>ICT</b>	Information Communication Technology
<b>ICU</b>	Intensive Care Unit
<b>IDB</b>	Inter-American Development Bank
<b>IDF</b>	Infrastructure Development Fund
<b>IFMIS</b>	Integrated Financial Management Information System
<b>IMA</b>	Institute of Marine Affairs
<b>ISPS</b>	International Ship and Port Security Code
<b>IXP</b>	Internet Exchange Point
<b>LCHG</b>	Low Cost Housing Grant
<b>LGRP</b>	Local Government Reform Programme
<b>LIMS</b>	Laboratory Information Management System
<b>LMR</b>	Land Mobile Radio
<b>MDHF</b>	Mayaro District Health Facility
<b>MDPs</b>	Municipal Development Plans
<b>MFP</b>	Ministry of Food Production
<b>MGYCD</b>	Ministry of Gender Youth and Child Development
<b>MIC</b>	Metal Industries Limited
<b>MIP</b>	Municipal Investment Plans
<b>MLG</b>	Ministry of Local Government
<b>MLSMED</b>	Ministry of Labour and Small and Micro Enterprise Development
<b>MNS</b>	Ministry of National Security

<b>MoE</b>	Ministry of Education
<b>MOU</b>	Memorandum of Understanding
<b>MRRG</b>	Minor Repairs and Reconstruction Grant
<b>MSSPFSU</b>	Marine Ship Safety and Port Facility Security Unit
<b>MST</b>	Ministry of Science and Technology
<b>MTH</b>	Medium Twin-Turbine Helicopters
<b>MTP&amp;SD</b>	Ministry of the People and Social Development
<b>MTPF</b>	Medium Term Policy Framework
<b>MWRE</b>	Ministry of Water Resources and Environment
<b>NAC</b>	National Aquatic Centre
<b>NALIS</b>	National Library and Information System Authority
<b>NAPA</b>	National Academy for the Performing Arts
<b>NBN</b>	National Broadcasting Network
<b>NCC</b>	National Cycle Centre
<b>NCDs</b>	Non-Communicable Diseases
<b>NCSHL</b>	National Commission for Self Help Limited
<b>NCV</b>	National Cycle Velodrome
<b>NEC</b>	National Energy Corporation
<b>NEDCO</b>	National Entrepreneurship Development Company
<b>NEP</b>	National Enterprise Portal
<b>NESC</b>	National Energy Skills Center
<b>NFAP</b>	National Forestry Action Plan
<b>NGC</b>	National Gas Company
<b>NGO</b>	Non-Governmental Organisation
<b>NHP</b>	National Highway Programme
<b>NHSL</b>	National Helicopter Services Limited
<b>NIHERST</b>	National Institute of Higher Education, Research, Science and Technology
<b>NIPDEC</b>	National Insurance Property Development Company
<b>NISTADS</b>	National Institute of Service Technology and Development Studies
<b>NOC</b>	National Oncology Centre
<b>NPMC</b>	National Petroleum Marketing Company Limited
<b>NQF</b>	National Qualifications Framework
<b>NSC</b>	National Science Centre
<b>NSDP</b>	National Skills Development Programme
<b>NTA</b>	National Training Agency
<b>NTC</b>	National Tennis Centre
<b>NUP</b>	Neighbourhood Upgrading Programme
<b>OAS</b>	Organisation of American States
<b>ODL</b>	Online Distance Learning
<b>OSHA</b>	Occupational Safety and Health Act
<b>PADL</b>	Planning And Development of Land
<b>PATT</b>	Port Authority of Trinidad and Tobago
<b>PCEMP</b>	Public Capital Expenditure Management Programme
<b>PIA</b>	Piarco International Airport
<b>PIP</b>	Physical Investments Programme

<b>PLIAP</b>	Point Lisas Industrial Apprenticeship Programme
<b>PLWHA</b>	Persons Living With HIV/AIDS
<b>POSGH</b>	Port-of-Spain General Hospital
<b>PROPEF</b>	Project Preparation and Execution Facility
<b>PSAEL</b>	Palo Seco Agricultural Enterprises Limited
<b>PSIP</b>	Public Sector Investment Programme
<b>PSRIP</b>	Public Sector Reform Initiation Programme
<b>PTSC</b>	Public Transport Service Corporation
<b>PURE</b>	Programme for Upgrading Road Efficiency
<b>R&amp;D</b>	Research and Development
<b>RDC</b>	Rural Development Company
<b>RFP</b>	Request for Proposal
<b>RGD</b>	Registrar General's Department
<b>RHA</b>	Regional Health Authority
<b>SAR</b>	Search and Rescue
<b>SATD</b>	Scholarships and Advanced Training Division
<b>SEA</b>	Strategic Environment Assessment
<b>SEPP</b>	Socio Economic Project Planning
<b>SES</b>	Seamless Education System
<b>SEW</b>	Single Economic Window
<b>SFGH</b>	San Fernando General Hospital
<b>SFTI</b>	San Fernando Technical Institute
<b>SILWC</b>	Sugar Industry Labour Welfare Committee
<b>SME</b>	Small and Micro Enterprises
<b>SOLAS</b>	Safety of Life at Sea
<b>SPSEs</b>	Special Purpose State Enterprises
<b>SRC</b>	Salaries Review Commission
<b>STP</b>	Sewerage Treatment Plant
<b>SWMCOL</b>	Solid Waste Management Company
<b>T&amp;CPD</b>	Town and Country Planning Division
<b>T&amp;TEC</b>	Trinidad and Tobago Electricity Commission
<b>TALPA</b>	Trinidad and Tobago Airline Pilot' Association
<b>TATT</b>	Telecommunications Authority of Trinidad and Tobago
<b>TDC</b>	Tourism Development Company
<b>TGU</b>	Trinidad Generation Unlimited
<b>THA</b>	Tobago House of Assembly
<b>TIC</b>	Trade and Investment Convention
<b>TIP</b>	Tamana Intech Park
<b>TOR</b>	Terms of Reference
<b>TTAG</b>	Trinidad and Tobago Air Guard
<b>TTBS</b>	Trinidad and Tobago Bureau of Standards
<b>TTBS</b>	Trinidad and Tobago Bureau of Standards
<b>TTCAA</b>	Trinidad and Tobago Civil Aviation Authority
<b>TTCG</b>	Trinidad and Tobago Coast Guard
<b>TTCIC</b>	Trinidad and Tobago Chamber of Industry and Commerce

<b>TTDF</b>	Trinidad and Tobago Defense Force
<b>TTFS</b>	Trinidad and Tobago Fire Service
<b>TTMF</b>	Trinidad and Tobago Mortgage Finance Company Limited
<b>TTPOST</b>	Trinidad and Tobago Postal Corporation Limited
<b>TTPS</b>	Trinidad and Tobago Police Service
<b>TTR</b>	Trinidad and Tobago Regiment
<b>UBH</b>	Uriah Butler Highway
<b>UDeCOTT</b>	Urban Development Corporation of Trinidad and Tobago
<b>UIE</b>	Union Industrial Estate
<b>UNDP</b>	United Nations Development Programme
<b>USFDA</b>	United States Food and Drug Administration
<b>UTT</b>	University of the Trinidad and Tobago
<b>UWI</b>	University of the West Indies
<b>VMCOTT</b>	Vehicle Maintenance Corporation of Trinidad and Tobago
<b>WAN</b>	Wide Area Network
<b>WASA</b>	Water and Sewerage Authority
<b>WCU</b>	Water and Compliance Unit
<b>WTP</b>	Water Treatment Plant
<b>WWTP</b>	Wastewater Treatment Plant
<b>YAPA</b>	Youth Apprenticeship Programme in Agriculture
<b>YFS</b>	Youth Friendly Spaces
<b>YTC</b>	Youth Training Centre
<b>YTEPP</b>	Youth Training and Employment Partnership Programme

## INTRODUCTION

### **Background to the Public Sector Investment Programme**

1. The Public Sector Investment Programme (PSIP) is the budgeting and strategic planning tool available to Government to translate its policies and plans into tangible projects and programmes. These projects and programmes represent investments in countries economic and social infrastructure and is designed to improve the standard of living of the citizens of Trinidad and Tobago and provide the foundation for economic growth and human development. As the capital expenditure component of the National Budget, the PSIP is focused on projects and programmes that would achieve sustainable development.

### **Policy Context for the Public Sector Investment Programme**

#### *The Medium-Term Policy Framework (MTPF) 2011-2014*

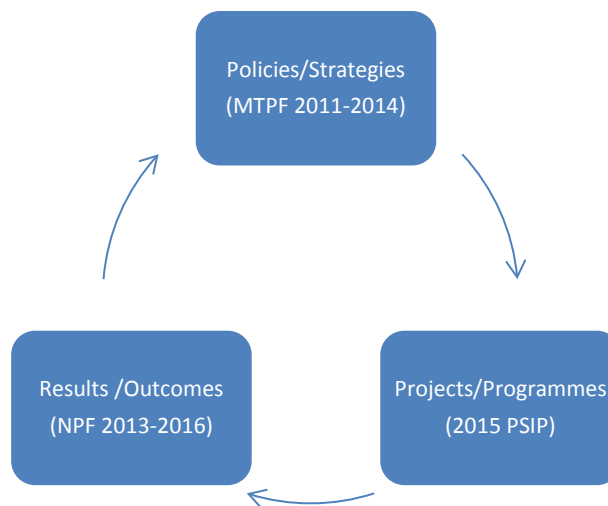
2. The 2015 PSIP continues to be circumscribed by Government's policy agenda as outlined in the Medium-Term Policy Framework (MTPF) 2011-2014. It should be noted that the MTPF is still relevant as the policy guide for the national development strategy, as the Government commences the preparation of *Action 21*, the medium-term policy framework for the period 2015-2021. The MTPF outlines Government's five (5) national strategic priorities to create a secure, prosperous and sustainable nation. These Priorities are as follows:

- Crime and Law and Order
- Agriculture and Food Security
- Health Care Services and Hospitals
- Economic Growth, Job Creation, Competitiveness and Innovation
- Poverty Reduction and Human Capital Development

3. A sixth area of priority was subsequently included as a group of administrative and support programmes intended to create strong institutions to ensure effective governance within the Public Sector. It also served to advance those critical and necessary developmental initiatives which do not fall within the definition of the five core Strategic Priorities. Areas such as Law Reform, Administration, Regional Planning, Institutional Strengthening and the Environment were identified under the area of Facilitative Priority Initiatives.

*The National Performance Framework (NPF) 2012-2015*

4. To provide more focus on the priorities for national development, PSIP, has been and continue to be aligned to the National Performance Framework (NPF) 2013-2016. The NPF, which was launched in January 2013, links national policies and strategies with results and outcomes that can be measured against targets and indicators to be achieved in the medium to long term. The process cycle is depicted below:



**Figure 1 - Process Map showing the summarised PSIP policy process.**

5. The PSIP therefore is the core strategy that ensures that an appropriate mix of projects and programmes is funded to achieve the policy objectives of the MTPF, and the development targets as outlined in the NPF. In order to ensure effective and efficient utilisation of resources, a robust slate of projects and programmes is identified annually and over the short to medium term to assure the greatest development impact.

### **The Composition of the Public Sector Investment Programme**

6. The principal goal of the PSIP is to ensure that capital investment will significantly and positively impact on national development. Therefore in preparing the 2015 PSIP, the Ministry of Planning and Sustainable Development, in accordance with the Call Circular No. 1 of February 27, 2014, continued to review and refine the composition of the PSIP through the increasingly rigorous application of nine (9) evaluation criteria under three (3) thematic areas. They are as follows:

- **Removing/reducing:** (i) Annual/Legacy (long-standing) projects; (ii) Recurrent activities; (iii) Duplicated projects within and among

Ministries/Agencies and (iv) Projects submitted by revenue-earning institutions

- **Assessing projects to determine:** (i) Impact and contribution to enhancing infrastructure, improving quality of life, building community and generating employment.
- **Assessing project implementation readiness:** (i) Cabinet approvals (ii) statutory and other requisite approvals

7. It is anticipated that continuous refinement and application of this robust methodology would result over time, in a PSIP that funds the projects and programmes that would result in the greatest impact, and create the infrastructure, systems and capital base to ensure long term sustainable development in accordance with the national priorities.

8. The Ministry of Planning and Sustainable Development is committed to persevering with this initiative while measuring and evaluating outputs and outcomes over the medium to long term. This will ultimately result in a PSIP that is more focussed and better synchronised with the prevailing policy prescriptions, while achieving the intended outcomes and results in relation to development priorities.

### **The Three-Year Public Sector Investment Programme**

9. The Three-Year PSIP was reintroduced in fiscal year 2013, to shift emphasis from a focus on annual budgeting to a medium term investment strategy aligned to national objectives. The 2015 PSIP, which represents the third year of the first Three-Year cycle, continues to focus on those projects and programmes that will create jobs, improve the physical infrastructure for development and increase sustainable earnings for future generations.

10. For the 2015 PSIP, the Ministry of Planning and Sustainable Development produced the following documents for inclusion in the compendium of Budget Documents of the Ministry of Finance and the Economy:

- Public Sector Investment Programme 2015
- Public Sector Investment Programme (Tobago) 2015 and
- Three-Year Public Sector Investment Programme 2015-2017

11. This document, the Public Sector Investment Programme 2015, is set out in three (3) parts as follows:

- **The Overview** presents a summary of expenditure recorded in Fiscal 2014 and budgeted expenditure for fiscal 2015 categorised according to Strategic Priorities, along with the financing arrangements for the 2015 PSIP



- **Part I** gives a Review of the Programmes and Projects implemented in Fiscal 2014, and
- **Part II** highlights the Project and Programmes scheduled for implementation in Fiscal 2015.

## OVERVIEW

### Public Sector Investment Programme 2014

12. The sum of \$8,000 million was provided originally in fiscal year 2014 to finance the implementation of the various projects and programmes. Of this amount, \$3,829.6 million (47.9 percent) was provided under the Consolidated Fund and \$4,170.4 million (52.1 percent) under the IDF for projects being implemented by Special Purpose State Enterprises (SPSEs). The original allocation was supplemented at the Mid-Term Review, with an increase of \$1,614.7 million resulting in a revised budgetary allocation of \$9,614.7 million.

**Table 1**  
**Expenditure by Strategic Priority - 2014**  
**(TT\$ Million)**

Strategic Priority	Budgeted Expenditure				Revised Expenditure			
	Consol. Fund	IDF	Total	%	Consol. Fund	IDF	Total	%
<b>Agriculture and Food Security</b>	92.9	193.0	<b>285.9</b>	3.6	119.9	188.7	<b>308.6</b>	3.4
<b>Crime and Law and Order</b>	526.5	304.4	<b>830.9</b>	10.4	520.4	300.2	<b>820.6</b>	9.0
<b>Economic Growth, Job Creation, Competitiveness and Innovation</b>	1304.4	1686.4	<b>2990.8</b>	37.4	1523.0	1897.7	<b>3420.7</b>	37.4
<b>Facilitative Priority Initiatives</b>	326.5	265.8	<b>592.3</b>	7.4	392.5	384.6	<b>777.1</b>	8.5
<b>Health Care Services and Hospitals</b>	306.8	415.0	<b>721.8</b>	9.0	350.5	492.7	<b>843.2</b>	9.2
<b>Poverty Reduction and Human Capital Development</b>	1272.5	1305.8	<b>2578.3</b>	32.2	1330.4	1635.5	<b>2965.9</b>	32.5
<b>TOTAL</b>	<b>3829.6</b>	<b>4170.4</b>	<b>8000.0</b>	<b>100.0</b>	<b>4236.7</b>	<b>4899.4</b>	<b>9136.1</b>	<b>100.0</b>

Source: Records of the Ministry of Planning and Sustainable Development

13. Of this amount, \$9,136.1 million (95 percent) was utilized during the fiscal year. This expenditure was primarily focused on the Strategic Priorities of Economic Growth, Job Creation, Competitiveness and Innovation (\$3,420.7 million), Poverty Reduction and Human Capital Development (\$2,965.9 million) and Health Care Services and Hospitals

(\$843.2 million), which collectively accounted for almost 80 percent of the total expenditure. The performance of 2014 PSIP by Strategic Priority is presented at Table I previously.

**Table II**  
**Comparison of Expenditure by Strategic Priority – 2014-2015**  
**(TT\$ million)**

Strategic Priority	2014				2015			
	Consol. Fund	Revised IDF	Expenditure Total	%	Consol. Fund	IDF	Budgeted Expenditure Total	%
<b>Agriculture and Food Security</b>	119.9	188.7	<b>308.6</b>	3.4	108.2	194.0	<b>302.2</b>	3.7
<b>Crime and Law and Order</b>	520.4	300.2	<b>820.6</b>	9.0	579.5	434.1	<b>1013.6</b>	12.4
<b>Economic Growth, Job Creation, Competitiveness and Innovation</b>	1523.0	1897.7	<b>3,420.7</b>	37.4	1,402.6	1553.4	<b>2956.0</b>	36.2
<b>Facilitative Priority Initiatives</b>	392.5	384.6	<b>777.1</b>	8.5	306.8	355.5	<b>662.3</b>	8.1
<b>Health Care Services and Hospitals</b>	350.5	492.7	<b>843.2</b>	9.2	290.4	493.0	<b>783.4</b>	9.6
<b>Poverty Reduction and Human Capital Development</b>	1330.4	1635.5	<b>2,965.9</b>	32.5	1,155.9	1286.6	<b>2442.5</b>	30.0
<b>TOTAL</b>	<b>4,236.7</b>	<b>4,899.4</b>	<b>9,136.1</b>	<b>100.0</b>	<b>3,843.4</b>	<b>4316.6</b>	<b>8160.0</b>	<b>100.0</b>

Source: Records of the Ministry of Planning and Sustainable Development

## **Public Sector Investment Programme 2015**

14. In fiscal year 2015, the sum of \$8,160 million has been allocated for the implementation of projects and programmes. This allocation represents a slight increase 2 percent over the 2014 budgeted expenditure of \$8,000 million but is significantly less than the revised expenditure for 2014 of \$9,136.1 million by \$976.1 million. The 2015 allocation consists of \$7,308.7 million which will be directed to Central Government, \$466.9 million to Local Government Authorities and \$384.4 million to the Tobago House of Assembly. The Consolidated Fund will contribute \$3,843.4 million of the funding, while the IDF will provide \$4,316.6 million.

15. The largest portion of the 2015 PSIP is for projects and programmes to be implemented in areas under the Economic Growth, Job Creation, Competitiveness and Innovation Strategic Priority \$2,956 million 36 percent. The Poverty Reduction and Human Capital Development Strategic Priority is the second major area of investment, receiving an allocation of \$2,442.5 million to improve the standard of living and quality of life of citizens. The previous Table II and the appended Chart I compare the revised expenditure for fiscal year 2014 against the budgeted expenditure for 2015 by Strategic Priority. Chart II (appended) compares the budgeted allocations for 2014 and 2015 by Strategic Priority.

## **Financing of the 2015 Public Sector Investment Programme**

16. The 2015 PSIP comprises \$3,843.4 million from the Consolidated Fund and \$4,316.6 million will be sourced from the IDF. General Revenue, External Loans and Grants will account for 100 per cent of the PSIP financing. Domestic Sources will fund \$7,753.8 million (95 percent), while the remaining \$406.2 million (5 percent) of funding will be provided by External Sources. Table III and Chart II detail the financing arrangements for the 2015 Public Sector Investment Programme

17. The Consolidated Fund of \$3,843.4 million will be financed by \$3,657.2 million in General Revenue, \$179.4 million in Loans and \$6.8 million in Grants. The IDB remains the major source of loan financing contributing \$159.9 million for the Neighbourhood Upgrading Programme (NUP), E-Government and Knowledge Brokering Programme, Seamless Education Programme, Citizen Security Programme and the Flood Alleviation and Drainage Programme. The ANZ Bank of New Zealand and the US Exim Bank will also provide loan funding totalling \$19.5 million for the Acquisition of Patrol Vessels and the Acquisition of a Digital Public Safety Communication System for the Trinidad and Tobago Police Service. Grant funding from the Inter-American Development Bank (IDB) and the European Community will be used to support the Enhancement of the Education Strategy and for the implementation of the Environmental Programme.

**Table III**  
**Financing of Capital Expenditure – 2015**

<b>Sources of Financing</b>	<b>TT\$ Mn</b>	<b>%</b>
<b><u>Consolidated</u></b>	<b><u>3843.4</u></b>	<b><u>47.10</u></b>
<b>External</b>	<b>186.2</b>	<b>2.30</b>
<i>Loans</i>	<b>179.4</b>	<b>2.21</b>
Inter-American Development Bank	159.9	1.96
ANZ Bank	2.5	0.03
US Exim Bank	17.0	0.22
<i>Grants</i>	<b>6.8</b>	<b>0.09</b>
Inter-American Development Bank	6.3	0.08
European Union	0.5	0.01
<b>Domestic</b>	<b>3657.2</b>	<b>44.80</b>
General Revenues	3657.2	44.80
<b><u>IDF</u></b>	<b><u>4316.6</u></b>	<b><u>52.90</u></b>
<b>External</b>	<b>220</b>	<b>2.70</b>
<i>Loans</i>	<b>220</b>	<b>2.70</b>
Inter-American Development Bank	220	2.70
<i>Domestic</i>	<b>4096.6</b>	<b>50.20</b>
General Revenues	4096.6	50.20
<b><u>TOTAL</u></b>	<b><u>8160.0</u></b>	<b><u>100.0</u></b>

Source: Records of the Ministry of Planning and Sustainable Development

18. The Infrastructure Development Fund of \$4,316.6 million will be financed by General Revenues in the amount of \$4,096.6 million (50.2 percent) and Loan resources totalling \$220 million from the IDB, for the continuation of the Multi-Phase Waste Water Rehabilitation and Waste Water Network Expansion Programmes.

**PART 1**

**REVIEW OF THE PUBLIC SECTOR INVESTMENT  
PROGRAMME 2014**

## Strategic Priority – Crime and Law and Order

19. The Government of Trinidad and Tobago invested \$820.6 million in projects and programmes designed to advance crime reduction and prevention efforts in 2014, and to promote a safer society for all citizens in which to live, work and do business.

### Law Enforcement

20. The Trinidad and Tobago Police Service (TTPS), in pursuance of the fulfilment of its objective of *Building an Exceptional Organization: One Team, One Vision*, continued to place emphasis on the implementation of proactive, intelligence-led and solution-focused initiatives to improve the quality of policing services thereby contributing to making Trinidad and Tobago a safer place to live.

21. In 2014, the sum of \$35 million was utilized for the introduction of a pilot project for the deployment of Global Positioning System (GPS) technology in 797 vehicles to minimise response time to emergencies. The installation of CCTV cameras also continued within and around Police Stations at Valencia, Tableland, Toco, St. Margaret's, St Madeleine, Siparia, Rio Claro, Princess Town, Agra Court, Blanchisseuse, Santa Cruz, and Maracas. This also included the acquisition of supporting software and storage equipment to facilitate the effective use of these systems to improve surveillance capabilities in and around Police Facilities.

22. Infrastructural improvements to various Police Stations in Trinidad continued with a revised allocation of \$29 million which was fully utilized and included:

- completion of construction works to redefine office spaces on seven floors at the Riverside Plaza
- completion of refurbishment works on the Sunjet House building located on St Vincent Street, Port of Spain
- completion of upgrade of the electrical system at the Rio Claro Police Station
- completion of infrastructural works associated with the installation of Live Scan Machines in Police Divisions along the East/West Corridor, several Divisions in South and Central Trinidad and Scarborough Police Station, Tobago

23. Additionally, furniture and furnishings were procured for various police facilities at a cost of \$10 million. The facilities which were outfitted include:

- Community Policing Secretariat - 5<sup>th</sup> Floor Riverside Plaza

- the 8<sup>th</sup>, 9<sup>th</sup>, 10<sup>th</sup>, 11<sup>th</sup> and 12<sup>th</sup> floors at Riverside Plaza
- Central Division, Tobago, Special Branch, Fyzabad, Chaguaramas Hotel and Convention Centre
- specialized equipment for outdoor firing range at Police Training Academy
- Criminal Records Office, MOPS

24. Training forms a critical activity in the development of officers both at the recruitment stage as well as an ongoing activity and addresses a variety of areas for skill building and professional growth. In this regard, the construction of the Firearm Simulator Training Facility at the Police Training Academy was advanced in 2014 along with other minor upgrade works incurring expenditure of \$2.3 million.

25. Funding in the amount of \$163.8 million facilitated the continued construction of eight new Police Stations. The Police Stations at Arima, Piarco and Maloney have been completed at a cost of \$41.6 million, \$39.4 million and \$48.8 million respectively. Significant progress was made with respect to another four Police stations at Brasso, Cumuto, La Brea, Moruga and Oropouche where construction works are more than 70 per cent completed for which the sum of \$141.5 million was utilized. These Police Stations are scheduled to be completed in 2015.

### **Public Safety and Citizen Security**

26. The sum of \$23 million was utilized under the IDB-assisted Citizen Security Programme (CSP) to contribute to a reduction of crime and violence in 22 communities including Beetham Gardens, Laventille, San Fernando, Arima and Chaguanas. This Programme commenced in 2006 and is scheduled to be completed in 2016 and has the following as its key objectives:

- the reduction in the levels of homicides, robberies and woundings in targeted communities
- a reduction of firearm related injuries, domestic and youth violence
- an increase in the perception of safety

27. The achievements under the programme for 2014 included:

- the provision of Adult Literacy Tutor Training to 78 persons in 9 partner communities and Parental Education Training in Gonzales and Beetham Gardens to build capacity to support and lead violence prevention efforts
- the Micro Entrepreneurship Programme which was completed in Enterprise and Cocorite from which 78 persons benefitted



- the building of community cohesion through the sponsorship of 28 community engagement events such as the Health Caravan in Gonzales and Story Telling Programme in Cocorite.
- the completion of 3 Community-based Public Education initiatives including the Community Enhancement and Beautification Project in Dibe/BelleVue, the Sogren Trace Public Education Campaign and the Tropical Angel Harps Spelling Bee Competition in Enterprise
- the continuation of Community-based Social Interventions including the Academic Enrichment Programme in Farm Road and Pinto Road, Conflict Management and Mediation in Never Dirty and the Women's Leadership Programme in St Barbs
- the continuation of school based violence reduction interventions at schools in Dibe, La Romain and Farm Road
- the continuation of the provision of support to the Trinidad and Tobago Police Service through the provision of an Advanced Development Workshop on Narrative Therapy as well as training in dealing with incest

*Trinidad and Tobago Defence Force*

28. The Defence Force Reserves continued development of physical facilities with an allocation of \$4 million in fiscal 2014. The entire allocation was utilized for the following:

- construction of a modular building, refurbishment of the Senior Ratings Mess Facility and construction of a stores area at Defence Force Reserve Base at Grandwood, Chaguaramas
- construction of a roof, ceiling and electrical works, finishing works, plumbing, installation of doors and windows, tile works and construction of a floor slab for the Administration/Female Building at the Tobago Base of the Defence Force Reserves

29. Of the \$1 million provided for the training of Defence Force Reserves, an amount of \$0.53 million was utilized for the completion of a Bullet Proof Manager Course which was aimed at improving leadership qualities among the Reserves personnel.

30. The Defence Force Headquarters received an allocation of \$2.2 million in fiscal 2014 for improvement works to its facilities at Chaguaramas. The entire allocation was used for the settlement of outstanding bills for the installation of air conditioning units at the gymnasium.

31. An allocation of \$2 million was utilized for the purchase of vehicles and equipment for the Defence Force Headquarters including a Caterpillar Forklift, a Double Cab light truck and a Flatbed truck fitted with Hydraulic Crane. This is to enable the TTDF to assist in disaster response and disaster relief in times of need.

*Prisons*

32. Investments totalling \$42.7 million was utilized for the improvement of prison facilities. Among the major accomplishments included:

- construction of a visitors waiting facility and upgrade of the sewer system at the Golden Grove Prison
- commencement of the replacement of the inner perimeter fence at the Remand Yard, Prison Golden Grove and commencement of the construction of a perimeter fence at the Maximum Security Prison
- installation of perimeter lighting at the Youth Training Centre
- construction of kennels for the Prison Service Canine Division
- purchase of an ambulance for the Prison Service

*Trinidad and Tobago Coast Guard*

33. The Trinidad and Tobago Coast Guard (TTCG) benefitted from investments totalling \$93.1 million in 2014 for the provision of safety and security within our maritime boundaries. This investment resulted in the infrastructural development of the various bases throughout Trinidad and Tobago as well as the improvement of the naval asset base of the TTCG. Some of the major physical upgrades at the following bases were as follows:

- Staubles Bay – electrical works and installation of security lighting
- Galeota Base – construction of box drains, a tank farm and a septic system
- Cedros Base – installation of a tank farm and upgrades to their Administration building
- Chaguaramas Heliport Training Facility – installation of air-conditioning
- Tobago Base – upgrade of Administration building and Galley
- Hart's Cut Base – upgrade of the courtyard and installation of a fuel station

34. A location for the Headquarters of the Marine Ship Safety and Port Facility Security Unit (MSSPFSU), the regulatory provider for maritime safety and security within Trinidad and Tobago, has been identified and the process of acquisition of the property has been initiated.

35. The TTCG also initiated the process for the acquisition of four (4) diesel Interceptors and two (2) 16 meter Interceptors which are manoeuvrable and compact vessels that can be operated within shoreline areas to assist in responding to maritime emergencies, natural disasters and drug interdiction exercises.



**Trinidad and Tobago Coast Guard Interceptor**

*Trinidad and Tobago Regiment*

36. The Trinidad and Tobago Regiment (TTR) received an allocation of \$49.5 million in 2014 for the continuation of its upgrade and construction programme at its various camps. Approximately 19.6 percent was utilized for the following activities:

- Teteron Barracks –
  - electrical upgrades to the Medical room and the Training building
  - installation of a Water Ring Main
  - construction of a retaining wall to support the Command Row
  - construction of Visitor’s changing room and wash room
- Camp Omega –
  - construction of a car park and retaining wall
  - Paving of the main roadway and drainage
  - electrical upgrade in the camp and installation of security lighting
  - upgrade of Training quarters
- Camp Signal Hill –
  - concrete works to the Guard room and Canteen
  - electrical upgrade
- Cumuto Barracks –
  - high voltage upgrade – Ring Main Unit

- upgrade works on the accommodations for Officers
- repairs to Main Workshop
- upgrade works (Electrical, Sewerage, Plumbing, Roof and Block works) on accommodations
- Tobago Base
  - completion of Phase 1 of the construction of a Guard Room and Canteen and commencement of Phase 2.

37. The Trinidad and Tobago Regiment initiated the process of purchasing three (3) Ambulances, a Backhoe and two (2) Dump trucks for the TTR Engineering Corps. Additionally medical equipment was acquired for the Medical Inspection Room.



**Retaining Wall at Command Row Teteron Barracks, Chaguaramas**

*Trinidad and Tobago Air Guard*

38. In 2014, the Trinidad and Tobago Air Guard utilized \$2.9 million for:

- upgrade of the Air Guard Base in Piarco to provide additional accommodation by designing and constructing Demountable Buildings (Modular)
- acquisition of an ambulance, two (2) motorcycles, a passenger bus and a station wagon to augment its complement of vehicles and equipment

39. Additionally, \$222.1 million was allocated for the acquisition of four (4) MTH Helicopters inclusive of training and maintenance support, of which \$187 million was utilized. Logistic support of the Helicopters was allocated \$24 million for infrastructure works (upgrade works to the Hangar), training and insurance for the helicopters, of which \$2.8 million was utilized.



**Trinidad and Tobago Air Guard**

### *Trinidad and Tobago Fire Service*

40. The Trinidad and Tobago Fire Service (TTFS) was allocated \$22 million of which they were able utilize approximately 10 percent to refurbish vehicles of the Fire Service and for improvement works to Fire Service Buildings. A further \$57 million was allocated for the construction of ten (10) Fire Stations as part of a construction programme of the Ministry of National Security. Five (5) stations were identified as priority under Phase I of the Programme, as the sites at Mayaro, Arouca, San Fernando, Chaguaramas and Woodbrook were unencumbered and immediately available for the commencement of construction.

41. Design consultancy contracts totalling \$13.5 million were awarded and final designs were completed for two stations at Mayaro and San Fernando. Construction of the station at Mayaro began at a cost of \$112.4 million and is scheduled to be completed by July 2015. The five remaining stations at Tunapuna, Point Fortin, Penal, Black Rock, Tobago and Wrightson Road, Port of Spain will be constructed under Phase II of the construction programme.

### **Construction/Reconstruction of Fire Stations– Infrastructure Development Fund**

<b>Phase I Sites</b>	<b>Phase II Sites</b>
<ul style="list-style-type: none"> <li>• Mayaro (construction has commenced)</li> <li>• Arouca</li> <li>• Lady Hailes Avenue, San Fernando</li> <li>• Chaguaramas</li> <li>• Woodbrook</li> </ul>	<ul style="list-style-type: none"> <li>• Tunapuna</li> <li>• Point Fortin</li> <li>• Penal</li> <li>• Black Rock, Tobago</li> <li>• Wrightson Road, Port of Spain</li> </ul>

## **Social Rehabilitation Services**

42. An allocation of \$9.9 million was provided to assist Non-Governmental Organisations (NGOs) and other agencies, with the implementation of social programmes and projects aimed at providing rehabilitative services and accommodation to former social offenders, street dwellers, drug abusers and other socially displaced persons. In 2014 a total of \$6 million was utilized to implement the following programme and projects.

43. The Vision on Mission Development Programme was allocated the amount of \$1.9 million for the completion of external works at the Anti- Crime, Ex-Prisoners In-Transit Rehabilitation, Reintegration and Delinquency Treatment Centre at Hamilton Siding at Wallerfield. Works on this facility commenced in fiscal 2012 and continued in 2013 with the completion of the construction of the main building and the commencement of external works. In fiscal 2014, \$1.5 million was utilized to undertake repairs to the roof and retrofitting an existing building on the compound, complete external works and to procure furniture and equipment for the Centre. The facility is projected to be completed in September 2014 and on completion will provide accommodation and rehabilitation for eighty (80) men for reintegration into society.

44. An allocation of \$1 million was provided for the removal, rehabilitation and reintegration of street dwellers under the Street Dwellers Rehabilitation and Reintegration Programme. The Ministry of The People and Social Development is in the process of restructuring this programme for greater efficiency and to make it more beneficial to the stakeholders. Towards this end, a revised allocation of \$0.5 million was utilized to advance this initiative.

45. Government in its quest to increase the remand facilities for young offenders provided an allocation of \$3 million to complete designs for the establishment of two (2) Remand Facilities, one for young men and another for women. To this end, the total of \$3 million was expended for the development of conceptual and architectural designs for both facilities. In addition, \$1 million was utilized to undertake preliminary work at the St. Michael's Home for Boys.

46. In fiscal 2014, an allocation of \$4.5 million was made to the Ministry of Community Development for the establishment of Mediation Centres. The sum of \$2 million was utilized for the relocation of the North Mediation Centre and the Head Office to the Jobco Building on Frederick Street, Port of Spain. The Jobco Building was refurbished and outfitted to accommodate the North Mediation Centre and the Head Office.

## Strategic Priority – Agriculture and Food Security

### Agriculture

47. The agriculture sector is considered a viable contributor to the economy and to the Government's overall strategic priority of becoming a Food Secure Nation by 2015. The sectoral focus is to increase the overall contribution to the nation's Gross Domestic Product (GDP) through the creation of sustainable livelihoods, long-term employment, and innovation. One of the major goals of the agriculture sector is to contribute to the achievement of a more diversified economy linked to other sectors such as tourism, food processing and manufacturing. Investments in the Agriculture Sector amounted to \$180.4 million in 2014, of which \$171.1 million or 95 percent was utilized to realise the objectives outlined above.

48. The Ministry of Food Production through its programmes and projects is the major driver for achieving Government's strategic intent. In 2014, a revised allocation of \$171.4 million was provided and fully utilized into supporting the objectives of the Government.

49. A number of projects were advanced. The key areas of investment to generate improvement in agricultural production included, the National Adaptation Strategy for the Sugar Industry, Establishment of Small Scale Packing Houses in Agricultural Production Clusters, Water Management and Flood Control, Food Basket Programme, Development of the Fish Processing Industry and the upgrade of Fishing Facilities.

#### *National Adaptation Strategy for the Sugar Industry*

50. The amount of \$50 million was provided in fiscal 2014 for the National Adaptation Strategy for the Sugar Industry of which \$42 million was utilized. This Programme is intended to mitigate the adverse effects of the Sugar Reform on African, Caribbean and Pacific (ACP) sugar producing countries, via the European Union (EU) offer of technical and financial assistance to these nations.

51. In 2008 the Government and the EU implemented a 2007 Financing Agreement whereby annual inflows of grant funding would be provided as a sector budget support mechanism for developing adaptation and exit strategies for former sugarcane farmers and sugarcane workers. A key performance indicator of the Agreement was the establishment of a procedural framework for regularizing the status of farmers who had tenancies or who were squatting on Caroni lands. The second phase of the project began in 2014 and involves the processing and delivery of standard agricultural leases to legitimate tenants. A number of activities have been ongoing under this project in 2014.

52. One major initiative was the development of Irrigation Water Supply System for the Felicity Project which entailed:

- construction of On-Farm Ponds (200 ponds),weirs (3) and large Buffer Ponds (9)
- construction of pump houses with ancillary fittings(6)
- construction of new Access Roads (2.5km)
- surfacing of access roads in the project (8km)

53. The National Adaptation Strategy also focussed on the implementation of an Environmental Stabilization Plan in 2014. This Plan is intended to ensure the sustainable use of the lands for agricultural, residential and industrial uses. Further, a Strategic Environmental Assessment was also conducted. This examined the base line (pre-diversification Caroni (1975) Ltd. properties), the current conditions, and the expected impacts and effects, which were analysed within the context of water quality and quantity issues, soil health, air quality, climate change, bio diversity, public health, social inclusiveness, cultural heritage and landscapes, economic access and infrastructure and material assets.

#### *Establishment of Small Scale Packing Houses*

54. A major focus of the Ministry of Food Production was to establish small scale packing houses in a move towards addressing the business aspect of agriculture. The project provides effective marketing of produce and adequate packing and processing facilities to assist with timely packing of farmers' produce, to supply a wide area of markets. A revised sum of \$16 million was provided for this project in 2014, of which \$16 million was utilized as follows:

- Brechin Castle
  - packinghouse (Phase1) - construction 70 percent completed
  - external works (Phase 2) - design completed, construction tender to be awarded
- Brickfield - Design/Supervision - designs completed and tendered

#### *Water Management and Flood Control*

55. The success of investments in Agriculture is strongly dependent, *inter alia*, upon the availability of a good and reliable supply of water. In this regard the *Water Management and Flood Control Programme* is designed to provide and make water available for sustainable farming in the dry season. The Ministry of Food Production through this programme sought to meet the irrigation needs of the farming community with the ongoing provision of communal pond storage on farmers' holdings. Funds



totalling \$3 million were utilized in 2014 for the award of contracts for the construction of 83 ponds in the following areas in Trinidad.

Location	No. of Ponds	Value of Contract
Caparo/Mamoral Citrus Project	20	\$415,805.50
Caparo/ Mamoral Food Basket Project	14	\$401,0050
B.P. Coora	18	\$567,7320
Penal Rock Road & La Savanne Food Crop Project Phase 1	22	\$605,9350
Fishing Pond/ Maper/Vega de Oropouche, Sangre Grande	9	\$317,5150
<b>Total</b>	<b>83</b>	<b>\$2,307,992.50</b>

#### *Food Basket Programme*

56. An investment of \$20 million was provided for the Food Basket Programme. This programme facilitated the continued rehabilitation of agricultural access roads to allow farmers to have ease of access to 69 major food basket areas in Trinidad. A significant increase in agricultural production in communities was realized as 13 contracts at a total value of \$38.3 million were executed for the rehabilitation of a total of 38.7 km of road work, thus supporting the thrust towards national food security. The activities under the Programme are detailed below:

#### **Road Infrastructure - Food Basket Programme**

1. Mayaro Network 4.75km - \$4.7 million
2. Ecclesville Network 1.9 km - \$0.130 million
3. Marper Approach Road, Manzanilla 1.4km - \$2.7 million
4. New Bolt Network & Landslip, Tabaquite 4km - \$1.9 million
5. Tableland Network 1.35km - \$1.2 million
6. Penal Network 2.1km - \$0.6 million
7. Connector Road, Chaguanas 5.8km - \$ 293 million
8. Mamoral Network 3.28km - \$4.9 million
9. Hobal Network, Maracas, St. Joseph 26km - \$2.9 million
10. La Horquetta Network 4.53km - \$3.4 million
11. Carapo Network 36km - \$3.2 million
12. Jackson Network, Buenos Ayres 1.94km - \$2.5 million

57. The Government continued its efforts towards providing improved infrastructure and facilities in accordance with international standards under the programme of upgrading and construction of Fishing Facilities in Trinidad. In 2014, expenditure in the amount of \$2 million was utilized for the refurbishment works to several of the fish landing sites in collaboration with NIPDEC. Designs and tender documents have been prepared, completed and contracts totalling \$0.8 million have been awarded, for a number of sites as shown below:

- Blanchisseuse (onshore)
- Cocorite
- Orange Valley / Brickfield
- La Ruffin, Moruga
- Grande Riviere
- Blue River

58. The amount of \$3 million was provided in 2014 for the fisheries sub-sector to continue its development thrust under the Fisheries Development Programme. This was promoted through research in fish stocks and enhancement of facilities, to meet established standards.

#### *Development of Fish Processing Industry*

59. Funding in the amount of \$2 million was provided to undertake field trials to test the feasibility of a tank-based tilapia production system, under the commercial Aquaculture Development project. The project is ongoing and the funds were utilized to import tilapia fingerlings and for the training of fisher folk, promotion of products and quality assurance and control.



**The commercial Aquaculture Development Project**

### *Orange Valley Wholesale Fish Market*

60. An investment of \$1 million was provided to upgrade wholesale fish market facilities for efficient trading, storage and processing of fish and sea foods within food safety and other regulatory standards for the wholesaler, processor, retailer, distributor and consumer of fish and fish products. In 2014, the full allocation was expended to facilitate the upgrade of the Boat Shed and Net Shed at the Orange Valley Wholesale Fish Market.

### *Project Five Zero*

61. Funds in the amount of \$10 million were provided for Project Five Zero in 2014. This project involves the Upgrading/Construction of Fishing Facilities to improve the working conditions and address the immediate relief needs of fishermen at five (5) communities of the North Coast of Trinidad. These are Maracas, Las Cuevas, Blanchisseuse, Toco and Matelot. Activities undertaken in fiscal 2014 were as follows:

- construction and official launch of new Net Repair Facility at Matelot (by National Commission for Self-Help)
- refurbishment of Engine Locker Room building at Matelot fishing facility

- finalization of a Memorandum of Understanding (MOU) with NIPDEC for procurement of Design-Build contractors for the Matelot and Toco Fishing Facilities.

### *Research and Development*

62. A number of research and development projects for the Ministry of Food Production were undertaken in 2014, utilizing the sum of \$ 25.5 million. These included:

- *Redevelopment of the Chaguaramas Agricultural Development Project* - The sum of \$3 million was invested under this project for upgrading infrastructure, purchasing field equipment, processing equipment, purchase of irrigation system for field crops, recruitment of security officers, and recruitment of labour
- *Conservation and Preservation of Buffalypso* – the sum of \$1 million was utilized in 2014, for construction of corrals and pens by Rio Claro Industries Limited and for testing for Brucellocis among the herds as well as hiring labourers for the daily routine management of buffalo herds
- *Development of Facilities at Marper Farm* – The sum of \$2 million was invested in ongoing improvement works at Marper Farm. Included is the refurbishment and construction of buildings (inclusive of all Glass Houses and Green Sheds), construction of a worker facility, provision of stores facilities, as well as expansion of germplasm, budding/grafting of citrus and other fruits, construction of propagation terraces, construction of box drains, irrigation facilities in citrus propagation area, and fencing of irrigation pond
- *Mandatory Citrus Quality Programme* – An investment of \$2 million was provided under this project, for training of two (2) students at the Post Graduate Level, in Citrus Virology (1<sup>st</sup>. of two years); completion of insect proof screen houses inclusive of covering, irrigation, benches, and entry area, with Irrigation Systems and benches for three (3) Screen houses; construction of cold storage; procurement and installation of a Restrict Access System, Burglar Alarm System and a Surveillance System and procurement and installation of shelving for store rooms and Library for the citrus facility to produce disease free plants
- *Rehabilitation of Cocoa Industry* – A number of activities which would ultimately lead to the Rehabilitation of the Cocoa Industry were continued in 2014, for which an investment in the amount of \$1 million was provided. Included among these are: construction of Cocoa Office, La Reunion 2<sup>nd</sup> Phase-Walls and roof, as well as the establishment and maintenance of a 2 ha cocoa seed garden (propagation, planting and maintenance), development of 12 cocoa clusters, improvement of disease resistance in the Trinidad Selected Hybrid varieties through breeding, mitigation of cadmium on cocoa farms, and establishment of cocoa trials and conservation plot at Mora Valley

63. The Ministry of Food Production continued its efforts to boost employment in the Agriculture Sector, through the Young Professionals in Agriculture Development and Mentoring Programme (YAPA). The programme sought to encourage persons interested in agriculture and aspects of farm management, crop cultivation and livestock production to become engaged in commercial farming in an efficient, competitive and profitable manner.

**YAPA Participants**

14/28 students are now employed in the  
Agricultural Sector

21 trainees to graduate in 2014

## Strategic Priority – Health Care Services and Hospitals

### Health/HIV/AIDS

64. One of the major strategic priorities of Government is to improve the quality of public health care services in Trinidad and Tobago. The quality of health care depends heavily, though not entirely, on the construction and acquisition of modern physical infrastructure and equipment. Significant investments were therefore made in 2014 to ensure that health institutions were constructed in areas where they are critically needed and in accordance with international standards.

65. A revised allocation of \$581.2 million was provided in fiscal year 2014 for the upgrade and construction of Health Care Facilities and to improve the delivery of health care services in Trinidad and Tobago.

66. The *Hospital Enhancement and Development Programme* which facilitates the purchase of medical equipment for Health Facilities managed by the Regional Health Authorities utilized the sum of \$40 million as follows:

#### *Port of Spain General Hospital*

- purchase of Operating Microscopes and Table top Flash Sterilizers
- purchase of 10 Anaesthetic Machines and 13 Neonate Ventilators for the Neonatal Department
- purchase of Patient Trolleys

#### *Eric Williams Medical Sciences Complex*

- purchase of 10 Monitors to improve patient monitoring and care
- purchase of an Ophthalmic Laser with Slit Lamp
- award of contracts for the purchase of sixteen 16 ICU Ventilators, 3 Portable Ventilators and 4 Mobile X-ray Units
- purchase of 6 Haemodialysis Machines and Urology equipment

#### *San Fernando General Hospital*

- purchase of 4 Haemodialysis Machines and Medical Equipment for the ENT Department
- purchase of a Harmonic Scalpel Generator Camera System and Orthopaedic Beds

### *Sangre Grande Hospital*

- purchase of Orthopaedic Beds and Laboratory Equipment

67. The Special Programme for Chronic Diseases of the Ministry of Health continued to meet the need for critical care by the citizens of Trinidad and Tobago in 2014. The Treatment of Adult Cardiac Disease advanced with a total of 532 procedures performed, including 337 Angiograms, 67 Coronary Angioplasty, 27 Catheter Ablation and 100 Open Heart Surgeries. The Renal Dialysis Programme facilitated a total of 7,307 dialysis sessions for 224 patients through the John Hayes Memorial Kidney Foundation, Maj Terrance Dialysis Centre, Community Hospital of Seventh-Day Adventist and the Freeport Medical Centre. Under the Tissue Transplant Programme 12 renal transplant procedures were performed. The project utilized the sum of \$2 million to facilitate these procedures.

#### ***Surgical Procedures in 2014***

532 Cardiac procedures

12 Renal Transplant procedures

7,307 Dialysis Sessions

68. Work also continued on the construction of the *National Oncology Centre* (NOC) which is located at the Eric Williams Medical Sciences Complex, Mt. Hope and which will serve as the main Cancer treatment facility for the country. The project is 18 percent complete with expenditure of \$160 million in 2014 and achievements as follows:

- completion of Elevator Shafts 1 and 2, the Shielded Operating Room and Fabrication of the Structural Steel Framing
- evaluation of Tenders for the supply of Major Medical Equipment for the Oncology Centre



**National Oncology Centre at the EWMSC**

69. The *Couva Children's Hospital and Multi-Training Facility* also advanced and reached an overall completion of 24 percent. The 230-bed Hospital and Multi-Training Facility located at Preysal, Couva will provide ultra-modern medical services to a catchment population of approximately 300,000 persons from the Couva district as well as surrounding areas and South Trinidad. The facility will include:

- an 80-bed Tower for Children
- a 150-bed Tower for Adults
- a school of Medicine, Nursing and Pharmacology
- a Diagnostic and Treatment Building

70. The sum of \$78.5 million was utilized during the fiscal year and the project is scheduled for completion in 2016.

71. The sum of \$133.3 million was utilized under the *Physical Investments Programme* for projects implemented by Special Purpose State Enterprises and by the Regional Health Authorities. The achievements during the period under review included:

- commencement of construction of the Palo Seco and Carenage Health Centres
- preparation of designs for the expansion of the Toco Health Centre



- construction of Block E to House Medical Services at the Arima District Health Facility
- completion of the design and commencement of construction of the New Outpatient Clinics with Colposcopy Suite and Family Planning Offices at the Mount Hope Women's Hospital
- upgrade of the Radiology Building at the Sangre Grande Hospital which was 35 percent completed
- upgrade of the sewer system at the Cumuto Health Centre
- installation and commissioning of a Medical Waste Incinerator at the San Fernando General Hospital
- upgrade of the Labour Ward at the San Fernando General Hospital and the purchase of equipment for the Nephrology Department



**Construction of the Incinerator building at the EWMSC**

72. The IDB-funded *Project Preparation and Execution Facility (PROPEF)* utilized the sum of \$0.3 million for the engagement of a consultant for the preparation of a Strategic Plan for the prevention and control of Non-Communicable Diseases (NCDs) and the development of a Human Resources Plan for the Health Sector. This Facility is intended to finance the procurement of goods and services necessary in preparation for the execution of the proposed Health Services Support Programme (HSSP).

73. The HIV/AIDS epidemic continued to be a priority for Government in 2014 and under the Special Programme for HIV/AIDS implemented by the Ministry of Health, a subvention of \$5.8 million was provided to the Medical Research Foundation for testing and treatment of persons living with HIV/AIDS. A total of approximately 4,500 persons received treatment with Anti-Retro Viral (ARV) Drugs through the programme.

74. The sum of \$50 million was utilized for the supply and installation of a Modular Cardiac Catherization Laboratory and Magnetic Resonance Imaging Unit for the new Scarborough Hospital in Tobago. During the period under review the order was placed for the equipment and excavation works and foundation works commenced. The project is scheduled for completion in February 2015.

### **Sport and Recreation**

75. One of the main objectives of developing sporting recreational facilities is to promote adoption of healthy lifestyles and provide spaces for sporting events. In 2014 the sum of \$219.6 million was allocated for the construction, upgrade and rehabilitation of facilities.

76. An initiative to upgrade and rehabilitate Sport Facilities belonging to the former Caroni (1975) Ltd. began with the revamping of the Sevilla Golf Club House located at Brechin Castle, Couva. In fiscal 2014, the first of two (2) phases of work commenced with an expenditure of \$2 million. This phase should be completed by December 2014, and would include the following scope of works:

- refurbishment of both floors at the Club House
- refurbishment of pool and extended deck
- refurbishment of 2 tennis courts
- drainage work on the Golf Course
- perimeter lighting
- access and parking facilities



**Architectural Design of the Refurbished Sevilla Club House**

77. The *National Aquatic Centre* which is located adjacent to the Ato Boldon Stadium in Couva, has advanced to the superstructure stage. In fiscal 2014, \$35 million was allocated to this project for earthworks, casting and compaction of the various pools, completion of sealing, and waterproofing of the pool walls, and construction and connection of a Power Centre to the central electrical system.

78. The facility is expected to be completed in 2015 and will include various sized pools with a 50 metre, 10 lane swimming pool and will provide a permanent seating capacity of 700 spectators.

79. Work on the construction of the *National Cycle Velodrome* which is also situated at the same compound as the National Aquatic Centre in Couva, continued in 2014. This arena will have a capacity of 2,500 spectators and will include a wooden cycling track of 250 metre x 7 metre, with a 42° embankment, consistent with the International Cycle Union standard. Facilitated by a loan from the Exim Bank of China of \$63 million, the sum of \$19.4 million was allocated in fiscal 2014 which facilitated the following:

- completion of the substructure during the early half of the fiscal year
- completion of casting of the internal ramp and first floor (base of the cycle track)
- work on the superstructure is continuing as planned with the installation of electrical, plumbing and IT network infrastructure ongoing simultaneously



**Internal view of the National Cycle Track under Construction**

80. A *National Tennis Centre* is currently under construction adjacent to the Eddie Hart Grounds in Tacarigua. With an allocation of \$9 million in fiscal 2014, the Centre is the most advanced of the three (3) national facilities under construction and has recorded the following achievements in this fiscal year:

- completion of the roof for the indoor courts
- near completion of the upper floors for the raised tennis courts and
- the casting of upper floor and seating tiers for the main court



**Outdoor Centre Court at the National Tennis Centre**

81. Infrastructure works for electrical, plumbing, communications are being carried out simultaneously with the erection of internal block work for offices, bathrooms, and change rooms. Upon completion, the Tennis Centre will provide eight (8) tennis courts and one (1) outdoor centre court with a capacity of 1,500 seats, with the ability to host international tennis matches.

#### *Regional and Sub-Regional Grounds*

82. The Government has significantly advanced the upgrade of a series of nine (9) regional sporting facilities located across the country, estimated to cost \$1,044 million. In fiscal 2014, this upgrade programme was allocated a total of \$40 million, which was fully utilized to complete Phase I works (demolition, subsoil and substructure) at six (6) sites as follows:

- Irwin Park, Siparia
- Penal Recreation Ground, Penal
- India Recreation Ground, Malabar
- Alescon Comets Ground, Chaguanas
- Eddie Hart Ground, Tacarigua
- Brian Lara Recreation Ground, Santa Cruz

#### *Works are on going at:*

- Dass Trace Recreation Ground, Cunupia
- Carapo Recreation Ground, Carapo
- Northern Recreation Ground, Diego Martin

83. Work on the conversion of the Yolande Pompey Recreation Ground into a Sub-Regional Recreation Sport Complex was completed in fiscal 2014 at a total cost of \$22 million. Designed to efficiently utilize the space provided at its Princess Town location, the pavilion was constructed to include a raised seating/viewing area, a conference/multipurpose room with its separate utilities, storage facilities and two team locker/bathrooms. Other upgrades include:

- Children's play park area
- a paved parking lot
- cricket nets



**Multipurpose Pavilion at the Yolande Pompey Sub-Regional Recreation Grounds**

#### *Community Grounds*

84. A total of \$63.4 million was also invested in fiscal 2014 for the development of several local community grounds. Major upgrades were facilitated at selected locations and included the refurbishment and upgrade of a combination of pavilion, cricket and football fields, restrooms, car park, jogging track, fencing and multi-purpose hard courts. The following eight (8) local grounds were completed:

- Union Recreation Ground, Point A Pierre
- Beaucarro Recreation Ground, Couva

- El Dorado Gardens Recreation Ground, El Dorado
- Phoenix Park Recreation Ground, Couva
- Korea Recreation Ground, Couva
- Avidesh Samaroo Park, Chaguanas
- Inverness Recreation Ground, Naparima
- Willamsville Recreation Ground (Kumar Recreation Ground), Naparima

85. Additionally, eleven (11) recreation grounds are still in the construction stage of their major upgrades. They are:

- Spring Village Recreation Ground, St Augustine
- Moosai / Honeymoon Recreation Ground, Tunapuna
- Caroni Village / Conquerors Recreation Ground, Caroni
- Frau Street / Orchard Gardens Recreation Ground, Chaguanas
- Leo Thompson Recreation Ground, Gasparillo
- John Peter Road Recreation Ground, Chaguanas
- 4 3/4 mile Penal Rock Road Recreation Ground, Penal
- Esmeralda Recreation Ground, Chaguanas
- Warwell Road Recreation Ground, Moruga
- Morne Diablo Recreation Ground, Morne Diablo
- Clarke Road Recreation Ground, Siparia



**Refurbishment at El Dorado Gardens  
Recreation Ground**



**Washroom Facilities at Inverness  
Recreation Ground**



**Young Bowler at Phoenix Park  
Recreation Grounds**



**Korea Recreation Ground Pavilion  
and Cricket Nets**

86. Minor refurbishment and enhancement works were also carried out by the Regional Corporations at numerous community grounds and included re-grassing, pavilion construction or refurbishment, minor drainage work, retaining wall construction and repaving of hard courts.



**Pavilion Construction at Blanchisseuse Recreation Ground**

87. The THA has continued developing and upgrading the sporting infrastructure in Tobago. An allocation of \$64.2 million was incurred during fiscal 2014 for development of facilities across many villages.



## Strategic Priority – Economic Growth, Job Creation, Competiveness and Innovation

88. In 2014, the Government of Trinidad and Tobago in its quest to transform the economy, continued to reposition the country away from its heavy dependence on hydro-carbon resources to a more technology driven, knowledge-based and globally connected economy.

### Science, Research and Development

89. In recognizing the role that science, technology and innovation plays in achieving sustainable development the Government has focused its attention on building an economy that is capable of generating growth based on innovation. Towards this end, in 2014 NIHERST was provided with an allocation of \$80.6 million, of which \$79.2 million was utilized in 2014.

90. *Establishment of a National Science Centre (NSC)* also referred to as The Science City, at Indian Trail, Couva is scheduled to be completed in 2017. The Centre will provide experiential science learning facilities for developing a population and workforce that is scientifically literate, technologically savvy and innovative, and will act as a fillip to change the model of engagement of the public in science and technology.

91. In 2014, an allocation of \$60 million was provided to complete designs and to commence construction of the Science City. A contract was awarded in March 2014 for architectural landscaping and engineering designs.

92. Sci-TechKnoFest comprises the staging of Sci-techKnoFest, the hosting of two (2) Community Science Weeks and Science Music Video Competition. An allocation of \$5 million was invested to stage the following:

- Sci-TechKnoFest 2013 was held at the Centre of Excellence, Macoya from October 1st-20th, 2013. Approximately 55,000 visitors attended the festival.



**Sci-TechKnoFest 2013: Young visitors focus on the Telecommunications Authority of Trinidad and Tobago (TATT) exhibition. The festival hosted over 26 external exhibitors.**

- *Community Science Weeks*, focused on topics and issues in science which were of interest and relevance to local residents. Events were held at Fyzabad (February 3-8, 2014) and Gasparillo (April 28-May 3, 2014)



**NIHERST Demonstrator shows off some of the high-tech robots and machines at the Robotics exhibit at Gasparillo Community Week.**

- *Science Music Video Competition* - This competition offers youth of Trinidad and Tobago between the ages of 14 and 28 the opportunity to express their creativity, fresh ideas and love for music through four-minute videos that promote science, technology and innovation (STI). Seventy two (72) participants received training to produce their entries.



**NIHERST officials congratulate winners of 2013 Science Music Video Awards**

- *Developing a National Innovation System* achieved the staging of the Prime Minister's Awards for Scientific Ingenuity, Vacation Camps for school children and Outreach Programmes to communities and schools. Participants were exposed to Electronics and Robotics. These activities were aimed to sanitize adults and children to the process of innovation and invention, building capabilities in creative thinking, prototype design and development, and entrepreneurship. Four (4) members of robotics and innovation camps travelled to St. Vincent in August 2014 to provide technical assistance to that country in conducting Robotics and "Technopreneurship" Camps for children 11-15 years.



**NIHERST offers engaging and educational activities at its vacation camps**

- *Exhibitions on the Environment* continued under the the Environmental Solutions Community-based Programme which focused on the issues of sustainable development, disaster preparedness, water conservation (through the use of rainwater harvesting techniques), and zero carbon living (through the adoption of renewable energy). Communities were trained to use and install more eco-friendly technologies (e.g. rainwater harvesting systems) and to share their new service in and beyond their communities. Public education sessions were conducted in Biche, Guaico and Lopinot communities
- *NIHERST- President's Award for Excellence in Science and Technology* recognized nationals for excellence in science, research and development, and innovation. The awards encouraged excellence in these areas, as well as, provide positive role models who inspire future generations of scientists, engineers and technologists. The awards also helped to promote public and international recognition of Trinidad and Tobago in Science, Technology and Innovation (STI) fields. The awards ceremony for the 2012/2013 was held on November 23<sup>rd</sup> 2013 for 18 honorees at the Hyatt Regency hotel, Port of Spain, Trinidad. A book was published based on the 2011/2012 awardees: “The Trinidad and Tobago Icons in Science and Technology Volume 3” will be launched in February of 2015
- *Community Centred Design and Innovation (COMDESI)* was aimed at developing the capabilities of secondary school students in problem-solving, design and innovation to meet real needs in local communities. The 5th COMDESI Programme was launched in March 2014, at the National Science Centre which is situated at corner (Churchill Roosevelt Highway and Old Piarco Road, D’Abadie). Students from the following schools were in attendance:- Bishops Centenary College, St. Georges College, St. Augustine Girls’ High School, Bishop Anstey High School East, Malabar Secondary and San Fernando Central Secondary School. These students were trained in community and civic engagement, teamwork and communication skills, the process of innovation, problem-solving, ‘technopreneurship’, research techniques, computer-aided design tools, and prototype development
- *NISTADS and NIHERST Collaboration on Science and Technology Policy Studies* focus on the conduct of research to present technical papers at the 2nd Joint Conference on *Science and Technology Policy for Development* (International Conference on S&T for Economic Diversification - INSCITED2) carded for 2016 in Tobago. This included research on national innovation indicators, technology transfer and innovation mapping for selected industries

*The Council for Competitiveness and Innovation (CCI)*

93. In fiscal 2014, the Council for Competitiveness and Innovation (CCI) successfully executed the 3rd iteration of the Idea to Innovation (i2i) competition. The competition provides an opportunity for persons to submit new ideas for innovation and showcases the creativity of citizens. Four hundred and ninety three (493) submissions were received in 2014 across a range of project categories, such as:

- Manufacturing and manufacturing related Services
- Primary agriculture, bio-technology
- Creative industries
- Information and Communication Technology (ICT)
- Alternative/remedial energy and energy efficiency
- Agro-industrial processing
- Environment (clean technologies, eco-related activities)
- Bio-waste and other waste (including recycling activities)
- Tourism
- Food and Beverage

94. Forty-two (42) inventors were awarded small grants totalling \$3.75 million. Awardees will be allowed to work in conjunction with CARIRI, for one year commencing in September 2014 to produce the “proof of concept” of their projects. CARIRI was tasked with overseeing the activities of awardees during the year long programme component of i2i, which they served as the primary point of contact for awardees.

95. In a broad sense “proof of concept” is a demonstration or representation of an idea to show that it can have potential real-world applications. It is a demonstration of feasibility that need not be a full or complete working prototype or representation of the concept being tested.

96. In addition, two consultancies were funded under the technical assistance window of the Compete Caribbean<sup>1</sup> programme. These were: (1) an Assessment and Mapping of the National Innovation Ecosystem, which aims to identify and recommended strategic

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<sup>1</sup> Compete Caribbean is a private sector development programme jointly funded by the Inter-American Development Bank, the United Kingdom Department of International Development (DFID) and the Canadian International Development Agency to support productive development policies, clustering initiatives, business climate reforms and SME in the Caribbean.

intervention points for strengthening innovation capacity in Trinidad and Tobago; and (2) a Survey of Innovation, which profiled the characteristics of the innovative firm and the different levels of innovation in Trinidad and Tobago. The consultancies are targeted to be completed in September 2014. The outputs of these two diagnostics would comprise the evidence-based component of the National Innovation Policy, which will be developed by the Ministry of Planning and Sustainable Development.

97. In November 2013, the CCI successfully hosted the first Innovation Forum and School's Innovation Roadshow. The Forum brought together policymakers and entrepreneurs exchanging views on the critical issue of innovation, while the Roadshow took the message of the importance of innovation to secondary schools via stops at two (2) locations in Trinidad and one (1) in Tobago.

LOCATION	NO. OF ATTENDEES
Port of Spain (NAPA)	150
Point Lisas (Point Lisas Chamber of Commerce)	150
Tobago (Gulf City Lowlands Mall)	10



**Launch of i2i 2014. The Council for Competitiveness and Innovation (CCI) Team members greet Ian Alleyne, i2i 2013 winner.**

## **Economic Restructuring and Transformation**

98. In fiscal 2014, the Government continued its commitment diversifying the economy through investments in various sectors targeting structural and non-structural reforms at a cost of \$76.3 million.

### *Film, Fashion and Music*

99. The Creative Industries Company (CreativeTT) was incorporated in the first quarter of Fiscal 2014 with a mandate to stimulate and facilitate the business development and export activities of the creative industries to generate national wealth. A Board of Directors was appointed to champion the development and commercialisation of the local creative and cultural product in a sustainable manner. Also incorporated under CreativeTT were three (3) subsidiaries – FilmTT, FashionTT and MusicTT.

100. During fiscal 2014, substantial advancements were made in improving the incentive regime for the Creative Industries:

- key incentives for the film, fashion and music industries were upgraded. These incentives include:
  - an increase of the rebate in the Production Expenditure Rebate Programme on the use of local labour from 15 per cent to 20 per cent
  - an increase in the ceiling on the Production Expenditure Rebate Programme from US\$3 million (TT\$19.2 million) to US\$8 million (TT\$51.2 million)
- CreativeTT hosted the Vogue-Italia Magazine from January 26-31, 2014. This event showcased some of the best local designers and up-and-coming designers to fashions' top international publication. Vogue Italia (Italy) is one of the world's premiere publications on fashion, and is considered to be the pre-eminent influencer in trends in the worldwide fashion industry. Vogue Italia's trip to Trinidad and Tobago represented a key strategic building block in propelling CreativeTT's mandate to develop a market-driven and export-oriented fashion industry in Trinidad and Tobago.
- consultants were also commissioned by CreativeTT to conduct a feasibility study and formulate strategic plans for the development of the fashion and music industries

### *Food and Beverage Industry*

101. The Food and Beverage Industry remains an integral pillar of the Government's diversification thrust. To support this Industry's development programme, an investment of TT\$1.5 million was made in 2014 to fund the following:

- Trinidad and Tobago's participation at the 60<sup>th</sup> Summer Fancy Food Show in the United States of America, at which thirteen (13) local companies were present
- building of stakeholder awareness of Trinidad and Tobago's local fruits, and services provided by the University of the Trinidad and Tobago (UTT) and
- provision of financial assistance to the Pineapple Farmers Association for the hosting of the 2014 Fruit Festival Trade Show, and to the UTT for the hosting of its Taste UTT event

### *Yachting and Maritime Industries*

102. An overall budget of \$1.5 million was utilised for the non-petroleum initiatives with the purpose of developing and strengthening the Yachting and Maritime industries to compete effectively in a globalized environment. The following initiatives were undertaken in the yachting industry:

- an Economic Impact Assessment (EIA) was completed to determine the present economic contributions of the Yachting cluster to the national economy. This study evaluated direct and indirect impacts and provided statistical data on the Industry, which will assist in decision-making to further develop the sector
- creation of a yachting video, depicting activities, such as repairs, maintenance and tourist attractions, to increase awareness in international markets, by showcasing all aspects of the yachting industry in a single coverage. It also highlighted incentives offered to cruisers and other tourism attractions
- participation at the Seven Seas Cruising Annual Conference in Melbourne, Florida. A follow-up survey revealed that approximately 14 yachts came for repairs as a result of Trinidad and Tobago's participation
- placement of yachting advertisements in international magazines

### *International Trade and Industry*

103. To diversify the pattern of trade of Trinidad and Tobago non-energy exports and expand market access for Trinidad and Tobago's goods and services, exportTT utilized \$3 million to undertake the following initiatives:

- conduct of six (6) market survey missions in Barbados, Jamaica, St Lucia, St Vincent, Guyana and Costa Rica (ICT) and one (1) trade mission to Costa Rica



- the staging of four (4) trade shows at Havana Fair, Cuba, Summer Fancy Food Show in the United States of America and, Get Energy Conference in the United Kingdom
- hosting of six (6) export Seminars – Export Development Forum, and Seminars for CartFund Regional, Maritime Services, Architectural Services, General Contractors and Cottage Food and Beverage.
- hosting of services sector seminars on ICT, Construction and Maritime.
- training of seven hundred and fifty-four (754) individuals and four hundred and ninety-nine (499) companies in thirty-three (33) training and development programmes
- hosting of an Inaugural Export Development Forum which was attended by two hundred (200) exporters and members of Export Support Network

104. Furthermore, under the (Enabling Competitive Business (ECB) Strategy) the sum of \$8.5 million was invested to significantly advance the Food Safety Modernisation System (FSMS). ExporTT worked directly with exporters to adopt food safety standards for export to the USA, Canada, the European Union and other major export markets. Specifically, ExporTT assisted twenty (20) local companies in completing gap audits on their plants and supported the work of a consultant to prepare these Companies for foreign inspections. The United States Food and Drug Administration (USFDA) subsequently inspected and passed eighteen (18) of these companies, thereby enabling their entry into the US market.

105. The Single Electronic Window (TTBizLink) continues to be regarded as a major contributor to improving the ease of doing business in Trinidad and Tobago. Since the live launch of the very first module on TTBizLink in January 2012, there have been over 150,000 transactions on this Single Electronic Window (SEW) and there are approximately 3,900 registered users (company and individual accounts) on TTBizLink. In addition, TTBizLink has implemented twenty-seven (27) e-services during this period.

106. An investment of \$30 million was made in 2014 to further development. This included the launch of the following six (6) e-Services:

- employers of new limited liability companies can now apply online (through TTBizLink) to the National Insurance Board, Ministry of Finance and the Economy and receive a National Insurance Employer/Employee Registration Number in one (1) business day. This is a significant reduction from the previous 30-day duration.
- the e-Company/Partnerships BIR and VAT Registration Module, whereby Companies and Partnerships can now apply to the Board of Inland Revenue, Ministry of Finance and the Economy, and receive BIR File numbers in one (1) business day; and Certificate of Value Added Tax (VAT) Registration in

two (2) business days at TTBizLink. The latter represents a significant reduction from the previous 30-day time period.

- the e-Goods Declaration Module is an electronic interface between the Automated System Customs Data – ASYCUDA World (the Customs Border Control System) and TTBizLink which allows licensed Customs Brokers and Clerks to receive endorsements from the following Regulatory Agencies:
  - Trade Licence Unit, Ministry of Trade Industry, Investment and Communication (MTIIC);
  - Trinidad and Tobago Bureau of Standards;
  - Plant Quarantine Services of the Ministry of Food Production; and
  - Chemistry Food and Drugs Division of the Ministry of Health.
- the e-Vendor Registration module on TTBizLink allows local, regional and international companies and businesses (consultants, contractors or suppliers) wishing to bid for government contracts which fall under the purview of the Central Tenders Board (CTB) to register online
- the e-Maritime Module which was officially launched in May 2014 on TTBizLink, allows shipping agents in Trinidad and Tobago to prepare and submit eleven (11) vessel pre-arrival and pre-departure declarations electronically. This reduces the various paperwork required for clearing the vessel, as well as crew and passengers upon arrival to and departure from Trinidad and Tobago. Faster clearance of the vessel will ultimately allow for faster clearance of cargo and reduced vessel dwell time at the ports. The major partners involved in this initiative are listed below:
  - the Maritime Services Division, Ministry of Transport
  - the Marine Ship Safety and Port Facility Security Unit, Trinidad and Tobago Coast Guard
  - the Immigration Division, Ministry of National Security
  - Customs and Excise Division, Ministry of Finance
  - the Environmental Health Unit, Ministry of Health and
  - Port Administrations at the Port of Port of Spain and the Point Lisas Industrial Port Development Company Limited.
- the e-Risk Management Module allows approving agencies which produce import control documents to create risks profiles and have these profiles run against incoming applications. These approving agencies include Trade Licence Unit of the MTIIC; and the Plant Quarantine Services, the Animal Production and Health Division of the Ministry of Food Production.

107. Through investTT an investment of \$15 million was utilized to continue the work of improving and stimulating Trinidad and Tobago's investment climate, thereby

encouraging existing investors to reinvest while seeking new potential investors. Activities of investTT during the fiscal year included:

- the development of a country brand for Trinidad and Tobago
- placement of advertisements and editorials in the China Daily, Caribbean Beat Magazine, Site Selector Magazine, Business Trinidad and Tobago and the Guardian UK

## **Manufacturing**

108. To improve the quality and performance of goods produced or used in Trinidad and Tobago, the Trinidad and Tobago Bureau of Standards (TTBS) continues to develop, promote and enforce standards in order to ensure industrial efficiency and conformity of Trinidad and Tobago's products to international standards. TTBS received an overall allocation of \$6.5million with which the following were undertaken

- extension of the functionality of Automated Information Management System (AIMS) to allow for the upload of data on inspection of goods covered by compulsory standards. This will improve turnaround time for inspection services
- upgrading of TTBS physical infrastructure by completing the installation of the stainless steel gas lines and gas cage of the Gas Chromatograph and the Atomic Absorption Spectrophotometer in the Chemical Products Laboratory
- completion of the construction and outfitting of offices to accommodate units responsible for the handling of Technical Barriers to Trade issues
- participation in proficiency testing and international quality events
- hosting of workshops on standards and quality infrastructure which will support the strengthening of Trinidad and Tobago's integration into regional and international quality infrastructure frameworks

## **Tourism**

109. The Tourism Sector is one of the seven strategic business clusters that has been targeted to drive the economic diversification of the country. In 2014, the sector benefitted from an overall investment of \$60.6 million to undertake projects for the continued development and transformation of the sector into a prime income earner and generator of revenue.

110. The Ministry of Tourism received an allocation of \$47 million to continue initiatives which would improve beach facilities and infrastructure develop sites and attractions and assist hotels and guest houses with stock upgrade

### *Upgrade of Beach Facilities*

111. Several beach facilities benefitted from physical renovations which were undertaken at several sites in order to maintain tourism standards, increase visitor traffic and improve the visitor experience. In fiscal 2014, the sum of \$9.6 million was invested to upgrade facilities at several beaches across Trinidad, the works performed included:

- construction of thirteen (13) lifeguard towers at: Salybia (2), Maracas (7), Las Cuevas (3) and Tyrico (1)
- refurbishing two (2) towers at Manzanilla
- upgrade of several life guard facilities at Mayaro, Maracas, Las Cuevas and Los Iros, Vessigny, Toco and Salybia
- construction of a public change room at Tyrico Bay
- Las Cuevas beach facility - expansion of the life guard Headquarters, installation of security lighting and commencement of perimeter fencing were completed
- Vessigny Beach Facility - completion of resurfacing of the main car park and walkways as well as installation of a gazebo
- Manzanilla Beach Facility - resurfacing of the car park and refurbishment of the restaurant facility were completed. Work on the redesign of the visitor seating area was 30 percent completed.

112. *Restoration and Redesign of Maracas Beach Facility*- an allocation of \$20million was provided and fully utilized for preliminary work to restore and redesign the Maracas Beach facility. Concept designs were completed and consultations convened with stakeholders

113. *Sugar Heritage Village and Museum* - a contract was awarded for the preparation of the Master Plan for the establishment of the Sugar Heritage Village and Museum.

114. *Cruise Tourism Initiative* - Quayside upgrades were completed at the Port of Spain Jetty to enhance the arriving experience of visiting cruise ship tourist. Upgrades included:

- installation of large photographic murals depicting T&T's culture
- construction of stage and dressing rooms on quayside for performers and
- the use of foliage interspersed between the murals to create a tropical ambience and photo opportunities for cruise passengers

115. *Acquisition of land and Development of Beach Facilities at Saline Bay, Toco* – the objective of this project is to acquire parcels of land at Saline Bay to develop a premier beach facility and camp site in North East Trinidad that would create and support

sustainable local tourism. Cadastral Surveys have been completed, however, the land acquisition was delayed due to challenges with multiple absentee owners of the land and other approaches to land acquisition will be explored.

116. In fiscal 2014, The Ministry of Tourism was allocated \$16 million to complete Phase III of the Improvement and Expansion Works at Emperor Valley Zoo which included constructing a new Primate Enclosure, a South American Exhibit for Big Cats and Small Mammals, construction of an Insectarium and upgrading of the Aquarium and Serpentarium. The commencement of these works was delayed to accommodate the outfitting and final touches to the enclosure installed in Phase II. Phase III works will be protracted until the completion and reopening of the section of the Zoo which was closed to facilitate Phase II works. Phase II will be completed by December, 2014



**Chimpanzee Exhibit**



**Bengal Tiger Exhibit**

*Tourism Development Company*

117. Several initiatives were undertaken by the TDC for the development of the Tourism sector with the utilization of the sum of \$7.6 million.

118. *The Trinidad and Tobago Convention Bureau* functions as a one stop shop for meeting and conference planning as well as a destination marketing body for the purpose of increasing the number of events, conferences and meetings held in Trinidad and Tobago. In 2014, the Bureau successfully facilitated several conferences including the Energy Conference and the Trade and Investment Convention. A Meeting Planners Guide was launched to provide details on Hotel and Non Hotel meeting facilities in Trinidad and Tobago as well as highlight tours and events.

119. TDC continued the Hotel and Guesthouse Room Stock Upgrade Incentive Programme whereby financial assistance is provided to hotels and guest houses for repairs/upgrades to ensure rooms and facilities meet or exceed established standards for tourist accommodation. In 2014, with expenditure of \$2.5 million, three (3) hotels/guest

houses received reimbursements for the completion of 40 guestrooms, upgrade works continued on 19 rooms at Maracas Bay Hotel and Crews Inn Yachting and Conference Centre. Additionally, a facilities management workshop was conducted for hotels and guesthouses.

120. Other initiatives included

- conduct of Service Training Attitude and Respect (STAR) training workshops for approximately 245 hospitality professionals from the accommodation sector and agencies including Immigration, Port Authority and the Inter island Ferry Service.
- Maracas Village Community Tourism - the TDC was mandated to develop and transform the community into a sustainable village and a thriving tourist destination. In fiscal 2014, with expenditure in the sum of \$1.2 million, the children's playground, repair of the bridge and the visitor car park, and construction of a security booth and barrier were completed.

*Development of the Chaguaramas Peninsula*

121. The Chaguaramas Development Authority received a revised allocation of \$54.7 million in 2014 for the implementation of projects to improve infrastructure and thereby encourage increased business activity along the Peninsula.

122. The Chaguaramas Boardwalk has become one of the signature facilities of the Peninsula providing a safe and ambient space for recreation as well as opportunities for small and medium sized businesses along the shores of the Peninsula. The project is designed to be implemented in 3 phases. In 2014 \$35million was expended to complete Phase I comprising 1125 feet of Boardwalk from Williams Bay heading east. Phase II also commenced and entailed the construction of an additional 3,000 feet, extension of the boardwalk from the end point of Phase 1 at Williams Bay to Alcoa. This phase of the Boardwalk construction is 90 percent complete including sea wall repairs, drainage works, installation of a jogging path and solar lighting as well as the construction of a vending plaza, modern washroom facilities and seating. Designs for a children's play fountain were completed and work would be completed in the next fiscal year.

123. Additionally, approximately \$7.5 million was expended on the Development of a Strategic Plan for Chaguaramas Peninsula and Offshore Islands which began in 2014. This plan would outline and guide the development of the North West Peninsula and the offshore islands in sustainable manner over the next 15 years

**Industrial Development**

124. A robust and competitive economy requires the development and expansion of industrial sites and related facilities in order to increase production capacity enhance

technological capability and facilitate commerce and growth. It is in this vein, the Tamana Intech Park (TIP) at Wallerfield was developed. The Park is envisioned as an industrial and technology park with academic, research and development facilities for diversifying the nation's non-energy export base and facilitating industrial downstream expansion from the energy sector which would provide job opportunities for hundreds of highly skilled citizens of Trinidad and Tobago.

125. In 2014, the sum of \$30 million was utilised by Evolving Technologies and Enterprise Development Limited (eTecK) (for the completion of construction of the Flagship Building and the development of 21 lots at the Park. These lots will be used to attract and sustain light industrial business activity and increase employment and overall development of the country. When completed the building will provide over 103,790 sq. ft. of office space for investors seeking to locate at TIP.

126. In addition, eTeck invested TT\$11.1 million in developmental works on several new and existing industrial parks which included:

- Debe Industrial Park - one of the newly constructed industrial parks, where infrastructural work was substantially completed
- Upgrade works on the following existing parks:
  - Morvant, East Dry River, Plaisance Park, Macoya, O'Meara, Sea Lots – completed
  - Frederick Settlement, Diamond Vale, Pt Lisas, Trincity - between 75 per cent and 95 per cent completed

### **Energy/Renewable Energy Alternatives**

127. The Ministry of Energy and Energy Affairs has responsibility for the overall management of the oil, gas and minerals sectors in Trinidad and Tobago. These sectors continue to be the largest single contributors to the GDP of the country. In fiscal 2014, with an allocation of \$587 million, the Ministry continued to provide the necessary infrastructure to attract investment for economic development in the energy sector with the development of ports, industrial sites and the construction of a multifuel pipeline.

128. The National Gas Company (NGC) continued to oversee the construction and installation of the multifuel pipeline from Petrotrin West Refinery at Point a Pierre to the Blue River Interchange at Caroni then onto Piarco International Airport. This project, due for completion and commissioning in 2015, will provide modern bulk storage and loading facilities, while ensuring security of supply. This project once completed will contribute to the phasing out of marine transport and reduction in the number of tanker wagons on the road. The sum of \$347 million out of an allocation of \$382 million was expended on contractual obligations for works completed in the previous fiscal year and advancing the following activities at three locations in 2014:

- Piarco International Airport - completion of electrical and civil works and piping to support four storage tanks
- Blue River Interchange, Caroni – completion of ten storage tanks, loading gantry, fuel piping and underground drainage piping with related infrastructure; electrical and instrumentation works were 80 percent completed
- Petrotrin West Refinery, Point-a-Pierre - completion of four storage tanks and installation of seven pumps; completion of underground piping, civil and mechanical works; completion of electrical and instrumentation works



**Aerial view of Multifuel Pipeline Project at Caroni**





**Fuel tanks at the Petrotrin West Refinery for the multi fuel Pipeline**

129. The development of Ports and Industrial sites undertaken by the National Energy Corporation (NEC) continued in fiscal 2014 with an overall allocation of \$205 million. This is in keeping with the GORTT development of major energy-based infrastructure facilities to attract and support upstream and downstream industries based on proposals for new energy-based projects. The sum of \$195 million was utilized on works that included:

- works to implement the drainage solution for the Vessigny River at Union Industrial Estate (UIE), to reduce the sediment load in both the river and on Vessigny Beach. Works entailed the installation of permanent concrete drains. Weir, Sediment Trap and Outfalls
- ongoing relocation of residents for UIE buffer zone
- upgrading of berths at the Galeota Port, Guayaguayare with completion of: concrete works, utility chases and underground drainage, concrete bulk head, fenders and bollards and paving
- completion of preliminary designs and commencement of detailed designs for the expansion of Brighton Port, La Brea



**Overhead view of the Galeota Port**

## **Electricity**

130. The GORTT continued to allocate resources in fiscal 2014 for the Electricity Programme which continued to focus on street lighting, illumination of parks and recreational grounds, public spaces and for meeting bulk power requirements.

131. The National Street Lighting Programme continued in fiscal 2014 with an allocation of \$6 million to the Trinidad and Tobago Electricity Commission (T&TEC). The full allocation was expended during the fiscal year on activities which continued to be centered on the illumination of communities, highways and major roadways in Municipal Corporations in an effort to improve citizen security and enhance the quality of life.

132. Approximately 1,482 new luminaries were installed and 49 upgraded from 70W to 150W under the programme to illuminate streets while highways and main roads had 396 new installations and 247 upgrades to 250W to provide for safer driving at nights. Furthermore a total of 825 new poles were erected throughout the country as lighting infrastructure. Following is a geographical spread of the approximate units installed and upgraded in the fiscal year:

Distribution Area	No. of new Luminaries	No of upgraded luminaries
North	103	30
East	500	96
Central	558	28
South	553	56

133. The Programme providing for the Lighting of Parks and Recreation Grounds continued to progress in encouraging communities to participate in recreational, leisure and other health-related activities for longer hours after dark. The total allocation of \$12 million was utilized in the Illumination of approximately fifty-four (54) parks and recreation grounds across the country during the fiscal year. Some of these are included below.

Geographical Area	Name of Park and Recreation Ground
North	Police Barracks Football and Hockey Fields, St. James; Maracas Bay Football/Cricket Field, Maracas Bay
East	Cassleton Gardens Park, Trincity; El Dorado Community Center Court, El Dorado Gardens; Chenette Crescent Play Park, Santa Rosa Heights, Arima; La Horquetta Phase V Recreation Ground, La Horquetta; San Louis Recreation Ground, Guaico
Central	Commonwealth Recreation Ground, Freeport; Stalagmite Recreation Ground, Cunupia; Couva Recreation Ground, Couva
South	Golconda Recreation Ground, San Fernando; La Lune Recreation Ground, Moruga; Granville Recreation Ground, Cedros; Cunjal Recreation Ground, Barrackpore; Mendez Recreation Ground, Quinam and Children's Play Park, Eastern Ave, Techier, Point Fortin.



**Tower lighting at the Stalagmite Recreation Ground, Cunupia**

134. Additionally the illumination of public spaces to provide enhanced security where people congregate and utilize continued in fiscal 2014 with the illumination of approximately forty-one (41) areas throughout the country. The entire allocation of \$4 million was expended on works in communities some of which are included below.

<b>Geographical Area</b>	<b>Name of Park and Recreation Ground</b>
North	Pandemonium Steel Orchestra Panyard, Norfolk Street, Belmont; Port of Spain Abattior, Sea Lots, Port of Spain; Holy Cross Roman Catholic Church, Santa Cruz;
East	Tunapuna Community Centre, Centenary Street, Tunapuna; TML Mosque Compound, EMR, St. Joseph; New Testament Church Of God, North Oropouche Road, Sangre Grande
Central	Divali Nagar Site Car Park, Northern Side, Endeavour; Waterloo Community Centre Car Park, Waterloo Road, Carapichaima; Mc Bean Methodist Church, Old Southern Main Road, Couva; Orange Valley Hindu Temple Car Park, Perseverance Road, Couva; Darul Uloom Boy's College, Cunupia
South	City Hall Auditorium Car Park, Harris Promenade, SanFernando; Sanderson Heritage Park, Fyzabad

135. In order to provide a stable, safe and reliable power supply to the nation to meet the demands of residential and economic development T&TEC continued with its bulk power development programme in 2014. An overall allocation of \$70 million was provided for the implementation of the Infrastructure for Bulk Power Requirements and the Additional Infrastructure to move Power from TGU to the National Grid. This allocation was fully utilized on upgrade works and the expansion of transmission and sub-transmission infrastructure to move power from power generating plants to areas of demand. Works accomplished during the fiscal year included:

- ongoing works to the following substations:
  - establishment of a Gandhi Village 220/132/12 KV substation and expansion of Union 220 KV overall forty-five per cent (45 percent) completion;
  - Pinto Road 66kV Substation, St James Substation, Gateway 132/33kV Substation overall seventy-five per cent (75 percent) overall completion;
  - completion of the Milford Bay, Tobago 66/33/12kv Sub-Station
- completion of Debe/Penal 132 KV Tower Line (12km)
- ongoing works to 4 other Tower Lines:
  - Union Estate – Gandhi Village 220 kV Double Circuit;
  - Gandhi Village – Debe 132 kV Double Circuit;
  - diversion of the BC/Union 220 kV tower line into Gandhi Village Substation and
  - establishment of a 132 kV Double Circuit from the Point Lisas – Bamboo 132 kV Interface to San Rafael Substation with overall fifteen per cent (15 percent) completion
- completion of Phase 3 of Sealots/Gateway 132 kV cable circuit (1.85km) (2 circuits) and transfer of five transformer circuits from the 33 kV circuits to Gateway Substation (7 Circuits)

136. In Tobago work also progressed on the development of infrastructure for its bulk power requirements to provide a stable, safe and reliable power supply to the island to meet the demands of residential and economic development. For fiscal year 2014, the Cove/Milford #2 66 kV Circuits and the Milford Bay Substation were both completed at a cost of \$1.4 million. Work also commenced on the diversion of the Milford/Courland 33 kV circuit Pole Line and the diversion of the Milford/Scarborough 33 kV circuit Pole Line.

137. Furthermore resources in the sum of \$1 million were expended on the THA's Street Lighting and Rural Electrification Programmes in collaboration with the Trinidad and Tobago Electricity Commission. These programmes continued to illuminate streets, urban and rural communities as well as parks and recreation grounds throughout the

island. These included the installation of 14 – 150W street lights at Bad Rock, Belle Garden; 21 – 150W along Orange Hill Road from Spring Garden to Signal Hill; 5 – 150W in the John Dial Area and the replacement of 2 streetlights at Plymouth and 1 in Canaan. The Parks and Recreational Grounds illuminated in the 2014 fiscal year were:

- Mt St George Recreational Grounds
- Mt Grace Recreational Grounds
- Table Piece Recreational Grounds
- Speyside Recreational Grounds
- Mt Gomery Recreational Grounds.
- Shaw Park

### **The Arts and Multiculturalism**

138. The development of the Cultural Sector continued in fiscal 2014 with expenditure of \$41.7 million out of an allocation of \$69.6 million.

139. The entire allocation of \$3.5 million made towards the Refurbishment of Queen’s Hall, was utilized for the purchase and installation of an electronic signboard. The electronic signboard will be used to advertise upcoming events and for public service announcements. The tender process commenced in the third quarter of fiscal 2014 for the construction of a covering for the backstage loading dock and the installation of dressing room facilities for physically challenged performers.

140. The development of Cultural Industries continued in fiscal 2014 with expenditure of \$4.5 million. This project seeks to produce and distribute cultural goods and services and focuses on areas such as music, audio visual and multimedia productions. Among the major achievements include the following:

- submission of a final report by the consultant for the National Cultural Mapping Exercise. The national cultural mapping exercise will facilitate the development of the local cultural industry via the establishment of baseline information to monitor the growth of the industry
- registration of 263 artists and cultural workers on the National Registry for Artists and Cultural Workers
- continuation of training of musicians under the Music Schools in the Community project at pan yards, underprivileged homes and correctional facilities
- continuation of the Mentoring of the Masters programme to facilitate knowledge transfer from senior to junior musical practitioners

141. The programme for the *Construction and Upgrade of Cultural Facilities* received an allocation of \$31.1 million was utilized for the following:

- commencement of foundation work for the establishment of a Festival Facility at Arouca
- commencement of the construction of a facility for the Laventille Rhythm Section and refurbishment of Pamberi Pan Theatre
- upgrade of facilities at Naparima Bowl including partial refurbishment of the administrative office, repair of the air conditioning platform, amphitheatre and car park
- refurbishment of the annex and installation of air conditioning units at the National Museum at Frederick Street Port of Spain
- completion of electrical works at the Sugar Museum, Sevilla House
- electrical upgrade at the Fort San Andres Museum in Port of Spain
- commencement of refurbishment of Building A on Nelson Island to be used as a Conference Centre

142. The Ministry of the Arts and Multiculturalism commenced the process of identifying sites for the establishment of Festival Facilities in the areas of Bonasse Village, Princess Town and Sangre Grande. Consultations with stakeholder groups commenced in fiscal 2014 with respect to the projection for the Establishment of a Ramleela Centre.

143. The sum of \$2.5 million was utilized under the Heritage Fund for the restoration of heritage sites. The expenditure incurred under the Heritage Fund represents the payment of Value Added Tax for the restoration of the Cathedral of the Immanuel Conception. The sum of \$0.10 million was expended under Heritage Site for the settlement of outstanding payments.

### **Water Security**

144. In fiscal year 2014, the Water and Sewerage Authority (WASA) continued to implement its projects and programmes in an effort to expand the delivery of its water supply and provide a 24 hour a day, four days per week water supply to all its customers by 2015.

145. The sum of \$204.1 million was provided for the Water and Sewerage Authority (WASA) in fiscal year 2014. Of this total, \$71.4 million was allocated for project implementation under the Consolidated Fund and \$132.7 million under the IDF. Overall expenditure amounted to \$301.3 million. This investment facilitated WASA's continued initiatives to reduce the deficit in the nation's water supply bringing households closer to a 24/7 supply, expand and improve the sustainability of its water systems, support new

initiatives to improve wastewater services to customers throughout the country and improve the operational efficiency of the organization..

146. Under the Consolidated Fund, the sum of \$62.1 million was utilized for the completion of the following projects:-

- design and construction of the Mayaro Service Reservoir – which would add to the current storage at the plant and would increase supply in Mayaro
- upgrade of the south west transmission system with the replacement of 13.1 km of pipeline along the old Central Road and Point Fortin Cap de Ville Road
- replacement of Pumps (Raw Water Station) at Navet WTP Highlift Station

147. The completion of these projects would improve the supply of water in Mayaro, Point Fortin and San Fernando.

148. The priority pipeline projects which encompass the expansion of the water supply and distribution network continued in north, central and south Trinidad. Installation of a 5km Ductile Iron main from Maloney Street to Santa Cruz Booster Station to improve transmission capacity from the Caroni Transmission System into the Santa Cruz area, was substantially completed at a cost of \$8 million. Installation works on the Caroni Trunk Main commenced with expenditure of \$53.1 million.

149. A new 500,000 gallon tank was constructed and commissioned into service at Mayaro. This tank has increased the volume of water available at the Water Treatment Plant. This will allow for an improved water supply to the people of Mayaro and environs.

150. Preparatory works to facilitate the award of contracts to replace the existing Contact Tank at Tucker Valley High Lift Station and La Fillette Storage Tank are in progress. Refurbishment works aimed at improving the water quality at Water Treatment Plants continued with the construction of a new aerator structure at Mayaro.

151. In Tobago, the sum of \$10 million was utilized for the replacement of distribution pipelines in specified areas of south-west Tobago. Letters of award were issued and contracts are being drafted to commence additional works for the replacement of additional distribution pipelines in these areas. This initiative will improve the localized distribution network, reduce the volume of water loss and improve the reliability of supply. Additionally, from an allocated sum of \$15 million to undertake replacement/upgrade of undersized and/or leaking mains throughout Tobago \$1 million was utilized to upgrade the transmission network.



## **Sewerage**

152. The initiation of the wastewater upgrade projects in fiscal 2014 set the stage for WASA to increase the volume of wastewater treated and increase the number of households connected to a centralized wastewater treatment systems. An allocation of \$160 million was provided for the IDB assisted Multi-Phase Wastewater Rehabilitation Programme. The programme is comprised of the following components:

- the construction of two (2) new and improved Waste Water Treatment Plant (WWTP) in San Fernando and Malabar catchments
- institutional strengthening of WASA through training activities on contract management for outsourced operations, operation and maintenance, and environmental management
- implementation of key actions to improve commercial management services and corporate governance

153. During the fiscal year an additional \$152 million was provided to facilitate payment of mobilization fees for the commencement of construction works at the two (2) Plants at Malabar and San Fernando.

154. At the Edinburgh 500 WWTP works to rehabilitate and expand the treatment capacity, have advanced with expenditure of \$9 million. These resources were used to facilitate completion of the refurbishment of the aerators and the commencement of electrical works for a new transformer.

155. In Tobago, although no expenditure has been recorded, a consultancy is in progress and work continues on the finalization of Memoranda of Understanding (MOUs) for Bon Accord and Samaan Grove wastewater stabilization ponds under the South West Sewerage Upgrade project

## **Roads and Bridges**

156. Government remains committed to improving the poor road infrastructure in many parts of the country. Accordingly, the planned projects/programmes will increase the number of jobs available in the local construction sector while improving the road network to allow for expansion of commercial businesses throughout the country, notably within the five (5) targeted growth poles.

157. Hence, in fiscal 2014 significant investment in the sum of \$1016.8 million was made toward the improvement of road infrastructure in Trinidad and Tobago. Several major projects and programmes for road and highway construction continued. In addition, major works on the reconstruction and repair of bridges and landslips were implemented.

*Road Construction and Major Road Rehabilitation Programme*

158. The Road Construction and Major Road Rehabilitation Programme which is implemented by the Programme for Upgrading Road Efficiency (PURE) Division utilized \$330 million for:

- rehabilitating/maintaining existing roads
- lane widening and expansion of existing road infrastructure
- pedestrian overpasses
- bridge reconstruction
- creating alternative access routes
- reinstating and stabilizing failed slopes

159. In fiscal 2014, works were initiated on approximately 532 projects throughout Trinidad, of which 281 were completed and 251 are ongoing.

<b>Bridge Construction</b>	<b>Road Rehabilitation</b>	<b>Slope Stabilization</b>	<b>Traffic Management Measures</b>
<p><i>Works completed at three (3) locations:</i></p> <ul style="list-style-type: none"> <li>• Mussrap Trace off Rochard Douglas Road</li> <li>• Bridge B1/1 - Soogrim Trace West</li> <li>• Bridge B1/23 - Eastern Main Road D'Abadie</li> </ul> <p><i>Works ongoing at:</i></p> <ul style="list-style-type: none"> <li>• Bridge B 1/14 - Arouca River (90% complete)</li> </ul>	<p><i>Works completed at 220 locations including:</i></p> <ul style="list-style-type: none"> <li>• Todd's Station Road off Talparo Road</li> <li>• Arima Old Road off the Eastern Main Road</li> <li>• Tabaquite Rio Claro Road</li> <li>• 6th Company Circular off 6th Company Road New Grant</li> <li>• Sobo Road Extension La Brea</li> <li>• Calcutta Road No. 3</li> <li>• Chin Chin Road, Cunupia</li> <li>• Caroni South Bank Road</li> </ul>	<p><i>Works completed at ten (10) locations:</i></p> <ul style="list-style-type: none"> <li>• Blanchisseuse Road</li> <li>• Fairfield Road off Naparima Mayaro Road Princes Town</li> <li>• Freeman Road off Trantrill Road St. Augustine</li> <li>• Freeport South Bound Lane</li> <li>• Charuma Junction Road North off Tabaquite Rio Claro Road</li> <li>• Mandingo Road</li> <li>• Sisters Road off Sancho Road (2 landslips)</li> <li>• Paria Main Road 70.50km - 710km.</li> </ul>	<p><i>Ongoing works:</i></p> <ul style="list-style-type: none"> <li>• Charlieville Pedestrian Overpass Uriah Butler Highway (Divali Nagar Site) to 86 percent complete</li> <li>• Macaulay Acceleration and Deceleration Lanes North and South Bound, Solomon Hochoy Highway</li> <li>• construction of a roundabout and associated works at Endeavour Interchange in the vicinity of the intersection of Endeavour, John Peter and Rodney Roads</li> </ul>

*The Valencia Bypass*

160. The Valencia Bypass Project entails the construction of a new roadway south of Valencia that would be used by motorists to bypass the town centre. The intent of the implementation of this project is to eliminate the excessive traffic pileups that exist along the Eastern Main Road (EMR) in the vicinity of Valencia. In so doing, it is expected that the delays, time lost, road user costs and air pollution from exhaust associated with these traffic issues would significantly be reduced.

161. The project consists of four (4) phases, which are as follows:

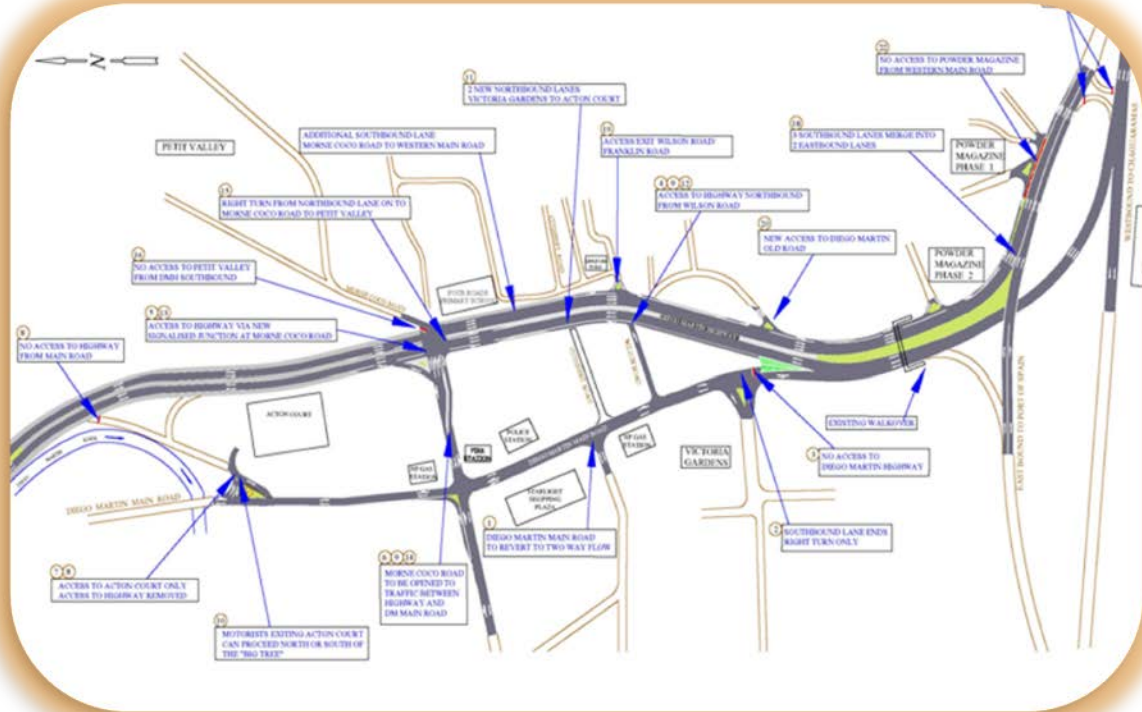
- Phase 1: Rehabilitation and Upgrade of Silica Road – overall completion 90 percent
- Phase 2: Rehabilitation and Upgrade of Barbuda Extension- overall completion 87 percent
- Phase 3A: Construction of first 750m of new roadway of Valencia Bypass Road (Aripo West) - overall completion 90 percent
- Phase 3B: Construction of remaining 750m of new roadway of Valencia Bypass Road (Aripo East) - overall completion 85 percent
- Phase 4: Construction of (two) 2 bridges across Aripo and Valencia Rivers - overall completion 79 percent

*Diego Martin Highway Expansion Project*

162. The Diego Martin Highway Expansion Project which involved the dualling of the Diego Martin Highway from Victoria Gardens to Acton Court was completed at a cost of \$82 million. The objective of the project was to solve the traffic congestion experienced by road users entering the Diego Martin Valley area, while also catering for future residential, commercial, industrial and agricultural growth in the Diego Martin Valley. The project commenced in 2010 and was divided into four (4) phases in order for it to be fast-tracked and to ensure minimal disruptions during construction, to the heavy vehicular traffic using the Diego Martin Highway. Phase 1 (an additional lane northbound between Western Main and Victoria Gardens) and Phase 3 (Drainage Works) were completed by 2013. Achievements in 2014 include:

- Phase 2: construction of an additional southbound lane on the Diego Martin Highway from Morne Coco Road to Western Main Road (approximately 1.2km) – completed August 2014
- Phase 4a construction of new laybys on the western side of Diego Martin Main Road adjacent to Starlite Shopping Centre was completed in August 2013

- Phase 4b: construction of two (2) new northbound travel lanes over a length of approximately 1 kilometre from Victoria Gardens to Acton Court – completed August 2014
- construction of a new barrier wall on the eastern side of the Diego Martin Highway between Jurawan Terrace and Morne Coco Road - completed in February 2014



### Diego Martin Highway Expansion Project

163. The Port of Spain East-West Corridor Transportation which entails upgrading of the Churchill Roosevelt Highway to function as a freeway project expended \$260 million in fiscal 2014. Expenditure in the sum of \$147.5 million was incurred for the completion of an overpass at the CRH/UBH intersection. Achievements included:

- construction of two (2) bridges to allow the re-aligned UBH to pass over the existing CRH
- widening of the St. Joseph River and San Juan River bridges by constructing new bridges next to the existing bridges to accommodate additional lanes of traffic
- rehabilitation of the UBH north carriageway from commencing 550m north of the CRH/UBH intersection up to the entrance of the Arthur Lok Jack School of Business

- rehabilitation of the existing south to west ramp taking traffic into Port of Spain
- construction of six (6) new exit ramps and clovers connecting CRH, UBH and Grand Bazaar traffic flows
- construction of two (2) roundabouts:
  - UBH and Arthur Lok Jack
  - Palm Drive and Maharaj Avenue, Bamboo #3
- construction of 1.5km of sidewalks and drains at Bamboo #3
- reconstruction and widening of the entrance to Bamboo #2
- environmental and beautification works which included the planting of 265 trees, and community outreach activities at Bamboo #2 and Cipriani Labour College



**Interchange at the Churchill Roosevelt Highway and the Uriah Butler Highway**

*Bridges Reconstruction Programme,*

164. Under the Bridges Reconstruction Programme, a total of \$85.8 million was expended. Contracts totalling \$192 million were awarded for the reconstruction of eleven (11) bridges in the following communities:

- **Freeport:** advancement of construction works on the Calcutta Road No. 2 bridge to 85 per cent completion
- **St. Joseph:** demolition of the bridge on the eastbound lane of the Eastern Main Road St. Joseph and commencement of reconstruction works to 25 percent completion
- **Talparo:** installation of base course to the north and south road approaches to the new bridge B1/9 Talparo Main Road which reached 67 percent completion

- **Valencia:** demolition of bridge B2/1 Valencia Main Road, installation of a Bailey bridge for the temporary detour of vehicular traffic as well as temporary traffic lights, and commencement of construction works to 43 percent completion
- **Guanapo:** installation of the drainage layer to the south-eastern and south-western abutment footings at bridge B1/19 Eastern Main Road Guanapo which has an overall completion of 26 percent; works are in progress on backfilling behind the abutments and the installation of the drainage layers behind the abutment walls
- **Toco:** installation of rebar for the culvert walls and casting of the northern stem and wing wall for bridge B2/10 Toco Main Road; works are in progress on the installation of rebar and formwork for the southern stem and wing wall and the preparation of Gabion baskets for the river retaining works; overall completion is 45 percent
- **Toco:** casting of the west wall of the second section (B) of the river channel lining and the first half of the deck slab of the culvert for bridge B1/19 Toco Main Road; works are in progress on the installation of formwork for the west wall of section B of the river channel lining and excavation for the placement of Gabion baskets; overall completion is 31 percent
- **Claxton Bay:** installation of reno mattress lining upstream and downstream at bridge B1/3 Cedar Hill Road; works are continuing on the river channel lining over the NGC pipeline corridor and on the construction of the Gabion basket retaining wall along the right-hand side of the road within the corridor; works are 17 percent complete
- **Sister's Road:** dismantling and demolition of the existing bridge, installation of the Bailey Bridge for the temporary detour of vehicular traffic at B1/3 Sisters Road; works are in progress on setting out the new structure and construction of temporary drainage works for stormwater control; works are 23 percent complete
- **Debe:** completion of road construction works on the temporary detour up to the asphalt wearing course at B3/5 Pluck Road San Francique; works are in progress on repairs to a low area on the temporary detour where water is accumulating; overall completion is 20 percent
- **Mayaro:** completion of the temporary detour at B1/13 Mayaro Guayaguayare Road, installation of pavement markings and retro-reflective raised markers, completion of construction of concrete pedestrian walkway; works are in progress on the dismantling and demolition of the existing bridge; overall completion is 23 percent



**Construction works at B1/3 Calcutta Road No. 2 bridge, Calcutta**

*Landslips Repair Programme*

165. An allocation of \$25 million was provided in fiscal year 2014 for repair of landslips under the *Landslips Repair Programme*. Contracts totalling \$34.5 million were awarded for the repair of six (6) landslips for which two (2) were completed and four (4) are ongoing. Landslip repairs were completed at L36 and L38 Mayo Road and are ongoing at the following locations:

- ***Bonne Aventure, Gasparillo***: backfilling of the sand layer including drainage blocks along the front of the wall at L39 Bonne Aventure Road and removal of formwork for the portion of the retaining wall cast at L41 Bonne Aventure Road where work is 64 percent completed
- ***La Brea***: installation of fifty seven (57) sheet piles at L59 Southern Main Road and commencement of construction of six (6) metre reinforced concrete wall at the end of the sheet piled retaining wall is 65 percent completed
- ***San Francique, Penal***: commencement of works at L64 San Francique Road



**Completed Landslip repair at L36 Mayo Road**



**Completed Landslip repair at L38 Mayo Road**

*Upgrading of Local Roads and Bridges*

166. The allocation of \$127.5 million provided to the Ministry of Local Government to continue its programme of roads and bridges improvement in the regional corporations was fully expended. Among the activities undertaken were resurfacing of roads, reinstatement and construction of manhole covers, rehabilitation of slipper drains and



footpaths and construction of retaining walls to prevent further landslips and soil erosion. Achievements included:

- ***Port of Spain City Corporation***: reconstruction works on approximately thirty six (36) streets including Alexandra Street, Warner Street, Fraser Street, Buller Street, Baden Powell, Palmiste Lane, Erthig Road, Pelham Street, Sogren Trace, Pioneer Drive Sea Lots.
- ***Arima Borough Corporation***: reconstruction works on approximately twelve (12) streets including John Blair Avenue, Maturita Circular, Honey Bee Drive, McNeil Street and Extension of River Road, Providence Circular, Urban Peschier Place, Balroop Bedeshi Road, Walnut Drive, James Lane, Victor Joseph Place, Anafise Charles Street, Walnut Drive
- ***San Fernando City Corporation***: reconstruction works on approximately thirty (30) streets including Montano Street, Thackoorie Street, Temple Drive Pleasantville, Stewart Street Cocoyea, Tyler Smith Street, Parry Street, North Road Extension, Union Park West Marabella, Fourth Avenue Gopaul Lands, St Joseph Road, Cypress Avenue, Seaweed Drive, Harold Avenue
- ***Chaguanas Borough Corporation***: reconstruction works on approximately fifteen (15) streets including Clark Street, Bunsee Trace, Graham Street, Aquamarine Crescent, Boundary Street, Endeavour Branch Road, Dinoo Road, Rainbow Crescent, Ragoo Street, Ramsingh Street, Lakhan Street Extension, Richard Avenue, Ravi Avenue, Cemetery Street, McCarthy Street, Phyllis Lane Extension and Constructive Avenue, Amaroosingh Street
- ***Couva/Tabaquite/Talparo Regional Corporation***: reconstruction works on approximately thirty eight (38) streets including Cemetery Road Basta Hall, Orphan Road, Phoenix Park, John Persad Trace, La Quesa Road, Rea Marie Street Extension, Mookram Trace, Welcome Road Extension #1, Melena Avenue, Mt Pleasant Trace, Carlsen Field Road, Ganessingh Street Extension, Bhaggan Trace, Charlotte Street, Paul Street off Old Southern Main Rd
- ***Diego Martin Regional Corporation***: reconstruction works on approximately fifty two (52) streets including Hillview Drive, Manning Street, Augustine Terrace, Sanora Park Extension, Big Yard, Hilltop Drive, Zephyr Drive, Resurrection Drive, St. Nicholas Street, Carnelian Garden Part 2, Jutagir Trace, Evergreen Drive, Road next to Gopaul's Parts Place, Sea Trace Extension, Isaac Trace
- ***Mayaro/Rio Claro Regional Corporation***: reconstruction works on approximately fifteen (15) streets including Riverside Road from LP #3-12 (Poole District), San Pedro Railway Trace (Poole District), Mafeking Road, Maloney Road LP #9-11, Fitts Road, Hibiscus Arch Road (Biche District), John Andrew Street Opp. LP #3, Hamilton Trace (Poole District), Jairam Trace LP #14, Begorat Road, Pierreville Street, Kernaham Road LP #59-66,

Cascadoux Trace Bridge #1, Mahabalsingh Trace from LP #7 (Biche District), Nathai Street Phase I, II & III

- ***Princes Town Regional Corporation:*** reconstruction works on approximately twenty (20) streets including Lengua Settlement Road, Jimmy Trace, Jaimungal Trace, Mooliesingh Street, Chappel Street, Jaipaul Street North, Harmony Hall 4th Street, Mantacool 1st Branch Road, Hudlin Trace, Loney Road, Hope Road 1st and 2nd Branch, Brothers Settement Road, Derrick Avenue, Corial Road, McSween Road, Joseph Cooper Trace, Nanan Trace South, Titus Road, Subratee Trace
- ***Point Fortin Regional Corporation:*** reconstruction works on approximately twelve (12) streets including London Street, Francis Lane Extension Phase II, Reyes Street off Modeste Street, Ruffin Street off High Street New Village LP70, 17th Street Techier opposite LP# 6, William Street Extension, Samuel Street, Ruth Brown Lane, Furlong Street, August Joseph Link Road, Walker Street, Robert Street Phase II

167. Road infrastructure improvement throughout Tobago, the Tobago House of Assembly (THA) incurred expenditure of \$83.5 million. Achievements included:

- construction of roundabouts at Signal Hill and Auchenskeoch
- major road upgrades at Orange Hill and Idlewild Trace
- construction of new bridges at Union Trace and Orange Hill Trace
- major improvement works on 22 secondary roads
- refurbishment of sidewalks at Mt. Pleasant, Bacolet Street, the Old Government Farm Road, Argyle
- resurfacing of 120 roads all over the island

## **Transportation**

168. The Ministry of Transport continues to facilitate the development of a fully integrated Transportation Sector which seeks to stimulate and promote economic and social growth via the movement of people, goods and services, locally, regionally and internationally. In fiscal 2014, the main focus was on the modernization and expansion of the air, land and sea transport sectors through infrastructural and equipment upgrades as well as new fleet additions.

### *Air Transportation*

169. The Airports Authority of Trinidad and Tobago utilized \$14.6 million of its \$26.6 million allocation to pay retention fees for the Upgrading of Perimeter lighting and Repairs to the Fire Alarm System at the North Terminal at Piarco International Airport.

### *Land Transportation*

170. The Public Transport Service Corporation (PTSC) expended \$20 million of its \$39 million allocation for fiscal 2014. The major achievements for 2014 were:

- refurbishment of work areas at the PTSC compounds – Approximately \$0.5 million was expended: (1) Port of Spain Facility - upgrade of the washrooms of the marketing and communications department, repair of the roof at the Engineering garage and refurbishment of the drivers lobby at the. (2) San Fernando Facility - refurbishment of training room at and the upgrading of the roof at the central facility
- improvement of infrastructure to adhere to OSHA requirements – repairs continued on facilities to make them OSHA compliant. These include refurbishment of the sewer treatment plant at Sangre Grande, provision and installation of HEPA air scrubbers, repairs of collapsed sewer line on the PTSC platform and the removal of asbestos at two facilities namely, drivers lobby and engineering workshop South Quay
- Port of Spain Maxi Taxi Facility - replacement of roof
- Arima passenger facility – replacement of terminal roof and upgrade of septic tank
- purchase of 100 buses- In Phase 1 of this project, 35 buses have been purchased and will be delivered in November 2014

*The Vehicle Management Company of Trinidad and Tobago (VMCOTT)*

171. VMCOTT utilized the entire \$14 million allocation to complete works at the San Fernando and Beetham facilities:

***Beetham Facility***

- replacement of perimeter fence and repair of roof and Turbines

***San Fernando Facility***

- repainting of facility
- construction of Automatic Car Wash Housing and procurement of an Automated Car Wash
- construction of Retaining Wall at the San Fernando Facility

*Sea Transportation*

172. The implementation of projects by the Maritime Division in 2014 was delayed because of the absence of appropriate approvals for the establishment of a vessel and modernization of Navigational aids. Funds were transferred during the year however, for the removal and disposal of derelict vessels.

173. Port Authority of Trinidad and Tobago (PATT) had to refocus their priorities from the initially scheduled projects to make the necessary provisions to accommodate the Superfast Galacia cargo ship. Provisions included improved jetty works, dredging and docking facilities resulting in a total of approximately \$81.5 million being utilized.

174. The Ferry Water Taxi Service continued its upgrade works to its facilities at San Fernando and Port of Spain at a cost of \$3million.

**Drainage**

175. An allocation of \$296.7 million was provided in fiscal year 2014 to facilitate improvements in the drainage infrastructure and assist in reducing flooding in low lying areas in Trinidad and Tobago.

176. Of this sum \$11 million was utilized for the advancement of the Comprehensive National Drainage Development Study. Under this study the Caroni River Basin Consultancy was completed at a cost of \$11.2 million and the Caparo River Basin Consultancy which involved a review of the Mamoral Dam concept was also completed at a cost of \$19.5 million. Terms of Reference were finalized for the North West Peninsula Study which will seek to develop structural and non-structural solutions to

alleviate flooding in the La Horquette River catchment inclusive of Chaguaramas, Diego Martin catchment and Maraval catchment.

177. The sum of \$60 million was utilized to facilitate drainage improvements under the National Programme for the Upgrade of Drainage Channels. The El Dorado Main Drain Improvement project which is located in Macoya Gardens was completed at a cost of \$1.8 million. The project involved the construction of Reinforced Concrete Wall for a distance of 90 meters and at a height of 3 metres on the El Dorado Main Drain. Improvement works were also completed on the Tacarigua River, where 105 metres of Reinforced Concrete Wall was constructed at a height of 4.7 metres. The project is located at Gladioli Boulevard, downstream of the Footbridge in Macoya Gardens. Construction of 120 metres of Reinforced Concrete Wall at a height of 3.6 metres was also completed on the Tunapuna River in the vicinity of Dry River Trace South, St. Augustine.



**Improvement works to El Dorado Main Drain, Macoya Gardens**



**Improvement works to Tucuragua River, Caura**

178. Drainage Improvements also continued under the Major River Clearing Programme on the Marabella River Improvement project which was 55 per cent completed. Work undertaken included grubbing and clearing, excavation works and the commencement of the construction of a reinforced concrete wall. Rehabilitation works were also completed on the Tunapuna Sluice Gates and tenders were invited for the rehabilitation of the Felicity Sluice Gates. The sum of \$90 million was utilized under the Major River Clearing Programme.

179. Under the Flood Mitigation and Erosion Control Programme 20 Short Term Flood Mitigation Projects commenced and the sum of \$50 million was utilized.

- the St. Joseph River upstream and downstream of Mayfield Road Bridge, Valsayn North
- the Tunapuna River, Dry River Trace South, St. Augustine
- the Tacarigua River, Eastern Main Road
- the San Juan River, behind the San Juan Presbyterian Church, First Street, San Juan
- the Arouca River, Mannila Road
- the Agua Santa River, Demerara Road, Cumuto



**Improvement works to Arouca River Mannila Road next to the Basketball Court**



**Reinforced Concrete Wall constructed on the Tacarigua River**

180. The sum of \$85.1 million was utilized by Local Government Authorities for the construction of box drains in Point Fortin, Chaguanas, Diego Martin, Tunapuna, Sangre Grande, Siparia, Penal, Debe and Princes Town.

181. The Coastal Protection Programme implemented under the Ministry of Works and Infrastructure also advanced during the period under review. The programme will seek to address the most critical instances of coastal erosion, instability and flooding along the coastline of Trinidad at a cost of \$423.3 million.

182. The major achievements included:

- evaluation of tenders for the Shore of Peace shoreline stabilization works at the, Mosquito Creek in San Fernando and the Manzanilla Beach Facility Seawall Stabilization works. Tenders were invited for the Matelot Shoreline Stabilization works Phase I
- completion of designs and preparation of tender documents for the Cap de Shoreline Stabilization project at Point Fortin and the South Cocos Bay Shoreline Stabilization project and
- invitation of tenders for the North Cocos Bay Shoreline Stabilization Works located in Manzanilla

### **Information Technology and Infrastructure**

183. Improvements to the Information and Communication Technology (ICT) infrastructure have continued in fiscal 2014 with an investment of \$110.2 million under the Public Sector Reform Computerization Programme. These improvements will facilitate greater efficiency and quality in the delivery of Government services.

184. The TTPS installed GPS systems in four hundred (400) vehicles and the infrastructure has been installed in all nine (9) divisions for live tracking. Eleven (11) live scanners have been installed in eleven (11) new locations including Sangre Grande, Scarborough and Arima for faster processing and identification of persons for the purposes of the court or for the issuing of certificates of character. The Versadex upgrade has continued. This will allow for the installation of Mobile Data Terminals in police vehicles to facilitate Police Officers accessing the Police database and query records while on patrol. Computerization of the photography department at Head Office in Port of Spain has also continued with the purchased of over six hundred (600) computers in fiscal 2014 as well as a digital fingerprint capture system.

185. Other key ICT initiatives undertaken in the public sector include:

- the completion of acquisition and installation of the Laboratory Information Management System (LIMS) as well as the purchase and installation of a



Storage Area Network at the Forensic Science Centre of the Ministry of Justice

- the continuation of work to establish the Dell Storage Area Network and datacentre at the Ministry of the People and Social Development, the completion of implementation of the Biometric Card System and the commencement of issuance of cards at the end of fiscal 2014 while at the Social Welfare Division data networks have been outfitted and work continued on the installation of voice capabilities to the network
- the completion of development of a Fibre Optic Backbone for the 1st Infantry Battalion of the Trinidad and Tobago Regiment, the commencement of work on the supply and installation of a firewall solution for National Security Head Office and the acquisition of two (2) radar display terminals for the Defence Force

186. The computerisation programme in Tobago continued with an expenditure of \$96.4 million on the Secondary School Computerization Programme, networking of the THA Divisions and the computerization and networking of the Ministry of Tobago Affairs.

187. In fiscal 2014, the Ministry of Science and Technology (MSTT) work continued on the implementation of smarTT - the National ICT Plan 2014-2018. This plan draws urgent attention to the need of making more intelligent use of the country's financial, human, and other resources towards the creation of lasting prosperity. Over its lifespan, this plan will seek to realize benefits through five (5) thematic areas: (i) Innovation and Human Capital Development; (ii) Access and Digital Inclusion; (iii) e-Business and ICT Sector Development; (iv) Infrastructure Development; and (v) e-Government. Some of the activities of smarTT for fiscal 2014 include:

- e-Tender Notices - the platform for Government ministries and agencies to publish tender notices, and a gateway for potential bidders to access Government business through a user-friendly online repository, was launched in November, 2013
- Trinidad and Tobago's first Internet Exchange Point (IXP) which allows for higher availability of local bandwidth, reduced latency, as well as improved download speeds for locally hosted content such as online video, radio and other applications, became operational in April, 2014
- The Microsoft IT Academy program, a certification initiative which provides industry leading technology training was made available to local teachers in June, 2014

188. In fiscal 2014 implementation continued of STAR.TT Community-based ICT Access Centres (CAC), targeting a wide cross-section of citizens and groups including; young people, the differently abled, the elderly and persons living in remote/rural and vulnerable communities, with the objective of closing the digital gap that currently exists

between the underdeveloped communities and the rest of the nation. Three (3) centres have been completed and commissioned in fiscal 2014 in Penal, Cumana, and Guayaguayare, at a cost of approximately \$4.6 million.

189. The National Enterprise Portal (NEP)- High Availability Solution (with Managed Services) continued in fiscal 2014 which will replicate the current Portal to an independent location and will mirror the current services being offered at present. Under Phase 1 of this initiative a new Managed Services contract has been signed with International Business Machines (IBM), and Managed Services deliverables are currently in progress. Under Phase II which focuses upon procurement, planning activities continued to include completion of evaluation and the engagement of vendors.

190. The IDB Assisted E-Government and Knowledge Brokering programme continued in fiscal 2014 with contracts being awarded to nineteen (19) projects across the Public sector at a cost of \$82 million. They include:

#### **Parliament**

- upgrade of Hansard software and the upgrading of the Hansard Reporting system to address time lag issues in the production of the Hansard and to facilitate the efficient management of the transcription, recording, editorial and web-publishing facets of the process at a cost of \$1.3 million

#### **Ministry of Finance and the Economy**

- IT Hardware and Networking Systems for the BIR
- Lot 1 Server and Switching - Supply of Hardware and Software to support the upgrade and introduction of e-services specifically Servers and Switching equipment at a cost of \$6.3 million
- Lot 2 - Backup Tape Library and Switching- \$0.2 million
- Lot 3 - Printer at a cost of \$0.2 million
- Lot 4 - Desktops and Laptops at a cost of \$2.2 million
- the implementation of the Gentax Upgrade at a cost of \$34.8 million

#### **Ministry of Health**

- development of Individual Master Plans for the redevelopment of Port of Spain General Hospital (POSGH), San Fernando General Hospital (SFGH) and Eric Williams Medical Sciences Complex (EWMSC) will commence. The aim of these Master Plans is to transform and strengthen the development and infrastructure components of the three (3) main institutions and include health planning, architectural, technological and organizational development solutions at a cost of \$17.5 million

### **Ministry of National Security**

- development and Installation of an eGIS - Broadband Solution/ Metro Ethernet at a cost of \$3.3 million

### **Communication**

191. In 2014 TTPost continued in its efforts to improve postal services to all clients throughout Trinidad and Tobago while moving towards sustained economic viability with expenditure amounting to \$6 million on various projects which includes the following:

- completion of refurbishment works at the Fyzabad Delivery Office and continuation of preliminary works for the construction of the Scarborough Retail Office, Milford Road, Tobago
- invitation for Tenders for the procurement and installation of hardware and software for the Electronic Time and Attendance Monitoring System to which six (6) bids were received and are being evaluated
- the continued upgrading of the Transport Fleet with the purchase of one (1) Nissan Wingroad 1.5 RS S/W A/T Motor Vehicle for the Operations Department North Task Force, while seventeen (17) submissions were received for further supply of vehicles

192. The Export Import Bank of Trinidad and Tobago (EXIM Bank) continued to assist in the upgrade of the communication system of the Trinidad and Tobago Police Service (TTPS) in 2014, with an expenditure of \$108.4 million. Phase 1 of the project to supply and deliver a Digital Public Safety Communication System for the TTPS has been completed. The components of Phase I were as follows:

- design review
- product shipment
- acceptance testing

### **Foreign Policy and Trade Relations**

193. A total of TT \$19.2 million was spent with regards to our international and regional affairs. The strategic vision of our country's foreign relations policy is to position "Trinidad and Tobago as the regional leader and influential actor in international

fora, promoting and sustaining its national interests and world peace”<sup>2</sup>. Our presence in the international arena is premised on the following key priorities<sup>3</sup>:

- Effective and Efficient Institutions
- Deepening Bilateral Relations
- Political and Economic Relations
- Sustainable Development
- Global Governance
- Management Performance

194. In this regard, a key initiative of the Government in 2014 was the establishment of a Diplomatic Academy located at the University of the West Indies, St. Augustine. The objectives of this project are as follows:

- to enhance the understanding and practice of contemporary diplomacy
- deepen and create knowledge to support engagement on global issues and processes and
- support evolving needs and requirements of modern diplomacy

195. The academy seeks to provide learning and training to those involved in international cooperation, negotiations and transactions e.g. Ministries of Trade, Tourism, Planning, Gender as well as other state Agencies, Educational Institutions, Non-Governmental Organisations, and the Private Sector.

196. A building to house the Diplomatic Academy was made available by the University of the West Indies, St. Augustine and would be refurbished at a projected cost of \$5,451 million of this amount the Ministry was required to contribute an initial payment of \$5 million to the infrastructural works; the refurbishment is being managed by UWI to ensure strict adherence to the standards and requirements for facilities at the St. Augustine Campus.

197. Currently, Trinidad and Tobago maintains 14 Embassies and High Commissions abroad as well as 38 Consulates and other representations. Several of our Overseas Missions continue to be in need of upgrade and refurbishment. Works conducted included:

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<sup>2</sup> Strategic Vision for the Ministry of Foreign Affairs

<sup>3</sup> Energy and energy industries; Food sustainability; Culture and creative industries; Tourism; Maritime Industries; Financial Services; and ICTs

- the refurbishment of the Residence in Geneva which included works such as heating, electrical, plumbing, ventilation, asbestos remediation.
- the construction of the Chancery in New Delhi, India was not initiated as the land allocated was not suitable and an alternative site is being negotiated with the Government of India

## Strategic Priority – Poverty Reduction and Human Capital Development

198. Human Capital development is one of the critical success factors for the social and economic transformation, growth and development of Trinidad and Tobago. Investment in human capital development would contribute to improvement in the quality of the workforce and create the value outcomes as outlined by the Ministry of Education of existing and constructing new education facilities from pre-primary to tertiary levels.

199. In fiscal 2014, the Ministry of Education received a revised allocation of \$882.4 million for the construction of ECCE centres, primary schools, secondary schools and libraries, and for the improvement of existing facilities. The Ministry utilized the full amount of the allocation.

### Early Childhood Education

200. In fiscal 2014, the Ministry of Education through the Facilities Company Limited (EFCL) continued implementation of Phase I of the IDB-assisted Seamless Education System (SES) Programme to construct fifty (50) Early Childhood Care and Education (ECCE) centres, at an estimated total cost of approximately \$185 million. Sixteen (16) centres have been completed while the remaining six (6) are expected to be completed in fiscal 2015.

Centres completed in 2014	Centres to be completed
<ol style="list-style-type: none"> <li>1. Malabar – Phase 4</li> <li>2. Cunupia – St. Ambrose AC</li> <li>3. Arouca – Pine Haven</li> <li>4. Bamboo Government School</li> <li>5. Barataria AC</li> <li>6. Arima New</li> <li>7. Jacobs' Hill, Wallerfield</li> <li>8. Maloney Gardens 2</li> <li>9. Brothers Road, Tabaquite</li> <li>10. Corinth Hills, San Fernando</li> <li>11. Pleasantville GPS</li> <li>12. Quarry Village, Siparia</li> <li>13. Salazar Trace, Fyzabad</li> <li>14. Southern Gardens, Point Fortin</li> <li>15. Enterprise, Chaguanas</li> <li>16. Penal Quinam (Mendez)</li> </ol>	<ol style="list-style-type: none"> <li>1. Palmiste GPS</li> <li>2. St Anns</li> <li>3. La Rufin, Moruga</li> <li>4. Buen Intento, Princes Town</li> <li>5. Rancho Quemado, Siparia</li> <li>6. Fyzabad</li> </ol>

201. The Build 100 Programme, which has a target of constructing one hundred (100) schools by fiscal 2016, was initiated in fiscal 2014 with the utilization of \$20 million to begin construction of twenty two (22) ECCE centres. Six (6) will be completed in fiscal 2014 and sixteen (16) in fiscal 2015. Designs were also finalized for an additional seven (7) centres.

Expected Completion in 2014	Completion in 2015	Centres at Design stage
<ol style="list-style-type: none"> <li>1. Marabella GPS ECCEC</li> <li>2. Warrenville TIA ECCEC</li> <li>3. Caroni SDMS ECCEC</li> <li>4. Ravine Sable, Caroni ECCEC</li> <li>5. Eqypt Oasis ECCEC</li> <li>6. La Paillie, Caroni ECCEC*</li> </ol>	<ol style="list-style-type: none"> <li>1. Cedros Government Quarters Site ECCEC</li> <li>2. Avocat – Siparia Old road ECCEC</li> <li>3. Spree Simon POS ECCEC</li> <li>4. La Horquetta North ECCEC</li> <li>5. La Patta, Valencia ECCEC</li> <li>6. Tulsi Manas (SWAHA) S/Grande ECCEC</li> <li>7. Race Course Rd Carapa ECCEC</li> <li>8. Waterloo SDMS ECCEC</li> <li>9. Cunjal GPS, Barrackpore ECCEC</li> <li>10. Wallerfield ECCEC</li> <li>11. Maracas</li> <li>12. Orange Field Hindu</li> <li>13. Bellevue</li> <li>14. M2 Ring Road</li> <li>15. San Francique</li> <li>16. Upper Rock Road</li> </ol>	<ol style="list-style-type: none"> <li>1. Chaguanas GPS ECCEC</li> <li>2. Iere GPS ECCEC</li> <li>3. Samaroo Village ECCEC</li> <li>4. Carat Hill, Barrackpore</li> <li>5. Rajua Rajah Street, Tacarigua</li> <li>6. Inspector Hill</li> <li>7. VOS GPS, Gasparillo ECCEC</li> </ol>

202. In addition, improvement, refurbishment and upgrade of seventy nine (79) existing ECCE centres continued in fiscal 2014. Some of the works undertaken included the installation of more modern child-friendly furniture and facilities, and for which \$1 million was utilized.

### Primary Education

203. The allocation of \$282.7 million was provided for the *Primary School Programme* in fiscal 2014 under for the construction of new primary schools and the extension and refurbishment of existing schools. Approximately \$415.7 million was expended.

204. Eight (8) primary schools are scheduled for completion during the course of fiscal year 2014 and another (3) are on-going as follows:

Primary School	Location	District
Rose Hill R.C.	East Dry River	Port-of-Spain
Union Presbyterian	Union Village, Claxton Bay	Victoria
Egypt Village Government	Egypt Village, Point Fortin	St. Patrick
Lower Cumuto Government	Cumuto	North Eastern
Kanhai Presbyterian,	Barrackpore	Victoria
New Grant Government	New Grant, Princess Town	South Eastern
Manzanilla Government	Manzanilla	North Eastern
Paramin R.C.	Paramin Village, Maraval	Port-of-Spain & Environs
<b>Schools ongoing</b>		
Primary School	Location	District
Pt. Cumana R.C.	Point Cumana	Port-of-Spain & Environs
Rio Claro Presbyterian	Rio Claro	South Eastern
Cap-de-Ville Government	Guapo, Point Fortin	St. Patrick

205. An allocation of \$12 million was provided for the procurement of *Furniture and Equipment* for outfitting the new primary schools completed in 2014. These schools will provide new and state of the art accommodation and facilities for approximately two thousand, five hundred (2500) students.

206. Repair works were undertaken on approximately 123 primary schools, in an effort to provide students and staff with a more facilitating, secure and conducive environment for learning. The sum of \$40 million was allocated and fully utilised in fiscal 2014. These repairs generally focussed on general upgrade and included: roofing and ceiling works, installation of perimeter wire fences, toilet and bathroom fixtures, electrical fixtures and PVC lines. Additionally supplementary works were performed on some schools including sewer works, electrical upgrades, replacement of doors and frames,



cleaning & sanitizing, pigeon proofing, pressure washing and painting of internal and external walls.

207. Among the 123 schools benefitting from upgrade works are the following:

<ul style="list-style-type: none"> <li>• Balmain Presbyterian School</li> <li>• California Government Primary School</li> <li>• Caroni Hindu Primary School</li> <li>• Chaguanas R.C. Primary School</li> <li>• Charlieville Presbyterian School</li> <li>• Couva A.C. Primary School</li> <li>• Edinburgh Government Primary School</li> <li>• Cumana R.C. Primary School</li> <li>• Grande Riviere A.C. Primary School</li> <li>• Guaico Presbyterian Primary School</li> <li>• Matelot Community R.C. School</li> <li>• North Oropouche R.C. Primary School</li> <li>• Salybia Government Primary School</li> </ul>	<ul style="list-style-type: none"> <li>• Sangre Grande S.D.A. Primary School</li> <li>• Tamana Hindu Primary School</li> <li>• Toco A.C. Primary School</li> <li>• Upper Guaico R.C. Primary School</li> <li>• Valencia R.C./Government Primary School</li> <li>• Chinapoo Government Primary School</li> <li>• Diego Martin Girls' R.C. Primary School</li> <li>• La Seiva R.C. Primary School</li> <li>• Morvant New Government Primary School</li> <li>• Guayaguayare R.C. Primary School</li> <li>• Mafeking Government Primary School</li> <li>• Mayaro Government Primary School</li> </ul>
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**Interior of Rose Hill R.C (Design population 120 students)**



**Kanhai Presbyterian Primary School (Design Population 210)**



**Union Presbyterian Primary School (Design Population 410)**

## Secondary Education

208. The *Secondary School Construction Programme* was allotted \$231.5 million in 2014 to continue the construction and upgrading of secondary schools. Government's goal of access to secondary education for all requires the availability of secondary spaces.

209. In fiscal 2014 reconstruction works were completed at the following five Secondary Schools:

- Couva West
- Marabella South
- Aranguez North
- Five Rivers and;
- Princes Town East

210. These schools are fully supported with air conditioning systems and are outfitted with ergonomically suitable furniture in classrooms. Each school also has a fully equipped science and technology block, visual and performing arts block and a farm together with a multipurpose hall, administration block and a cafeteria.

211. Reconstruction works continued at eight (8) other secondary schools throughout the country, at Mt. Hope, St Joseph, Siparia East, St Augustine, Sangre Grande SWAHA, Shiva Boys and at the Parvati and Lakshmi Girls' Hindu Schools, and are estimated to be completed in 2015.

## Tertiary Education

### *University of the West Indies (UWI)*

212. The University of the West Indies (UWI) continued to benefit from Government support in 2014 with an investment of \$238.4 million. The following briefly outlines the works completed:

- ***UWI South Campus*** - located at Penal/Debe was conceptualized with the main objectives of broadening access to tertiary level education in the southern region of Trinidad and the design/delivery of programmes catering to the specific needs of the southern region and the wider economy, in areas such as Technology, Engineering, Food and Agriculture, Law, Business and entrepreneurship. The following was undertaken in 2014:



#### **UWI South Campus Debe comprises**

- Faculty of Law – signature building (capacity 450 students)
- Moot Court
- Central Library
- Academic Building for UWI and ROYTEC (capacity 550 students)
- Halls of Residence for 100 students
- Student Union Building (to include food service facilities)

#### **Signature Buildings of the South Campus UWI**

**(Law Building, Moot Court, Central Library and Administration Building)**

- completion of the superstructure for the Academic Building, Halls of Residence, Law Building and Moot Court. Work also progressed on the Central Library and the Student Union buildings which are scheduled for completion in February 2015
- the Teaching and Learning Complex was completed and classes commenced in the building in the second semester (January) 2014
- ***UWI St. Augustine Campus***
  - completion of construction of the Seismic Research Centre in March 2014
  - The South Block of Canada Hall was fully outfitted and is now occupied. A contract was awarded for construction of the North Block (Phase 2) at an estimated cost of \$18 million, while a contract for (Phase 3) which is a new Post Graduate Dorm has to be evaluated.

- *UWI Seismic Research Centre*



*University of Trinidad and Tobago (UTT)*

213. The programme for the establishment of the University of Trinidad and Tobago continued in fiscal 2014 with expenditure of \$187 million being incurred on several construction and upgrade projects. These projects will greatly contribute towards Trinidad and Tobago achieving developed country status, through the provision of opportunities for University level training and education in Science, Technology and Engineering in addition to other areas relevant to national development.

- *Point Lisas Campus*- completion of external works, upgrades to labs, offices, and safety installations
- *San Fernando Technical Institute (SFTI)* – completion of roofing works which commenced in May 2014, the award of a contract in May 2014 at a cost of \$2.5 million to procure Programmable Logic Controllers Laboratory Equipment and the completion of evaluation of tenders for Engineering Laboratory Equipment
- *Eastern Caribbean Institute for Agriculture and Forestry (ECIAF)* – commencement of tendering procedures for Phase II Upgrade works (Interior Classrooms), the award of contract for Plumbing and Sewage Upgrade, the continuation of designs and specifications for the upgrade of Electrical Systems, while. Scope of works being developed for Refurbishment of Existing Spaces to relocate staff.
- *UTT Main Campus Tamana E-Tech Park Wallerfield* – completion of the West Blocks, East Blocks, Central Plant (housing the chillers, electrical panels, ancillary facilities, control rooms for communications and IT), Central Plaza, and Graduation Pavilion with Interior works 72 percent completed.



**East Block**



**West Block**



**East Block and Plaza**



**East Block-Eastern Elevation**

*College of Science, Technology and Applied Arts of Trinidad and Tobago (COSTAATT)*

214. A contract in the sum of \$157.7 million was awarded for construction of *COSTAATT Chaguanas* campus on a 30-acre parcel of state lands located at Pierre Road Connector, Chaguanas. This expansion of *COSTAATT* is in keeping with its role as a National Community College catering to the needs of the wider society and providing for different modes for accessing higher levels of education and training in order to meet Government's goal of achieving a participation rate of 60 percent by 2015.

*Scholarship Programme*

215. Consistent with the Government's priority of Poverty Reduction and Human Capital Development, the Scholarships and Advanced Training Division (SATD) of the Ministry of Public Administration, received an allocation of \$244.5 million of which \$235.9 was utilised. The funds were largely allocated for the payment of Tuition and Compulsory fees; Personal Maintenance Allowance; Books, Special Equipment, Salary and Allowances payment of tuition fees, of scholars for the academic year commencing August/September 2014 as follows:

- Training of Librarians - Fifteen (15) scholarship recipients in the area of study of Library and Information Science
- President's Medal and Non Advanced Level Examinations –Twelve (12) scholarship recipients in a variety of areas of studies such as; Medical sciences, Natural Sciences, Social Sciences, Physical Sciences, Mathematics, Law, Engineering, Finance and Medicine.
- Scholarships/Full Pay Study Leave for Teachers- Seven Hundred and thirty-two (732) scholarship recipients in the area of study of Education
- National/Additional Scholarships based on Advanced Level Examinations – Nine hundred and eighty-nine (989) scholarship recipients in a variety of areas of studies such as Medical Sciences, Natural Sciences, Social Sciences, Physical Sciences, Management Science, Earth Science, Engineering, Information Technology, Arts and Humanities, Mathematics, Law, Philosophy, Drawing and Painting, Accounting, Economics and International Relations.
- Annual Scholarship and Technical Assistance Programme –Twenty-eight (28) scholarship recipients in areas of studies such as Social Sciences, Medical Sciences, Sports Science, Allied Health, Biomedical Engineering, Radiography, Drug and Substance Abuse, Youth Studies and Community Work, Audiology and Speech Language ,Human Medicine, Biostatistics and Engineering.
- Undergraduate Scholarship Scheme for Students with Disabilities – Nine (9) scholarship recipients in a variety of areas of studies such as; Medical Science and Earth Science
- Programme of Development Scholarships for Public Servants – Twenty-three (23) scholarship recipients in areas of studies including; Earth Science, Management Sciences, Social Sciences, Medical Sciences, Humanities, Education and Medicine.
- Postgraduate Scholarships –Sixty-five(65) scholarship recipients in a variety of areas of studies such as; Education, Civil Engineering, Counselling, Public Sector Management, Marketing, Psychology, Behavioural Science, Health Science, Computer Science, Epidemiology, Forestry, Geography,

International Business, Sustainable Energy, Public, Creative Design & Entrepreneurship, , Environmental & Occupational Health & Safety, Cinematic Arts, Motion Pictures, Curriculum & Instructions, Media Studies, and Physical Education.

### *Libraries Programme*

216. The National Library and Information System (NALIS) fully utilized its allocation of \$115 million. The sum of \$6 million was invested in Library Services - Purchase of Books and Materials for the Heritage, Public and Mobile Libraries, the Maximum Security Prison Library, and expansion of the books collection for pre-primary and primary school children.

217. Under the Upgrade of Public Libraries Facilities, the sum of \$10 million was expended on upgrade works at the Sangre Grande and Point Fortin Public Libraries. These funds were invested to provide a safe, healthy and comfortable environment for the staff and the public and to provide communities with proper and improved library services through the upgrading of existing library facilities. The procurement of Mobile Libraries to enhance the library services offered in rural areas was delayed in 2014.

218. Under the Infrastructure Development Fund (IDF), the Libraries Programme utilized its full allocation of \$89 million. Construction of the building originally intended to house the Chaguanas Public Library advanced to 50 percent completion in 2014. The building however, has been re-designated for use by the Judiciary as part of the Chaguanas Magistrates' Court.

219. The Couva and Rio Claro Public Libraries were completed in fiscal 2014 at a cost of \$30.6 million. However work continues on the Mayaro Public Library which is 69 per cent complete. Designs and tender documents were completed for the Toco and Siparia Public Libraries. Parcels of lands were identified at No. 2302 Moruga Main Road, Grand Chemin for the construction of the Moruga Public Library and at the corner of Eastern Main Road and Market Street Arouca for the construction of the Arouca Public Library. These libraries are projected to be completed in fiscal 2015.

220. With regard to the Heritage Library, designs and tender documents for the restoration phase of the project were completed and an invitation to tender is expected to be issued at the end of fiscal 2014. An amount of \$10 million was expended on the preliminary briefing report, survey drawing, restoration report, dilapidation survey and selective demolition works.

221. To alleviate the current shortage of qualified librarians and to provide qualified librarians to fill vacancies in libraries under NALIS' control in schools, as well as in the public service and government ministries, thirty (30) scholarships at an approximate cost of \$1.6 million were awarded for Training of Librarians at undergraduate and



postgraduate degrees in Library and Information Science. An additional seven (7) undergraduates are scheduled to begin their studies in September 2014 at Aberystwyth University in Wales.

#### *Accreditation Council of Trinidad and Tobago*

222. The Accreditation Council of Trinidad and Tobago (ACTT) governs and regulates the National Accreditation System, which involves registration, accreditation and recognition of programmes and qualifications of educational institutions operating within Trinidad and Tobago and overseas. The Council utilised \$2.4 million for staff development and training at local, regional and international conferences and workshops on quality assurance in tertiary education, accreditation of institutions and programmes and performance management. The Council also held public consultations on the National Qualification Framework, Credential Fraud workshops and quiz competition for students. A Journal on Quality Assurance in Higher Education was also published.

#### **Skills Development**

223. Skills development is a focal tool by which we can transform our nation's human capital. Our national goals can be attained through the provision of extraordinary skills training services. A number of training institutes continue to be upgraded and refurbished throughout our country with the intent of transforming the capacity of our citizens. TT\$111.1 Million was expended on activities pertaining to enhancing Skills Development.

#### *Metal Industries Limited*

224. Of key significance were the completion and official opening both the Diego Martin and Penal/Debe Technology Centres. Trainees received training at various facilities in several areas including but not limited to industrial, engineering and manufacturing. A total of TT\$22 million was used for facilities upgrade, outfitting, construction, training, security upgrades, procurement and purchases for equipment for training.



**Opening Ceremony of the Penal Technology Centre**

*National Energy Skills Centre*

225. The National Energy Skills Centre major achievements were the construction and launch of the facility at the Woodford Lodge Technology Centre in Chaguanas, the completion of the Drilling School and commencement of classes in Ste. Madeline; on site is a land rig for trainees to gather additional experience and the Auditorium upgrade at the Point Lisas Administrative Building. The opening of NESC ICT training centers in Caroni South, Point-a-Pierre and D'Abadie/O'Meara are also notable achievements.



**Launch of the Drilling Rig at St. Madeline NESC Compound.**

226. An overall sum of TT\$28 Million was spent on the upgrading, constructing, security upgrade, procurement, purchasing equipment etc. for the training and skills development of our citizens.



**Cohort at the Point Lisas Industrial Apprenticeship Programme (PLIAP).  
Partnering with local industry.  
(Promoting 'work-ready' individuals for industry)**

### **Capacity Building/Institutional Strengthening**

227. In recognition of the importance of building and maintaining human and institutional capacity within the public sector, the sum of approximately \$244 million was provided, of which \$211.1 million was used for the implementation of a wide range of activities among Ministries, Statutory Boards, Departments and the Tobago House of Assembly (THA) in 2014.

228. The IDB/GORTT-funded Public Sector Reform Initiation Programme (PSRIP) which commenced in 2004, and which was originally intended to end by September 2006, was completed in March 2014. The specific objectives of this Programme were to:

- assist the government to better identify the issues for the transformation of the Public Sector
- define a suitable and socially and politically sensitive strategy for the transformation of the Public Sector
- facilitate the attainment of widespread agreement and support necessary to implement such strategy
- develop some basic management instruments and the capacity to help the GOTT to better plan and manage the reform process.

229. Among the major outcomes of the PSRIP over the duration of its life were the following:

- development of a common vision for the future of the Public Sector through the drafting of a set of common, objective and verifiable goals
- identification of the obstacles and the trade-offs associated with the reforms and a variety of schemes to mitigate any negative effects of the reform process
- development of policy options and strategic guidelines for the reform of the financial and information management systems
- establishment of the project baseline to monitor and supervise the reform process and crafting of a Human Resources strategy on the basis of empirical evidence
- streamlining and enhancing of the decision-making process at the Cabinet level
- identification of an appropriate model for the institutional strengthening of the CSO, and development of a comprehensive plan of action for the transition to that model and
- design of a plan to reform the financial management for the Public Service

230. The implementation of the US\$100 million IDB-funded Public Financial Management Reform Programme continued in 2014 with an allocation of \$6.8 million of which all funds were utilised. The objective of this Loan Programme is to support the Government's major reform effort to enhance and modernize public capital expenditure management and to contribute to the Government's overall objectives of enhancing efficiency, effectiveness, transparency and accountability in the use of public resources. The reforms supported by the intervention combine policy initiatives and government actions in three areas: (i) policy design and public investment management; (ii) public procurement; and (iii) public financial management and audit.

231. A number of key milestones were achieved in 2014 including:

- finalization of a Draft Public Financial Management Strategy
- conduct of a Technical Assistance Mission by the Caribbean Regional Technical Assistance Centre (CARTAC) in May 2014 to review progress in, and provide further support to the implementation of reforms related to cash management and forecasting, bank reconciliations and financial reporting
- development of a new format for Cash Management Forecasting for the Treasury Division
- commencement of a consultancy for the Development of a Conceptual Design of an Integrated Financial Management Information System (IFMIS). To date

the process mapping of the Budget Division and the Treasury Division have been completed

- completion of review of commercial-off-the-shelf software for IFMIS, in time for negotiations with the IDB in September 2014 of a proposed Policy Based Loan for the purchase and installation of an IFMIS
- commencement in June 2014 of a three-month Consultancy to develop a new Chart of Accounts for the Public Financial Management System
- conduct of two modules of training with respect to the Development and Management of Public Sector Investment projects from which 48 persons from 24 Ministries benefitted

232. Other critical interventions for the building of capacity within the Public Sector were also addressed in 2014 with an investment of \$128 million. Among the key projects undertaken were the continuation of the following:

- training of staff at the Auditor General Department to improve their capabilities and competencies to satisfy the increasing demand for greater transparency, accountability and good governance
- consultancies under the aegis of the Chief Personnel Officer to undertake Job Evaluations for the Public Service and the Prison Service, and to conduct a Diagnostic Study for positions falling under the purview of the Salaries Review Commission (SRC)
- the Productivity Improvement Programme, which commenced in 2013 in the Ministry of Public Administration to roll out a new Service Excellence Model for the Public Service focusing upon the Diamond Standard Certification Programme, the development of Customer Service Charters and the Re-engineering of Business Processes within the Public service.
- training programs across the public service in a wide spectrum of areas as Project Management, Strategic Planning and Change Management, Conflict Management, Quality Customer Service, Total Quality Management and Organisational Development

233. The Ministry of Labour and Small and Micro-Enterprise Development also advanced a series of initiatives utilising approximately \$17 million from an allocation of \$22.9 million. Among these accomplishments were:

- continuation of the implementation of the Occupational Safety and Health (OSH) programme
- advancement of the labour legislation agenda through the review of the Retrenchment and Severance Benefits Act, Chap.88:13, the Friendly Societies Act and the Prevention and Elimination of the worst forms of Child Labour

- continuation of consultancies on Prevention and Elimination of Child Labour in Trinidad and Tobago, and Determination of the Level of the Minimum Wage and Assessment of the Impact on the Economy
- liquidation of the assets of the Housing Investment and Land Ownership Cooperative (HILOC) amounting to \$2 million
- continuation of the Community-Based Business Incubators (IBIS) Programme
- establishment of the National Productivity Centre
- rollout of the Social Dialogue Process in Trinidad and Tobago
- establishment of a Heroes Park and Museum in Fyzabad and
- development of a Modernised Labour Market Information System.

234. A number of projects designed to build capacity within the Tobago House of Assembly were also continued in fiscal 2014, incurring a cost of \$1.8 million. Among the initiatives targeted were the following:

- establishment of the Energy Secretariat
- Human Resources Development
- Young Professionals Programme
- institutional Strengthening of Divisions of the THA
- establishment of the THA Asset Management Unit

### **Social Development**

235. In fiscal 2014 the Government continued its thrust to protect and care for the most vulnerable of our society by providing a revised allocation of \$121.2 million for the implementation of projects and programmes aimed at the development of the social sector, poverty alleviation and the care and protection of the elderly, differently-abled persons and the nation's children. Towards this end, a revised allocation of \$114.2 million was utilized to implement the following initiatives:

#### *Poverty Alleviation*

236. In fiscal 2014, the National Commission for Self Help continued to fund infrastructure projects throughout the country with expenditure of \$72 million. These projects have been successful in ameliorating hardships, both in rural and urban communities, giving the residents better access to their homes, stimulating cottage industries and promoting sustainable development. The entire allocation was expended on the following:

- construction of four (4) activity centres at Tulsa Trace (Penal), Gordon Village, Luke Trace (Mamoral) and La Costena Gardens (Penal Rock Road), providing facilities such as homework centres, accommodation for various types of training, handicraft development, meetings and grounds for sporting activities
- provision of 170 grants under the Emergency Repair/Reconstruction Assistance Grant (ERRAG) Programme to persons who have been severely affected by natural disasters. Grant funding in the sum of \$25,000 per household was provided for the purchase of building materials, equipment and services to citizens who were affected by fires, floods, wind storms and other natural disasters
- distribution of thirty-seven (37) Grants under the Low Cost Housing Grant (LCHG) programme totalling \$4.3 million, for the provision of materials and labour for the construction /refurbishment of low cost accommodation for citizens who live in abject poverty
- provision of eight hundred and eighty nine (889) grants totalling \$9.6 million under the Minor Repairs and Reconstruction Grant (MRRG) to elderly and underprivileged persons to undertake repairs and refurbishment work to their homes
- completion of thirty-seven (37) social projects which included the provision of funding totalling \$5.8 million for materials for the refurbishment of care giving institutions and places of worship
- construction of ten (10) retaining walls for the prevention of landslips

### *Care of the Elderly*

237. The Toco Senior Citizens Home is one of nine (9) Homes for the elderly which is supported by Government through the provision of financial subvention and grants. The Home which is located at Petit Trou Road, Toco was established in 1957 to help senior citizens who were socially displaced. In 2014, Government approved a grant in the amount of \$2.5 million to reconstruct the home at Toco. In accordance with this approval, a revised allocation of \$1.5 million was utilized to reconstruct the home. The building is substantially completed and is scheduled to be commissioned by the second quarter of fiscal 2015. On completion, the Home will be able to accommodate thirty (30) residents.



**Front East Side, Toco Senior Citizens Home**



**Interior View of Corridor**

*Service to the Disabled Community*

238. A total of \$17.2 million was allocated into fund the construction and upgrade of facilities to be used by this community. The National Centre for Persons with Disabilities located in Carlsen Field, Chaguanas was established to facilitate early diagnosis and detection followed by timely intervention and support services to such persons and their families. Construction of the Centre began in 2013 and is 95 percent. The facility includes a Lecture Hall, a Library, a Conference Room, Administrative Offices, Sensory Gyms and Therapy Rooms, Counselling Room, Office Space, Cafeteria and Sick Bay. In 2014, \$9.2 million was provided for outfitting of the Centre. Of this sum, \$4 million was used to execute additional works namely, to extend the roof of the steel ramp at the back of the building and install hand rails on the corridors.



**Extension of the roof of the steel ramp**



**Installation of Hand rails on the corridor**



### *Survey of Living Conditions*

239. The Ministry of The People and Social Development in collaboration with the Central Statistical Office (CSO) and the United Nations Development Programme (UNDP) launched the Survey of Living Conditions in April, 2014. A sample survey was conducted over the period April 22<sup>nd</sup> and June 30<sup>th</sup> 2014 to collect information on the demographics of households, resources and services available to citizens and the living standards experienced by members of households. The preparatory work has begun with the engagement of a consultant to provide direction and oversight in the conduct and analysis of the survey. The results, when analyzed will assist in identifying the main indicators of living conditions to determine the extent of poverty in Trinidad and Tobago and will help with the development of a relevant poverty reduction strategy for the country. An investment of \$7 million was made in 2014 to implement this survey.

### *Delivery of Social Services*

240. The Government, through the Ministry of the People and Social Development, continued to improve the delivery of social services throughout Trinidad and Tobago with the implementation of the of projects and programme aimed at the Decentralization of Social Services; Support for the Safety Net and the Establishment of new Units to serve The People. A combined allocation of \$2.6 million was utilized to advance these projects.

### *Gender, Youth and Child Development*

241. The 2014 PSIP of the Ministry of Gender, Youth and Child Development (MGYCD) continued its focus on the projects and programmes aimed at improving and expanding the delivery of services to all of the Ministry's clientele. The MGYCD determined that in order to fulfill its mandate of contributing to the overall growth of Trinidad and Tobago through work in the key areas of gender and child development it would concentrate efforts on improving service delivery.

242. In fiscal 2014 the ministry utilized a revised allocation of \$24.2 million to implement projects earmarked to make a positively impact on the lives of the youth and children. These involved the provision of physical spaces through the construction of new facilities and refurbishment of existing facilities. These activities included site location and surveys, preparation of architectural, structural and other engineering designs, and tendering for contractors to execute the new priority construction works, comprising nine (9) facilities namely two (2) Safe Homes, one (1) Transition Home for young males, one (1) Regional Assessment Centre and one (1) Assessment Centre, two (2) Remand Facilities, one for young males and the other for young females and an Institute of Healing.

### *Construction of New Facilities*

243. Sites were secured for the construction of seven (7) new facilities: a Regional Assessment Centre at Manahambre Rd. Ste. Madeleine, an Assessment Centre at Chaguanas, two Safe Houses one each for males and females located in south Trinidad, a Transition Home for males at Osbourne Lane Ste. Madeleine and an Institute of Healing at Chatham. Request for Proposals (RFPs) were prepared for the construction of these facilities and contracts are scheduled to be awarded in September 2014.

### *Refurbishment of Existing Facilities*

244. In addition, tender packages have been prepared for refurbishment works at Community Residences of St. Mary's Children's Home, St. Dominic's Children's Home, St. Michael's Home for Boys and at the Interdisciplinary Child Development Centre at Couva. These works are scheduled to be completed in 2015.

245. The MGYCD continues its partnership with external agencies. One such arrangement is with the Salvation Army which involves the refurbishment and construction to the buildings at Josephine Shaw Hostel to provide safe and secure housing for young women and single working mothers entering the workforce or completing their education. In 2015, a conditional assessment was conducted on the main residence to determine corrective and upgrade works as well as to identify safety and security issues to inform the scope of works.

### *Care and Protection of Children*

246. The Children's Authority of Trinidad and Tobago is a specialized agency with responsibility for the care and protection of Children, especially those at risk or have been victims of abuse or neglect. The Authority will advocate for the rights of children and will provide general oversight to agencies caring for children. In 2014, an allocation of \$5 million was utilized, inter alia, to undertake the following initiatives:

- development of Child Protection Information System
- operationalization of Places of Safety
- establishment of an Assessment Centre at Eric Williams Medical Sciences Complex (EWMSC).
- support to Community Residences
- functional Physical Infrastructure including Information Communications Technology (ICT) and Security

### *Welfare Services Tobago*

247. In 2014, the THA utilized a revised allocation of \$5.5 million which was made available to implement the following initiatives aimed at the delivery of social services to vulnerable persons in Tobago:

- provision of services for the social wellbeing of senior citizens in Tobago under the Golden Apple/Adolescents Partnership Programme
- establishment of Senior Citizen Centres where elderly can interact with peers
- implementation of a 911 Emergency Alert System for Senior Citizens, physically challenged and victims of domestic violence
- provision of rehabilitation services for stroke victims and drug users through the Tobago Rehabilitation Programme
- provision of training for Adolescent Mothers (19 years and under) in nurturing, technical skills and continuance of their education

### **Community Development**

248. The programme for the Construction and Upgrade of Community Facilities received an allocation of \$85 million in fiscal 2014. The sum of \$73.4 million was utilized for the construction and refurbishment of community centres. For fiscal 2014, construction of eleven (11) community centres in the areas of Cocorite, St Augustine, Barataria, Gasparillo (Santa Cruz), Palo Seco (Los Charros) Mount Lambert, North Manzanilla, Samaroo Village, St John's Village, Ortoire and Vessigny were completed. Of the \$15 million allocated to Refurbishment of Community Centres, a total of \$11.9 million was expended on the refurbishment of centres located at La Lune, Boos (Rio Claro), Bamboo Settlement, Embacadere, Williamsville, Indian Trails and Libertville.

249. In fiscal 2014, the sum of \$2 million was utilized for the refurbishment of Civic Centres and Complexes in the areas of Esperance, Sangre Grande and Plaisance Park. Refurbishment of Export Centres continued in fiscal 2014 with expenditure of \$4.5 million. The funds were utilized to construct a steel framed covered walkway at Diego Martin, construct box drains at La Brea and pave the car park at the Head Office in Mt. Hope.

250. Of the \$15 million allocated to the Implementation of Community Based Projects, a total of \$11.1 million was utilized for the following:

- provision of financing under the Basket of Funding Programme to NGOs including the CREDO Foundation, U Make Me Smile, Rape Crisis Society of Trinidad and Tobago, Saigal Learning Centre, Rio Claro Police Youth Club, Iere Village Testament Church of God, Couva Children's Home and Crisis

Nursery, Women's Institute for Alternative Development, Matura Women's Group and Bayshore Open Bible Church

- provision of technical support in project design, strategic planning, leadership training and institutional strengthening to organisations including the Love Until Foundation, La Seiva Village Council, Wharf Trace Village Council, Anapausis Centre and the Association of Substance Abuse Prevention Organisations (ASAPO)
- Mentorship training was provided to the Icacos Youth Group, Parlatuvier Village and the International Rescue Mission. Project proposal training was also conducted with the Diabetes Foundation of Quarry Village, Sennam Community Council, Erin Diabetes Association, Skinner's Trace Upliftment Group and the Waddle Village Community Council
- upgrade of information technology equipment and installation of SharePoint software to assist in the development of the CDF Management Information System
- recruitment of community volunteers
- conduct of public profiling exercises in the areas of Biche, Moruga, Victoria, Mt D'or, Tobago East and Tobago West

251. During fiscal year 2014 the full revised allocation of \$256 million was utilized under the IDF by the Ministry of Local Government to continue physical infrastructure projects for several communities that are being managed by three Special Purpose State Enterprises namely Community Improvement Services Ltd (CISL), Rural Development Company (RDC) and Palo Seco Agricultural Enterprises Limited (PSAEL). These development projects were identified and prioritised in consultation with the communities and include: road reconstruction, landslips, bridges reconstruction, pavilions and play parks at various locations throughout Trinidad.



**San Juan Market**

252. Each Special Purpose State Enterprise is assigned to a geographic quadrant to implement projects as follows:

*Community Improvement Services Limited*

253. Expenditure in the amount of \$96 million allowed the CISL to complete construction of six bridges as follows: four within the Tunapuna/Piarco region, one in Diego Martin and one in the San Juan/Laventille Region. Although a total of six Pavilions were proposed for construction. Construction works at the Four Roads Community Ground and Dunder Hill Recreation Ground are approximately 90 per cent complete, at Banchisseuse and Warren Recreation Ground, works are 65 per cent complete while works have slowed at Brazil Recreation Ground due to outstanding payments due to the contractor and no works commenced at the Blackpool Recreation Ground, Tunapuna.



**Mayfield Road Bridge, Valsayn North**



**Pavilion at Hardial Park Recreation Ground, St. Augustine**

*Palo Seco Agricultural Enterprises Limited*

254. The PSAEL implemented the following projects incurring expenditure of \$90 million:

- a total of 7,284 metres of road works completed on 30 roads in the San Fernando City Corporation,
- 9,450 metres completed on 44 roads within six communities in the Siparia Regional Corporation,
- 11,817 metres completed on 34 roads within eleven areas of the Penal/Debe Corporation,
- 6,482 metres completed on 27 roads within six communities in the Mayaro/Rio Claro Corporation,
- 7,316 metres completed on 22 roads in nine areas within the Princes Town Corporation and 435 metres completed on three roads in the Hollywood area of the Pt Fortin Corporation.

255. Additionally, five landslips projects were completed in areas of Princes Town and Siparia and nine bridges were reconstructed within the Regional Corporations of Princes Town, Debe/Penal, San Fernando and Siparia. A total of nine drainage projects were completed within Siparia and Penal. Construction commenced on twelve pavilions with the completion of nine to date while three are more than 85 percent complete.

*Rural Development Company*

256. With regard to RDC, overall expenditure for infrastructure works was \$70 million. A total of six recreational grounds were upgraded at Arena Recreation Ground (Concord), Chandernagore Recreation Ground, San Louis Recreation Ground, Guaico, Fernandes Recreation Ground, Phoenix Park, Surprise Recreation Ground and Beharry Village Recreation Ground.

257. Construction works continued on seven pavilions at: Kelly Village Recreation Ground, Jerningham Road Recreation Ground, Brothers Road Recreation Ground, Balmain Recreation Ground, La Horquetta Phase 5, Marabella Recreation Ground and Poonah Recreation Ground.

258. Approximately 82 road rehabilitation projects were completed in areas of Chaguanas, Charlieville, Cunupia, Longdenville, Gasparillo, Tabaquite, Caparo, Couva, Freeport, Claxton Bay and Sangre Grande. Contracts in the amount of \$30.9 million were awarded to construct 18 bridges in Toco, Sangre Grande, Talparo, Freeport, Carapichaima, Gasparillo and Cunupia. Construction works on 12 bridges were completed and payments of approximately \$7.7 million were made.

*East Port of Spain Development Company*

259. The East Port of Spain Development Company's main objective is the transformation of East Port-of-Spain through economic, social and physical regeneration in partnership with the community, to improve the quality of life of the residents. In 2014 \$22 million was utilized to upgrade infrastructure and engage in community based activities to enhance areas of east Port of Spain. Some of the projects include:

- upgrade of recreational facilities at Pt. Pleasant Park and Beetham - 40 percent complete.
- refurbishment of concrete stairs, walkways, slipper and storm water drains at Davis Street
- construction of 176 ft of box drains and retaining walls at Pashley Street (Harlem)
- upgrade of existing facility at St Martin Welfare Association to include ceiling works, painting, air conditioning and refurbishment of the welding shop
- construction of reinforced drain crossing and paved lay-by, installation of handrails, concrete tables & benches and landscaping at Pocket park, Beetham Phase 4
- upgrade of Basilon Street Youth facility comprising roof replacement, flooring of main building, construction of second floor on top existing single-storey structure and installation of windows and finishing
- establishment of a Community Impact Centre at Beetham Phase 5 which is now operational
- renovation works to an existing bathhouse to accommodate a Homework Centre/Community Impact Centre at Sealots West is 60 per cent complete.
- evaluation of tenders to facilitate the award of a contract for the construction of washroom facilities at Sealots West
- completion of conceptual and architectural drawings for the upgrade of the Sea Lots West Community Centre.
- Community Empowerment Projects involving the installation of 11 wireless hotspots including:
  - Beetham Government Primary School,
  - Mango Rose Homework Centre,
  - Beetham Community Impact Centre and
  - Laventille Youth Facility/Despers.



260. Other installations are scheduled for Basilon Street Youth Facility, Sea Lots West Homework Centre (2) and Sea Lots East Basketball Court.

261. A pilot programme on Sustainable Community Based Water Management was initiated in 2014. This Programme involved the installation of a rainwater harvesting system including guttering, connection to existing drains and construction of a water tank base. Five units were completed at Beecham Coco and 8 out of a total of 18 units completed in Picton. An evaluation of the project is underway in preparation for replication in other communities.

262. The Pit Latrine Eradication Programme continued in fiscal year 2014 including:

- replacement of 40 pit latrines with wet core containing WC/septic tank and soakaway, shower and sink and all related electrical, plumbing, tiling and painting works.

### *Disaster Preparedness*

263. The International Disaster Management Agencies define an event as a natural disaster on the basis of its human consequences, rather than on the phenomenon that caused it. Trinidad and Tobago and our Caribbean neighbours are susceptible to them all including floods, hurricanes, volcanic eruptions, tidal waves generated by submarine volcanoes, drought, bush and forest fires and earthquakes. A more pro-active model of comprehensive disaster management is required at the local level which seeks to integrate planning and development into all phases of the disaster management cycle.

264. Several of the Regional Corporations have taken a proactive approach in preparing for disasters. Six million was allocated for the purchase of Habitat Shelters, upgrading of communication systems, enhancing the stock of emergency supplies, vehicles and equipment such as standby generators and public address systems.

265. It is expected that the Regional Corporations will be fully equipped by 2017 and be able to bring relief to residents should a disaster occur.

### **Youth Development and Entrepreneurship**

266. The sum of \$23.2 million or 117 per cent of the original allocation of \$20.8 million was utilised in fiscal 2014 on the implementation of several youth development programmes and the construction of youth facilities in Trinidad and Tobago. The Ministry of Gender Youth and Child Development (MGYCD) and the THA were the key stakeholders involved in advancing the various projects to realize the goals of the National Youth Policy.

267. The *St. James Youth Centre* is at the final stages of upgrades with completion of repairs to the Hard Court, the building and fixtures in fiscal 2014. The upgrade of the centre should be completed in fiscal 2015.

268. *The Gatekeepers Project* continued its second year of work in the communities of Santa Cruz and Diego Martin. This project is designed to utilize male mentorship in an effort to curb the negative behaviour and actions of the youth in Trinidad and Tobago. The program was also expanded in fiscal 2014 to incorporate the communities of Carapo and Marabella.

269. In fiscal 2014, the sum of \$2.5 million was utilised for *the Refurbishment of the Youth Development and Apprenticeship Centres* at Persto Praesto and Chatham. These refurbishments include the physical upgrades of the Halls and Dormitories as well as electrical upgrades at the existing facilities.

270. *The Youth Training Facilities* are carded to be ready by the first quarter of fiscal 2015. This project incurred an expenditure of \$14 million for electrical system upgrades, installation of toilets and a septic systems and roof repair and replacement, which were conducted at the Youth Facilities at California, Los Bajos, Laventille and Malik.

### **Housing and Shelter**

271. The Government is committed to ensure that access to adequate and affordable housing is provided to all citizens, particularly the poor and vulnerable. In this regard the Housing and Settlement Sector aims to provide adequate and affordable housing solutions to citizens, facilitate the maintenance of housing stock, particularly for low and middle income families, and the development of sustainable communities. In this regard, a total revised allocation of \$471.1 million was expended to implement the programmes and projects in this sector. Details of some of these programmes and project are outlined below:

272. The Housing Development Corporation (HDC) is the implementing agency of the Ministry that has responsibility for home construction, which is implemented under the Accelerated Housing Programme. Under this programme, the HDC in this fiscal has expended approximately \$1.05Bn. for the continuation of construction work on existing housing projects, completion of infrastructural works on existing projects, and the start-up of work on new housing projects on new sites.

273. Funding in the amount of \$350 million was provided under the Infrastructure Development Fund (IDF) of the Public Sector Investment Programme (PSIP) and borrowings on the local market, in the sum of \$700million for the delivery of approximately 3,300 housing units in Chaguanas, Princes Town, Union Hall, Diego Martin, St. James, La Brea. Achievements to date are as follows:

- 390 housing units have been completed in Phases I and II of Egypt Village, Chaguanas
- 192 units have been completed at Fairfield, Princes Town
- 165 units have been completed at Cypress Gardens, Union Hall.
- 264 units have been completed at Victoria Keys, Diego Martin
- external works and car park are in progress at View Fort, St James
- construction of 135 units at Exchange Couva is in progress
- design and construction of infrastructure are in progress for 1,240 units at Cypress Gardens.
- pre-construction activities are in progress at Pier Road, La Brea.

274. The Corporation is aiming to complete approximately 1,200 housing units through the completion of suspended projects and new home construction in infill developments. Construction on new sites at Trestrail Lands, Arima and Eden Gardens, Couva are to commence in June 2014. These sites are expected to yield a total of 1,600 housing units by 2015. Work on the Pineapple Smith Lands, D'Abadie has stopped because of court action taken by the farmers who had previously occupied the lands.

275. The Corporation's plan to reduce the backlog of housing applications through the following initiatives: pursuit of the completion and close-out of its on-going projects, to facilitate the turnover of those units to the Trinidad and Tobago Mortgage Company Limited to provide much needed revenue to the Corporation

- pursuit of the completion and close-out of its on-going projects, to facilitate the turnover of those units to the Trinidad and Tobago Mortgage Company Limited to provide much needed revenue to the Corporation
- increasing the rate of distribution of houses
- completion of repairs on houses to increase the number of units for distribution
- resumption of construction work on suspended projects
- initiation of new projects on new sites
- identification new land from the public and private sectors for future housing developments.
- construction of more multi-family units to increase the housing output per site, and
- provision of housing accommodation through the mechanisms of rent-to-own and rental accommodation, to persons who cannot access mortgage financing due to their financial status.

276. In fiscal 2014, the HDC has expended \$10 million to undertake rehabilitative works on its tenanted buildings some of which have been constructed more than forty years ago, to prolong the life span of the buildings. The maintenance works are on-going on these HDC apartments and complexes include repairs to plumbing, walls, doors, electrical, and lighting. To date fifty-six buildings with a total of 656 units are undergoing refurbishment works and these buildings are located at Charford Court, POS, Maloney, Paradise Heights, San Fernando; Beverly Hills and Dorata Street, Laventille; Lisas Gardens, Couva, Pleasantville, Clifton Street, Irvin Street, Ramsarran Street, and Lady Hailes Avenue in San Fernando.

277. In fiscal 2014, \$26 million was expended to facilitate the provision of housing solutions under its Neighbourhood Upgrading Programme (NUP) and the distribution of home improvement grants. The NUP is an IDB-Assisted programme, by which the Government of Trinidad and Tobago received loan funding in the sum of US\$40 million to assist with its low income housing programme over a six-year period. The programme commenced in 2011 and is expected to be completed in 2017.

278. Squatter Regularization, which is the largest component of the Programme is expected to commence early in fiscal 2015, on five (5) sites, namely, Arena, La Savanne in Guayaguayare; St, Mary's, Moruga; Ramlal and Sunrees Road, Penal; and Kangalee, Valencia. These five sites are expected to yield 1,007 lots at a cost of US\$20 million.

279. The Home Improvements and New Housing Subsidies component of the programme provides new home improvement/construction matching subsidies of \$50,000 to eligible low income families, and matching subsidies of \$20,000 to beneficiary families to undertake renovation, repairs, and expansion of their homes. The Programme Monitoring and Coordinating Unit (PMCU) of the Ministry is responsible for administering those subsidies, and in this fiscal 2014, 111 subsidies were disbursed at a cost of \$20 Million.

280. The Ministry's Housing Policy and Facilitating Unit (HPFIU) has responsibility for the disbursement of home improvement grants to low income families, including persons who are differently-abled, up to a maximum of \$15,000, to undertake improvement works on their homes, to improve sanitation, safety, security, and to alleviate overcrowding. This initiative is to assist in alleviating the burden of the demand for new housing on the State. In this fiscal, 1,223 home improvement grants were provided to beneficiaries at a cost of \$25 million.

281. Work continued on the upgrading of infrastructure in housing settlements under the management of the Sugar Industry Labour Welfare Committee (SILWC) at a cost of \$5 million. Many of these settlements have infrastructure that are over twenty-four (24) years old, and due to limited maintenance work carried out by the SILWC and the Regional Corporations, roads and drainage systems have deteriorated.

282. Rehabilitation works to improve infrastructure in the Picton Housing Settlement, including the construction of box drains, retaining walls and the paving of roads are 90 percent completed with a projected expenditure of \$11.8 million.

*Tobago House of Assembly*

283. The provision of affordable housing to residents is one of the top priorities of the Tobago House of Assembly (THA). Towards this end in fiscal 2014, the THA utilised a revised provision of \$59.9 million to assist with the provision of housing. Works undertaken include the preparation of service lots for construction in Belle Garden Phase II and for the commencement of architectural designs at Courland land Development and the construction of new units at Adventure Phase II Housing Project.

## Facilitative Priority Initiatives – Good Governance

### Administration

284. Construction and refurbishment works were undertaken through-out the public sector in fiscal year 2014 to provide suitable, safe and healthy OSHA-compliant accommodation and work environments at several Ministries and Departments. The sum of \$373.17 million was utilised for several projects including the following:

- the refurbishment of a warehouse in Frederick Settlement in Caroni, to house the Government Printery
- continuation of works to the Tunapuna Administrative Complex including painting, installation of ceiling tiles, upgrade of plumbing fixtures and electrical works
- the designing and outfitting of a rented accommodation in Barataria to house the Personnel Department
- the refurbishment and retooling of Constituency Offices for Members of Parliament to facilitate them in better serving their constituents. These included:
  - refurbishments to the following Constituency Offices:
    - San Fernando East
    - San Fernando West
    - St Joseph
    - Arima and
    - Moruga/Tableland
  - furnishing and outfitting of other Constituency Offices including:
    - Laventille East
    - Toco/Sangre Grande
    - Diego Martin and
    - Mayaro/RioClaro



**Inside the new Government Printery building in Caroni**

285. The construction of new buildings to accommodate several Ministries continued in 2014. These included:

- commencement of foundation works for the Administrative Complex for the Ministry of Tertiary Education and Skills Training, as well as YTEPP, NTA, and ACTT Headquarters. When completed, this will comprise of two buildings one three-storey and another ten- storey building located off the Narsaloo Ramaya Road in Chaguanas
- completion of final designs and technical drawings for the Immigration Head Office of the Ministry of National Security, which is to be located on Carib Street in San Fernando
- construction of a building for the Ministry of Tobago Development, located at Crown Point, Tobago, to house the Meteorological Services Division of Tobago. This will comprise a two-storey building, equipped with a small water craft and the latest maritime weather observation system to provide necessary warnings. The building is expected to be completed in 2015.

286. The construction and refurbishment of government buildings and offices by the THA to provide better accommodation for public servants and clients accessing government services and to create a more OSH compliant working environment also continued in fiscal 2014. Resources totalling \$32.6 million were utilised on a number of projects which included:

- continued construction of the Administrative Office Complex at Louis D'Or which is 95 percent complete
- refurbishment of the Old Administrative Building
- completion of the Financial Complex and commencement of outfitting
- construction works on mini malls located in Calder Hall, Signal Hill and Adventure
- completion of the Works main Office
- construction works for Storage Facility at Shaw Park

287. An allocation of \$91.9 million was provided in fiscal 2014 for Restoration of Historical Buildings, of which the sum of \$34 million was utilized for the following:

- construction of a roof at the President's House and commencement of a dilapidation survey
- payment of consultancy fees for the Restoration of the Red House and continuation of archaeological works related to the discovery of biological artefacts and other cultural materials at the site of the Red House

#### *Judiciary Buildings*

288. In fiscal 2014, an allocation of \$27.8 million was provided for the improvement/refurbishment of Court Facilities. Accomplishments included:

- supply and installation of outrigger panels at the Hall of Justice and general upgrade works to the interior of the building
- repairs to Water Infiltration in the basement and Air Condition Change out works at the San Fernando Magistrates' Court
- installation of perimeter fencing and lighting at the Hall of Justice, Tobago
- refurbishment, expansion and fit-out of building to accommodate the San Fernando Family Court
- fit out of Administration Building located at Corner Duke and Pembroke Streets, Port of Spain, to accommodate staff of the Human Resource Division and the Accounting Division
- continuation of reconfiguration of the Registry at the Industrial Court

289. Requests for Proposals (RFPs) for comprehensive facilities assessment for courts throughout Trinidad and Tobago were also developed.

290. A final decision is being awaited on identification of a suitable building to accommodate the Equal Opportunity Commission and Tribunal.



*Improvement in Law Administration*

291. The Judiciary continued its *Court Annexed Mediation Process and Judicial Settlement Conference Pilot Project* in fiscal 2014. Funding in the amount of \$1 million was provided and utilized for the engagement of a Consultant and service providers for designs, testing and roll out of the Court Mediation system and for effecting mediation services.

*Implementation of the Administration of Justice Indictable Proceedings Act No.20 of 2011*

292. Funding was provided in the amount of \$1 million in 2014 for provision of IT systems, accommodation, furniture and furnishings to accommodate the new processes that arise from the Administration of Justice Indictable Proceedings Act No.20 of 2011. The full amount of \$1 million was utilized in 2014 for this project.

293. The Ministry of Justice continued its thrust towards decentralising the criminal justice facilities through the construction of Court Facilities. An allocation of \$15 million was provided in 2014 for construction of six (6) purpose-built Supreme Court Judicature Buildings at \$15 million. Conceptual drawings as well as pre-construction activities including boundary and topographic surveys were completed. Outlined below is the progress of the activities for each of the proposed Judicial Centres:

- *Malabar Judicial Centre* – NIPDEC has been authorised by Cabinet to raise loan financing for the execution of the Malabar Judicial Centre. Stakeholder consultations are ongoing
- *Trincity Judicial Centre* – Cabinet agreed to the purchase of land for the car park facility at \$2.8 million. The Ministry of Finance and the Economy in collaboration with the Ministry of Justice is to determine the financing model for this project prior to award of contract
- *Carlsen Field Judicial Centre* – The area earmarked for this project is occupied by five (5) leaseholders who have been notified by the Commissioner of State Lands of Government's intention to acquire the land. Settlement has already been reached with one of the leaseholders and negotiations are on-going with the remaining four (4). The area is a relatively flat, open space with little or no amenities. The land is located below the level of the Highway and is bounded by a river, which presents a challenge with respect to drainage. This project was tendered by NIPDEC in March 2013 and the evaluation was completed in August 2013. The Ministry of Justice is awaiting a recommendation from NIPDEC.
- *Penal Judicial Centre* – Preliminary statutory approvals were granted and all pre-construction activities were completed for the Judicial Centre. This

project is part of a larger development programme planned for the surrounding area. A new site is to be identified

- *Sangre Grande Judicial Centre* – Pre-construction surveys have been completed and tenders were evaluated. NIPDEC is to advise the Ministry of Justice of its decision
- *Roxborough Judicial Centre* – This project is delayed pending completion of negotiations for the identified parcel of land

## **Law Reform**

294. The project to revise and print the Laws of Trinidad and Tobago received a revised allocation of \$1 million in 2014. As a high priority project, the Third Supplement of Revised Laws were published and delivered in March 2014. The completed laws were updated to December 2012 both textually and via the internet. A CD-Rom of the Third Supplement was produced and Cabinet approval for sale was received thus generating a 30 percent increase in sales.

## **Regional Development Planning**

295. In 2014, the sum of \$8.5 million was initially provided to continue the implementation of various projects as outlined in the Municipal Investment Plans (MIPs) of five (5) of the Regional Municipalities and in Tobago. The Municipal Development Plans (MDPs) and the MIPs provide the context for the spatial development planning initiatives of the Corporations.

296. Revised funding totalling \$9.8 million was utilised under the 2014 PSIP by the following Local Government Authorities for implementation of their projects:

- Chaguanas Borough Corporation – for the commencement of the widening and beautification of the Ramsaran Street Boulevard to make it more attractive for business expansion
- Princes Town Regional Corporation – continuation of development of several sites including the Moruga Beach Facility, the L’Anse Mitan Spring Bridge, the Devil’s Wood Yard and the Ste. Madeleine Recreation Facility
- San Fernando City Corporation – continuation of the re-development of the Waterfront including upgrade of the fish market and restoration of the Old Railway Building
- Sangre Grande Regional Corporation – continuation of the Town Centre re-development with emphasis on the completion of the PTSC Garage

- Mayaro/Rio Claro Regional Corporation – commencement of the upgrade of the Rio Claro Town Centre, with emphasis on the street-scape, vendors mall and construction of public washrooms

297. The sum of \$0.5 million was also utilized for the continued development of the Tobago Spatial Development Strategy, by the THA.

## **Environment**

298. The Government acknowledges that the economy, society and the environment must all be harmonised within a framework of balance in order to achieve sustainability and that traditionally, both the economic and social pillars have taken precedence over the environment. Against this backdrop, efforts to advance the environment agenda must be undertaken with necessary priority and urgency to re-establish the balance among the three pillars. Towards this end, the sum of \$56.1 million was invested in the implementation of projects by the major stakeholders – EMA, SWMCOL, the Ministry of Water Resources and Environment and the Tobago House of Assembly.

299. The Environmental Management Authority (EMA) continued to implement its programme of activities in 2014, in keeping with its mandate to coordinate, facilitate and oversee implementation of the national environmental strategy and programmes. Expenditure of approximately \$1.5 million was incurred.

300. The EMA's accomplishments for 2014 include:

- acquisition of the services of a consultant for the establishment of an Ambient Air Quality Monitoring Network, to enable the move towards evidence- based decision making.
- evaluation of proposals for developing and proposing water quality standards/guidelines for all watersheds through the development of an anti-degradation policy
- continuation of the programme to increase awareness and educate stakeholders to comply with international obligations on Treaties relating to the '*Eco-System and Species Conservation and Protection*'
- submission of final report providing relevant information on the impact of seismic survey on marine populations in order to identify and implement appropriate guidelines to the Certificate of Environment Clearing (CEC) process
- completion of the consultancy to develop the Toolkit for evaluation, assessment, and comprehension of the impact of quarrying on the environment and the presentation of the Toolkit to the Environmental Assessment Unit (EAU), and Water and Compliance Unit(WCU)

- selection of Chaguanas as the area for hosting the Community Pilot Programme as part of the overall programme of developing a model environmental education and awareness program, applicable to all communities throughout Trinidad and Tobago
- finalization of RFPs to facilitate ISO 9001 Certification which will allow the EMA to earn credibility as a regulatory authority, improve the organizational image, and support the EMA's claims and communication concerning its environmental policies, plans and actions

301. The Solid Waste Management Co. Ltd undertook a review of its Strategic Plan in 2014 to identify its strengths, weaknesses, opportunities and threats and the way forward in achieving its mission and vision. It also commenced procedures for the purchase of a tyre shredder at a cost of approximately \$0.8 million, which will be used on a pilot basis to test the efficacy of a full scale tyre shredding project.

302. The Environmental Policy and Planning Division, of the Ministry of Environment and Water Resources was able to advance and complete a number of important policy initiatives in 2014 as follows:

- completion of the National Wildlife Policy
- recruitment of consultants to develop organizational structures, job descriptions, training needs and other human resource development issues necessary for the new Forest and Protected Areas Management Authority (FPAMA)
- circulation of the Draft enabling legislation for the implementation of the National Forest Policy and the National Protected Areas Policy including regulations for public comment
- recruitment of consultants to develop a data base when hunting season is reopened
- commencement of procurement of an electric bus as a pilot project in seeking to develop an adaptation strategy for Trinidad and Tobago in collaboration with the University of Trinidad and Tobago (UTT)
- commencement of the establishment of a coordination unit within the Ministry of the Environment and Water Resources to manage projects being implemented under the EU-funded Environment Programme and the commencement of the necessary technical implementation reporting to the EU

303. The sustainable development of the forest resources in Trinidad continued to be addressed by the Forestry Division through the utilization of approximately \$12.6 million in 2014. Among the activities undertaken were:

- continued regeneration of 169 hectares of forest cover throughout the five (5) Conservancies in North-East, North-Central, South-East, South-Central and

South-West Trinidad through the nurturing and replanting of seedlings, tending and supplying hectares of land, and purchasing of equipment.

- continued production of Pine seedlings and Hardwood in Cap-de-Ville of South West, together with, purchasing of nursery supplies and maintenance of compound at Cumuto Nursery in North Central
- re-afforestation of the Northern Range Hillsides denuded by fires through tending and supplying of land, production of seedlings, completion of site preparation establishing 20 ha, and purchasing of equipment



**Forest  
Fires**

- development and implementation of effective forest management strategies through ongoing research and planning with emphasis on Wetlands, National Parks and Watersheds and Wild Life Resources



**National Parks- Cleaver Woods  
Recreational Park**



**Wetlands Management- Boatline**

- development of Park Facilities at Palmiste, Caroni and Caura
- progressive improvements in publicity awareness, media advertisements and exhibition, repairing of fire tools, purchasing of all gears, and the conduct of five (5) training programmes for Conservancies in the area of Forest Fire Protection
- establishment of two (2) new offices in Morne Diablo, and Cap-De-Ville, and refurbishment of two (2) offices in St. Joseph, and Brick Field

304. The THA continued the following initiatives in fiscal 2014 with an allocation of \$1.5 million:

- Forest Fire Protection
- Urban Forestry Programme
- Forest Plantation Inventory
- Veteran Trees Husbandry
- Watershed Management Pilot Project
- Ecological and Reef Monitoring
- Oil Spill Contingency Management
- Wetlands Assessment and Evaluation
- Wildlife Research and Education

**PART II**

**PUBLIC SECTOR INVESTMENT PROGRAMME 2015**

## Strategic Priority – Crime and Law and Order

### Law Enforcement

305. As the Trinidad and Tobago Police Service (TTPS) forges ahead with its aim to make Trinidad and Tobago (T&T) safe and secure, an overall provision of \$215.3 million will be made available for developmental projects with an emphasis on the reduction and detection of crime, improvement of the level of citizen-centred service, improvement of safety on the nation's roadways and other public places and the strengthening of the Service.

306. In this regard, funding in the amount of \$20 million is provided to procure additional custom built vehicles to support the existing fleet, as mobility is a critical contributor to effective policing. The TTPS will also procure approximately 230 laser speed guns in addition to laptops, printers and accessories for improving enforcement. These devices will provide for the admissibility of evidence in the nation's courts of law.

307. Additionally, the continuing efforts of the TTPS to improve the communication system and enable a more effective coverage across Trinidad and Tobago will be supported through: procurement of a mobile computer system and licence plate recognition that will provide police officers on foot and mobile patrol with the capability to access all database systems of the TTPS, continued expansion of the GPS System by equipping an additional 972 vehicles with devices for the more effective management of vehicles to improve response time

308. Under the programme of works for the improvement of Police Stations, the sum of \$5 million is provided. General infrastructural improvement works will be undertaken in fiscal year 2015 that will facilitate the upliftment of the image of the organization and the morale of the officers. Police Stations earmarked for renovation include:

- Special Branch, Sangre Grande
- Besson Street Police Station
- Traffic and Highway Patrol Divisional Units
- San Juan Police Sub-Station
- Tunapuna Police Station where the Cell Block will be relocated
- Four Roads Police Station
- Guard and Emergency Branch where the indoor shooting range will be outfitted



309. An additional sum of \$10 million will be allocated to complete works for the creation of new office facilities on the remaining floors at the Riverside Plaza. Also, external civil works will be undertaken on the building facade including the upgrade of security standards. Other infrastructural works to be executed in fiscal 2015 at a cost of \$9 million include:

- general refurbishment of officers' mess, offices on the 3rd and 4th floors, and the lobby and reception area at the Police Administration Building
- civil works, electrical, plumbing, roof and external works to the Police Commissioner's Residence
- construction of additional offices and main stores at Scarborough Police Station
- continuation of the reconfiguration and modification of the facilities at the Homicide Unit at Cumuto
- commencement of construction of a two storey south wing to provide office accommodation on the upper floor and stables on the ground floor at Mounted Branch
- provision of additional office spaces at the Canine Unit, Caroni, establishment of a new facility at Canine Unit, Tobago and expansion of training facility at the Canine Unit, Cumuto

310. Under the IDF, a provision of \$12 million will facilitate completion of construction of five (5) new Police Stations at Brasso, Cumuto, La Brea, Oropouche and Moruga. These are expected to be handed over to the TTPS by the first quarter of fiscal 2015. Final payments for the Arima, Piarco and Maloney Police Stations that have already been handed over to the TTPS, are also expected to be made.

311. A total of nine (9) new Police Stations are due to commence construction in 2015 and are earmarked for completion by year end of 2016. The stations will be modern, functional and efficient facilities that serve the needs of the communities and meet the requirements for modern policing and proactive crime fighting.

312. Each station will be a state of the art building, facilitating access by differently abled persons and comprise generic spaces such as:

- public reception areas
- private statement rooms
- finger printing rooms
- in house lecture rooms
- library and gymnasium

313. Further, in keeping with the policy of the Trinidad and Tobago Police Service (TTPS) to involve community members in the prevention and combatting of crime, stations will also be equipped with large community rooms.

314. These Stations are located at Besson St, St Joseph, Mathura, Maracas/St Joseph, Matelot, Manzanilla, St Clair, Old Grange and Roxborough. A total sum of \$126 million will be made available to facilitate the start of construction.

315. Additionally, funding of \$2 million will also be provided to enable the commencement of construction of a new Armoury and Ammunition Bunker.

### **Public Safety and Citizen Security**

316. The sum of \$28 million has been provided for the continuation of the IDB Loan-assisted Citizen Security Programme (CSP) which received a twenty-four (24) month extension to April 2016. The programme is aimed at reducing crime and violence in 22 communities including Beetham Gardens, Laventille, San Fernando and Chaguanas. The major activities scheduled for fiscal year 2015 include:

- The establishment of Multi-service Youth Friendly Spaces in CSP communities which will involve the refurbishment of existing Community Centres to accommodate skills building and training programmes
- commencement of the Community Media Production programme which will provide basic skills in videography, camera operations and editing to participants from partner communities
- commencement of the Cure Violence programme aimed at street outreach to at-risk youths through Public Education, Faith Leadership involvement and community mobilization
- commencement of the Injury Surveillance System aimed at capturing data on persons seeking medical treatment at the Port of Spain General Hospital arising out of injuries sustained from gun violence and domestic violence
- continued expansion of the programme into East Port of Spain and environs

### *Trinidad and Tobago Defence Force*

317. Improvement works to facilities of the Defence Force will continue in fiscal 2015 with an allocation of \$7 million. The construction of a multi-purpose warehouse as well as a multi-purpose building consisting of a guard room, detention centre and fitness centre will commence at the Defence Force Headquarters, Chaguaramas.

318. Work will commence on the upgrade of the male and female dormitories, this which will significantly improve the living conditions for officers of the Defence Force

Reserves. Furniture and furnishing for the female dormitory and administrative offices for the Reserves Tobago Base will also be provided.

*Trinidad and Tobago Prison Service*

319. The Trinidad and Tobago Prison Service will benefit from investments in the sum of \$34 million for continued development of facilities at the Golden Grove Prison, Youth Training Centre (YTC) and the Maximum Security Prison. Among the initiatives to be undertaken include:

- installation of thirty-six (36) fresh air blowers, upgrade of the video surveillance system and reconstruction of the laundry at the Maximum Security Prison
- construction of a Nursery at the Women's Prison
- construction of dormitories for female officers and canine officers at the Youth Training Centre (YTC)
- construction of a ration room and visitation centre at Golden Grove
- construction of a Senior Officers Mess and Quarters for Senior Officers at Golden Grove
- purchase and installation of full body scanners and CCTV surveillance equipment for all prison facilities
- purchase of one (1) garbage disposal truck and one (1) fire truck
- refurbishment of the electrical and lighting systems and installation of an alarm system at the Remand Yard Prison
- construction of a northern perimeter fence at Golden Grove Prison

320. Resources totalling \$208.5 million will be provided to the Trinidad and Tobago Prison Service for the following:

- continuation of the construction a perimeter fence and infrastructure work at the Maximum Security Prison to effectively secure the premises;
- commencement of preparatory work for the construction of a Pre-Trial Detention Facility at Golden Grove and
- construction of a prison facility in Hope, Tobago
- settlement of the outstanding balance for the purchase of the Eastern Correctional and Rehabilitation Centre (E.C.R.C.) located at Pinto Road, Arima

321. The ECRC will function as a pre-release centre for low risk, non-violent inmates. The acquisition of the facility will allow the Prison Service to expand the programmes offered to inmates on discharge and provide treatment for a variety of problems faced by inmates.

### *Trinidad and Tobago Coast Guard*

322. The Trinidad and Tobago Coast Guard (TTCG) will be allocated \$103.1 million for the provision, of quality service for safety and security within our maritime boundaries on a continuous basis and in other areas of responsibility in accordance with international obligations. The TTCG is responsible for:

- Search and Rescue (SAR)
- Law Enforcement
- Disaster Management
- Fisheries Protection
- monitoring of ship movements



**TTCG's area of responsibility for Search and Rescue (SAR)**

323. Funding will be provided to enable the TTCG with the improvement of infrastructure at all bases and to enhance its naval assets. The major infrastructural activities the TTCG will undertake in 2015 include:

- coastal erosion protection and fabrication and erection of a perimeter security fence at the Coast Guard Facility at Galeota
- installation of security lighting at the Administration Base
- improvement works at the Cedros Bases such as refurbishment of a building and Jetty at Chatham Beach Facility and the construction of dormitory and mess facilities

- upgrading the Sewerage Treatment Plant and Potable Water System at Staubles Bay
- electrical upgrade to Coast Guard Facilities at Staubles Bay, Harts Cut and at the Heliport at Chaguaramas and for the berthing and docking of the newer naval assets being acquired
- establishment of a Headquarters for the Marine Ship Safety and Port Facility Security Unit (MSSPFSU) to ensure compliance to the international Safety at Sea (SOLAS) and the International Ship and Port Security Code (ISPS) as well as to address the safety and security of ships and property and the preservation of the marine environment

324. The TTCG will also seek to improve its fleet of naval assets by purchasing vessels and equipment to enhance the nation's maritime security. These specialist assets are expected to result in the increase of the interception rate of the vessels transporting drugs, arms and ammunitions within the territorial waters of Trinidad and Tobago. These vessels will provide the TTCG with the:

- protection for personnel as well as the navigational, communication and intelligence equipment installed onboard
- ability to conduct emergency operations and search and rescue missions
- capability to reach and maintain the speeds necessary to intercept vessels of interest and suspected vessels
- speed and manoeuvrability for near-shore operations

325. The naval vessels which are expected to be acquired in 2015 include:

- four (4) High Speed inboard diesel Interceptors
- eight (8) High Speed inboard diesel Interceptors
- two (2) XSR 16m Interceptor Vessels

#### *Trinidad and Tobago Regiment*

326. The sum of approximately \$55 million will be provided to the Trinidad and Tobago Regiment (TTR) to undertake construction and improvement works at six (6) Camps. At all Camps, there will be upgrading of the electrical, distribution and standby power systems to improve the reliability of electricity as well as to facilitate security lighting and communication capability during times of power outages. An outline of the scope of works at some of the Camps is as follows:

- Camp Cumuto - refurbishment works including electrical upgrades, refurbishment works at the workshop facilities, and the refurbishment of the

range, upgrade of the guard room and detention centre and the construction and outfitting of dining hall and kitchen facilities

- Camp Omega - upgrading of roads, drainage and the refurbishment of Generator Room.
- Camp Teteron – designs for a Headquarters of Readiness Training Centre/Army Learning Centre and the construction of an Officers Mess, installation of an Emergency Electrical System and for construction and refurbishment of the facilities such as the Signal Centre Storeroom
- Camp Signal Hill, Tobago - construction of Dormitories and the Detachment Headquarters
- Camp Omega, Chaguaramas - construction of Detachment Headquarters

*Trinidad and Tobago Air Guard (TTAG)*

327. The mandate of the Trinidad and Tobago Air Guard (TTAG) is to carry out maritime surveillance, reconnaissance and interdiction, search and rescue, law enforcement support, national and regional disaster relief and national resource protection. Resources totalling \$17.7 million will be allocated to the TTAG for the following:

- the upgrade and expansion of the Medical Infirmary facility
- upgrade to the drainage system at the Ulric Cross Air Station
- development of the infrastructure at the Air Guard Headquarters through the paving of the car park, the construction and upgrade of roadways and walkways in and around the base and the installation of security fencing
- upgrade of the Mess hall and Galley
- sewer Interconnection to the WASA Waste Water Treatment Plant
- design and construction of a Logistics Stores Complex
- construction of Other Ranks Dormitories

328. An allocation of \$187 million will also be allocated to the TTAG to meet the contractual obligations for acquisition, maintenance and training support of four (4) Medium Twin Turbine Helicopters. Logistic support for the helicopters includes provision of maintenance facilities, payment of insurance, renewal of aviation updates, training and skilled personnel as well as specialist aviation equipment and services will be provided with an allocation of \$24 million in fiscal 2015.

329. Additionally, \$42 million will be allocated to the TTAG in 2015 to initiate the acquisition of six (6) helicopters consisting of four (4) Light Twin Turbine and two (2) Medium Twin Turbine aircraft. The acquisition of this equipment will position the TTAG

to expand, upgrade and strengthen the country's strategic and tactical support provided by the National Security Operations Centre (NSOC) for all national security agencies. This acquisition will also significantly enhance the Ministry's law enforcement efforts.

*Trinidad and Tobago Fire Service*

330. The sum of \$78 million will be allocated to the Trinidad and Tobago Fire Service (TTFS) for the commencement of construction/reconstruction of ten (10) Fire Stations throughout the nation. This initiative by the TTFS will significantly improve its response time to emergencies while contributing to its overall disaster preparedness and management capability, particularly in newly developed and rural areas.

*Construction of Fire Stations*

331. Of the ten (10) Fire Stations listed to the right, five stations have been identified as priority under Phase I – Mayaro, Arouca, Lady Hailes, Chaguaramas and Woodbrook. Final designs have been completed for the Mayaro and Lady Hailes Fire Stations therefore funds will be allocated for the construction and outfitting phase of these two stations. Design consultancy and architectural service contracts were awarded to the Arouca and Penal Fire Stations at a cost of \$12.9 million and are expected to be completed in 2015. At the Chaguaramas and Woodbrook Fire Stations design contracts are to be awarded. Under Phase II of the programme, the five additional stations as outlined above, are scheduled to be constructed.

Phase 1	Phase 2
<ul style="list-style-type: none"> <li>• Mayaro</li> <li>• Arouca</li> <li>• Lady Hailes Avenue, San Fernando</li> <li>• Chaguaramas</li> <li>• Woodbrook</li> </ul>	<ul style="list-style-type: none"> <li>• Tunapuna</li> <li>• Point Fortin</li> <li>• Penal</li> <li>• Black Rock, Tobago</li> <li>• Wrightson Road, Port of Spain</li> </ul>



**Artist Drawing of the Mayaro Fire Station**

### **Social Rehabilitation Services**

332. An allocation of \$10.8 million will be provided to Non-Governmental Organisations (NGOs) and governmental agencies to provide rehabilitative services to former social offenders and drug abusers under the following:

- completion of designs and final drawings for the establishment of the Remand Facility for Young Male and Female Offenders - \$4 million
- refurbishment of dormitories at the Piparo Substance Abuse and Rehabilitation Centre - \$2 million
- completion of designs and refurbishment of Social Displacement Centres at Queen Street, Port of Spain and for the commencement of construction of a new wing at New Horizon, Piparo - \$1 million
- continuation of the programme for the Rehabilitation and Re-Integration of Street Dwellers at a cost of \$2 million.

333. An additional sum of \$1.8 million will be provided to undertake the following projects aimed at in Tobago:

- the Establishment of Probation Hostels - \$0.5 million
- Social Services and Prison Integration Network (SPINE) - \$0.3 million
- Social Displacement Transitional Care and Relief Centres - \$1 million



334. The Mediation Services Division of the Ministry of Community Development provides mediation services as an alternative method of resolving conflict in communities throughout the island of Trinidad. In fiscal 2015, this Division will seek to establish Mediation Support Centres in Arima and San Fernando with an allocation of \$4 million.

## Strategic Priority – Agriculture and Food Security

### Agriculture

335. The Agriculture Sector will continue its programme of works in 2015 and an investment in the amount of \$97.8 million will be provided to support the continued thrust of the Government to diversify the economy and achieve its goal of becoming a Food Secure Nation by 2015. A number of key initiatives are being implemented and targeted to achieve the goal of the government, and includes, inter alia, Increased Crop Production for Local Consumption and Export, Modern Physical Infrastructure (Access Roads and Water Management), Growth and Expansion of Quality Livestock and Small Ruminant sub-sectors, Growth and expansion of the Fisheries Sub-sector, and the development of Modern Agricultural Retail Markets.

336. The investment proposed for the Agriculture Sector in 2015 is \$97.8 million to be administered mainly by the Ministry of Food Production and \$23.3 million under the Tobago House of Assembly (THA). The source of the proposed for the Ministry of Food Production under the Infrastructure Development Funds is \$32 million and \$65.8 million under the Consolidated Fund. The funds will be utilized for several development projects and programmes under the Ministry of Food Production in the following areas: land development for farmers, provision of irrigation systems and access roads, upgrade of fishing centers, development of the agriculture business and the continuation of scientific research and development into new agricultural technologies.

337. The Government continues its thrust of boosting agricultural production through one of its major initiatives, the development of agricultural land for use by farmers. In 2015, \$65.8 million will be provided for this project under both the Consolidated Fund and the IDF. The following projects are identified under this Programme:

- *Survey and Sub-division of State Lands* to establish legal boundaries to state lands in the Regional Administration North Area involving approximately 518.7 hectares or 199 plots of land. In the Regional Administration South, a total of 362ha of lands will be surveyed at Coora Road and Tableland, respectively. An investment of \$0.7 million will be provided in 2015 to undertake the activities as outlined on the next page.
- *Accelerated Pond Construction* is a project developed for the design and construction of 2,349 irrigation ponds to provide on-farm water storage at agricultural food basket areas. Funding in fiscal 2015 in the amount of \$4 million will be provided for designs, execution of pond contracts, implementation costs and NIPDEC procurement costs

- *Food Basket Road Programme* - \$28 million will be allocated for the rehabilitation of 200 km of roads and bridges for farmers and will facilitate ease of access to and from agricultural holdings located in 69 major food basket areas in Trinidad. In fiscal 2015, these funds will be utilized for preparation of designs, execution of road rehabilitation contracts, implementation costs and NIPDEC procurement costs
- *Water Management and Flood Control Programme* - \$3 million will be provided in 2015 for the improvement of water management infrastructure through the installation of communal irrigation systems at the Moruga Food Crop Project (300 ha), Orange Grove Project (600 ha) and Edinburgh Food Crop Project (478 ha). This programme also includes the construction /rehabilitation of farm ponds, development of water control structures and desilting of channels to provide and make available water for sustainable farming in the dry season

<b>Regional Administration North</b>	<b>Regional Administration South</b>
<ul style="list-style-type: none"> <li>• Adjodha Trace, Las Lomas (20 ha/ 8 plots)</li> <li>• St. Joseph Colling- Wood B (41.49 ha/ 31 plots)</li> <li>• Bon Air Food Crop Project (48.41 ha/ 10 plots)</li> <li>• Mundo Nuevo Food Crop Project(47.15 ha/ 23 Plots)</li> <li>• Palmiste and Environs (63 ha/ 50 plots)</li> <li>• Pineapple Food Crop Project (73.20 ha/ 22 plots)</li> <li>• Fishing Pond Food Crop Project F (20.9 ha/ 5 plots)</li> <li>• Mamoral Block at 14mm Arima/ Blanchisseuse Rd (161.88 ha/ 24 plots)</li> <li>• La Fortune Block 2 (13.82 ha/ 4 plots)</li> <li>• Rexion Road, Plot 4 (20 ha/ 10 plots)</li> <li>• Nariva Road (8.84 ha/ 12 plots)</li> </ul>	<ul style="list-style-type: none"> <li>• B.P Coora Food and Tree Crop Programme, Coora Road, Siparia (126.08 ha / 42 plots)</li> <li>• Perimeter survey of 236 hectares of state lands located at Hart Trace, Off Mantacool Road, Tableland and known as Hart Trace Phase III</li> </ul>

338. In an effort to diversify the agricultural sector and to address the business aspect of agriculture, the Ministry of Food Production will continue the *Establishment of Small Scale Packing Houses in Agricultural Production Clusters*. In 2015, a total of \$10 million will be allocated for completion of the two projects in the first quarter of the 2015 fiscal year.

- Brechin Castle - 95 percent complete and scheduled to be opened in October 2014
- Brickfield - 70 percent complete and scheduled to be opened in December 2014

339. The Packing Houses at Wallerfield, Cushe and La Gloria are in their early stages and upon completion in 2015, these packing houses will provide effective marketing of produce and adequate packing and processing facilities to allow farmers to add value to their goods by packaging them in a timely manner for supply to a wide area of markets. A provision of \$9 million will be made to facilitate completion of this project.

#### *Fisheries*

340. To continue its contribution to the enhancement of food security and safety, the Ministry of Food Production will pursue its major commitment to development of the fisheries sub-sector. This will be promoted through research in fish stocks and provision of facilities at fishing centres to ensure compliance with international sanitary and environment standards. The sum of \$10 million will be invested in 2015 for the following projects:

- *Upgrading and Construction of Fishing Facilities in Trinidad* will continue in 2015, to meet local and international standards. This project will utilize material appropriate for coastal infrastructure, to provide basic amenities at fish landing sites with cold storage, washrooms, water storage, waste disposal, berthing, fish handling and boat, net and engine repair.

#### **Construction/Upgrade of Fishing Facilities**

- Cocorite - Construction of Vessel Repair Building Engine Locker Rooms
- Carenage (Onshore) - Completion of facilities
- Carenage (Offshore) - Design Consultancy
- Las Cuevas (Phase I) - Construction of boat/net repair shed fish market security hut garbage store cold storage and landscaping
- Las Cuevas - Supervisory Consultancy
- Project Five Zero - Matelot, Toco, Maracas, Las Cuevas

The sites earmarked for works to be undertaken in 2015 are identified in the box to the right.

- *Developing an Aquaculture Policy* and providing aquaculture training and extension support in communities under the establishment of Community-based Aquaculture Programme
- *The Development of the Fish Processing Industry* which provides for training of fisherfolk, sensitizing consumers, promotion of value added products and quality assurance and control, through commercial aquaculture
- *Rehabilitation, extension and upgrade of wholesale fish markets* (Port of Spain, Orange Valley and Southern Wholesale) to HACCP standards

### *Project Five Zero*

341. In fiscal 2015, through Project Five Zero, infrastructural works for development of the five fishing villages on the North Coast of Trinidad, will continue. This project is linked to the North Coast Growth Pole and in fiscal 2015 will continue with an allocation of 10 million to support the execution of the combined initiative of immediate relief works, refurbishment/reconstruction works and capacity development at five (5) fishing communities, collectively known as Project Five Zero. Upon completion fishermen will have a clean and secure environment with cold storage facilities to sell their catch to customers and vendors. Damage to vessels, nets and equipment during bad weather will be significantly decreased, thus reducing downtime and loss of income. The activities to be undertaken in 2015 will include:

- Engagement of NIPDEC to procure contractors for the construction of facilities at Matelot and Toco), using the Design-Build Works
- Award of Contracts and Mobilisation by Contractors for Design-Build Works
- Completion of Refurbishment Works for the Maracas and Las Cuevas Fishing Facilities
- Continuation of Capacity Development and Training Programme

342. The Ministry of Food Production will continue to encourage young persons interested in agriculture and aspects of farm management, crop cultivation and livestock production to become engaged in commercial farming in an efficient, competitive and profitable manner. This is expected to boost employment in the Agriculture Sector.

343. In this regard, an allocation of \$1 million will be provided for the continuation of the Young Professionals in Agricultural Development and Mentoring Programme (YAPA). Under this Programme, UWI in collaboration

with the Agricultural Development and Mentoring Programme will continue to facilitate the mentoring of 25 tertiary level graduates, in primary production, agro-processing, agricultural academic development and the development of professional skills

344. A number of Research and Development projects and programmes are being proposed in fiscal 2015 and will be advanced with an allocation of \$27.8 million as follows:

- St. Augustine Nurseries Development and Provision of Facilities
- Development of Demonstration Projects – Protected Agricultural Production (Green Houses) which is intended to demonstrate the economic benefits and potential increase in the supply of fresh produce using improved technologies
- Sugar Cane Feeds Centre – To construct Centralized Sales Unit, Dairy upgrade/ small ruminants, Crop Improvement
- establishment of a Mandatory Citrus Quality Programme for Trinidad and Tobago
- conservation and Preservation of Buffalypso in Trinidad and Tobago
- redevelopment of the Chaguaramas agricultural Development Project
- Sustainable Development of Small Ruminant sector – 200-Ewe Small Ruminant Farms in Trinidad and Tobago
- National Adaptation Strategy for the Sugar Sector
- development of an Apiculture sub-sector
- development of Forage Farms at Mon Jaloux and La Gloria

345. The THA will also continue to diversify the economy of Tobago with an injection of \$25.3 million in 2015. These funds will be used for continued roll-out of a variety of programmes and projects including the following:

- improvements to the Beaches and Landing Facilities, and Constructing Fishing Centres at Delaford and Pigeon Point
- Agricultural Access Roads
- Tobago Heritage Trist
- Invasive Plants Control Project
- Coastal Zone Protection Programme (Installation of Sea Defence Wall)
- establishment of Root and Tuber Crop Planting Material Repository, Lure Estate,
- Cocoa Rehabilitation
- Commercial Tilapia/Prawn Production
- establishment of Processing Facilities for Coconut, Bay leaf Oil and Pigeon Peas
- Agricultural Land Information System and Inventory of State Lands

- establishment of Ago-processing Facilities
- development of the Banana Industry
- Coconut Industry Rehabilitation
- development of a Sheep Fattening Facility, Studley Park, Tobago
- development of Home Garden Initiative
- training in Post-harvest technology

346. The Estate Management Development Company will be provided an allocation of \$160 million to continue the development of lands at twenty-two (22) sites at Caroni and Orange Grove for distribution to ex-Caroni workers.

## Strategic Priority – Health Care Services and Hospitals

### Health/HIV/AIDS

347. An investment of \$543.3 million will be made in 2015 to facilitate improvements in the physical facilities at our public health institutions and in the delivery of health care services in Trinidad and Tobago. An allocation of \$40 million will be provided for the purchase of equipment for health facilities through the Hospital Enhancement and Development Programme. The major equipment purchases in fiscal year 2015 will include:

#### *Port of Spain General Hospital*

- a Regular Laparoscopic and Bariatric Set
- thirteen (13) ICU Beds for the Intensive Care Unit
- Catherization Equipment for the Main Operating Theatre

#### *Sangre Grande Hospital*

- Medical and Laboratory Equipment for Various Departments

#### *Eric Williams Medical Sciences Complex*

- equipment for the Coronary Care Unit and Telemetry Unit
- fifteen (15) Foetal Monitors for the Mount Hope Women's Hospital

#### *San Fernando General Hospital*

- Medical Equipment for the Eye Theatre
- three (3) Portable X-Ray Units and four (4) General Purpose Ultrasound Units

348. The sum of \$200 million will also be provided for the continuation of construction of the National Oncology Centre at Mt. Hope which is scheduled for completion in 2015. This three-storey, 6600-square metre facility will be located on the compound of the Eric Williams Medical Sciences Complex (EWMSC) at Mount Hope and will serve as the country's main treatment facility for cancer offering a sustainable comprehensive, state-of-the-art cancer control facility.



349. An allocation of \$150 million will be provided for the continuation of projects by SPSEs and Regional Health Authorities. Among the major activities to be addressed in 2015 will be the following:

- completion of construction of the Palo Seco Health Centre and the Carenage Health Centre in 2015 at a cost of \$68.6 million
- upgrade of infrastructure to facilitate two new wards (Adult Medical) at Buildings 18 and 20 at the EWMSC and construction and outfitting of a second Operating Room for the Maternity Department at the Port of Spain General Hospital
- construction of a 4th Operating Theatre at the Sangre Grande Hospital to include a Resuscitation Area for infants
- upgrade works to establish additional ICU capacity at the Sangre Grande Hospital

350. An investment of \$28 million will be made in 2015 to facilitate the provision of Dialysis Services, which represents an increase in the sum provided in 2014.

351. An allocation of \$140 million will be provided for the continuation of construction of the Couva Children's Hospital which will provide ultra-modern medical services to approximately 300,000 persons from the Couva district as well as surrounding areas, including Central and South Trinidad. This project is scheduled to be completed in 2016.

352. The Special Programme for HIV/AIDS which is to be implemented through the Ministry of Health, will receive an allocation of \$2 million to support the Medical Research Foundation of Trinidad and Tobago in testing and providing treatment and support to persons living with HIV/AIDS.

### **Sport and Recreation**

353. In accordance with the national objectives of promoting sport and recreation, and encouraging healthier lifestyle choices, the GOTT has invested a total of \$173.1 million in 2015 for the development of sporting infrastructure and programmes. The development of infrastructure and programmes is also envisaged as a necessary precursor to developing the area of Sport Tourism in Trinidad and Tobago.

354. Three national facilities are currently under construction and are scheduled to be completed in fiscal 2015. These facilities (the *National Aquatic Centre*, the *National Cycling Velodrome* both at Couva and the *National Tennis Centre* in Tacarigua) will provide the national community with opportunities for making healthier lifestyle choices while providing professional athletes with state-of-the-art resources to assist them in achieving their maximum potential. Upon completion these facilities will provide the nation with the opportunity to attract international events. Drawdowns from the \$630

million loan from the Export Import Bank (EXIM Bank) of China, will facilitate completion of these three facilities, which upon completion will provide the following features:

*National Aquatic Centre, Couva*

- 50 metre, 10-lane swimming pool
- 50 metre warm-up and diving pool
- permanent seating capacity in excess of 700
- Health area including gym, fitness room, sauna, Turkish bath and cold water pool



**Aquatic Centre Main Pool under Construction**

*National Cycle Centre (Velodrome), Couva*

- 250 x 7 metre wood cycling track with a 42° embankment
- seating capacity of 2,500
- Public facilities
- Event facilities
- Operation facilities
- System and equipment facilities



**National Cycle Velodrome**

*National Tennis Centre, Tacarigua*

- 4 outdoor Tennis court including two (2) clay court surfaces
- 4 indoor Tennis courts
- 1 outdoor center court with 1,500 seating capacity
- car-park facility
- public facilities

355. In fiscal 2015, \$40 million will be allocated for the *Development and Upgrade of Regional Recreation Grounds, Parks and Spaces*. In conjunction with a loan from the ANSA Merchant Bank Limited in the sum of \$496 million, funding will be provided to complete Phase I works at the three (3) recreation grounds and Phase II works at six (6) other regional grounds . They are as follows:

Stages	Regional Grounds	Project Scope
Phase I	• Alescon Comets Ground, Chaguanas	<ul style="list-style-type: none"> <li>• Demolition</li> <li>• Subsoil work</li> <li>• Substructure work</li> </ul>
	• Dass Trace Recreation Ground, Cunupia	
	• Northern Recreation Ground, Diego Martin	
Phase II	• Irwin Park, Siparia	<ul style="list-style-type: none"> <li>• Rehabilitation of outfield</li> <li>• Construction of pavilion</li> <li>• Hard-Court rehabilitation</li> </ul>
	• Eddie Hart Grounds, Tacarigua	
	• Brian Lara Recreation Ground, Santa Cruz	
	• Penal Recreational Ground, Penal	<ul style="list-style-type: none"> <li>• Drainage works</li> </ul>
	• Carapo Recreation Ground, Carapo	
	• India Recreational Ground, Malabar	



**Brian Lara Sub-Regional  
Recreation Ground**



**Foundation Work at Irwin Park  
Regional Ground**

356. *Upgrading of Corporation Grounds* remains a critical programme in 2015, from which direct benefits will accrue to communities. This programme provides the infrastructure for community-based sport development and promotes community enrichment through recreational activities. The two main implementing Ministries will be allocated a total of \$72 million in 2015 as follows:

- The Ministry of Sport - \$45 million
- The Ministry of Local Government - \$27 million

357. The *Upgrade of Existing Multipurpose Stadia* project, will continue in fiscal 2015 with an allocation of \$19.7 million for upgrade works as follows:

- Hasely Crawford Stadium (Port of Spain) – External Lighting System
- Ato Boldon Stadium (Couva) – External Lighting System
- Mannie Ramjohn Stadium (Marabella) – Drainage System and Generators
- Larry Gomes Stadium (Arima) – Drainage System
- Dwight Yorke Stadium (Bacolet, Tobago) – Plumbing Installation



**Refurbishment of Both Main & Training Field at the Mannie Ramjohn Stadium**

358. The Ministry of Sport will continue the *Upgrade of Swimming Pools* under its purview in 2015. Under this project swimming pools at Couva, Diego Martin, La Horquetta, Sangre Grande, Cocoyea and Siparia will be upgraded over a period of three (3) years with an initial allocation of \$3 million in fiscal 2015. CCTV based Security Systems will be installed, as along with various upgrades to the pool deck, security fence and pavilions.



**Cocoyea Village Pool Deck after Refurbishment**

359. The *Improvements to Indoor Sporting Arenas* will also continue in 2015 with an allocation of \$9 million. Improvement works at seven (7) facilities located across Trinidad will undergo electrical upgrades, roof insulation, floor refurbishment, CCTV Camera Security System installation and flood light upgrades. The seven facilities are:

- Chaguanas Indoor Sporting Arena, Chaguanas
- Eastern Regional Indoor Sporting Arena, Tacarigua
- Mayaro Indoor Sporting Arena, Mayaro
- St. Paul Street Indoor Sporting Arena, St. Paul Street, Port of Spain
- South Regional Indoor Sporting Arena, Pleasantville
- South West Regional Indoor Sporting Arena, Point Fortin
- Maloney Indoor Sporting Arena, Maloney



**Refurbished Jack Roof at the Southern Regional Indoor Sporting Arena**

360. Through the Tobago House of Assembly (THA), the Government will invest \$26.4 million in the continued development of its sporting and recreation facilities thereby promoting healthier lifestyles, as well as in nurturing the sporting aspirations of Tobago's talented athletes.

361. These funds will be utilized on facilities across the island including:

- Goodwood Hard Court
- Speyside Hard Court
- Whim Hard Court
- Bacolet Aquatic Complex

- North Reional recreation Ground
- Caroni/Bon Accord Recreation Ground

## Strategic Priority – Economic Growth, Job Creation, Competiveness and Innovation

### Science, Research and Development

362. A resilient, competitive and diversified economy necessitates investment in science, research and development is one of the fundamental requirements for a resilient, competitive economy. In 2015, the sum of \$81 million was allocated to NIHERST to implement programmes and projects aligned to its mandate of promoting the development of science, technology and higher education, and enhancing the innovative, creative and entrepreneurial capabilities of the general population in Trinidad and Tobago.

#### *Establishment of a National Science Centre (NSC)*

363. The National Science Centre located at Indian Trail, Couva, is a key project, which will change the model of engagement of the public in science and technology, reaching out to broader audience segments; and which will enhance NIHERST's impact in helping to build a more forward-looking society and a diversified knowledge-intensive economy through Science and Technology platforms. The building will be constructed as a giant exhibit and would serve as an exemplar of environmentally sustainable practice in building design. To advance this project, an allocation of \$65 million was provided to NIHERST to undertake the following activities:

- Architectural, Landscaping and Engineering Designs which are expected to be completed by mid-November 2014
- Civil Works will commence in January 2015 and include earthworks and terracing, construction of access roads, retaining walls, drainage system, sewage treatment plant, dam and car park, preliminary landscaping and final landscaping and
- Building Works include the construction of the Main Building, workshop and outdoor park buildings and will commence within the 1st quarter of 2015

#### *Construction of a Multipurpose Hall at No. 8 Serpentine Road*

364. The sum of \$0.5 million was allocated for the construction of a multi-purpose hall at No. 8 Serpentine Road, St. Clair. The proposed building will be a pre-fabricated steel structure of dimensions 15m x 9m with a total floor area 135m<sup>2</sup>, and will provide additional classroom space for NIHERST. The total estimated cost to construct this facility is \$0.5 million



*The Council for Competitiveness and Innovation (CCI)*

365. The Council for Competitiveness and Innovation (CCI) was established by the Government of Trinidad and Tobago in early 2011 as an Advisory Board to the Ministry of Planning and Sustainable Development. The Council is charged with the responsibility of developing and implementing a holistic and competitive innovation policy that will transform the economy by lowering its dependence on hydrocarbons, as well as, improving its global competitiveness rank over the next ten (10) years. In fiscal 2015, the CCI has been allocated \$3 million to undertake the following activities:

- Competitiveness and Innovation Week
- Grand Exhibition on Innovation
- Schools - Regional Fairs and Roadshows
- "idea to innovation (i2i) Programme"

*Establishment of the Innovation Financing Facility*

366. An allocation of \$19.2 million will be provided for grants to support the awardees of the i2i competition, as well as, the payment of fees to CARIRI (as Technical Partner) and NEDCO (as the Fund Manager) and capacity building initiatives.

*Establishment of Marine Research Field Station*

367. An allocation of \$2 million was provided to the Institute of Marine Affairs (IMA) for the establishment of a Marine Research Field Station. The Station will provide a space away from the IMA base to undertake work in the natural environment and facilitate collaborative work. Currently, researchers have to travel to Tobago frequently to undertake research in Tobago. It is envisaged that mariculture facilities (laboratory and shorefront) would be included in the Field Station.

368. Potential sites were visited in Trinidad and Tobago between February to May 2012 to determine suitability:

- proposal for five (5) Acres of land at Chacachacare Bay in Trinidad was submitted by the Institute of Marine Affairs to Chaguaramas Development Agency.
- proposal and Memorandum of Understanding for a preferred site of two (2) Acres in Belle Garden Tobago is before the Tobago House of Assembly.

369. These field stations once developed will promote the study of the survival, growth and development of living marine species in its natural environment. It is expected that the facility will be available for collaborative work with institutions such as UWI, UTT and other similar agencies and scientists locally, regionally or extra-regionally.

#### *Submarine Turbine Research Project*

370. This project encompasses the study of ocean currents around Trinidad, primarily in the Columbus Channel and the building and testing of an experimental submarine turbine. The purpose of this study is premised on the potential of ocean currents to power submarine turbines for generation of electricity. This project is aimed at exploring potential energy alternatives which are environmentally sustainable and is in alignment with Government's mandate for diversification from the traditional oil and gas sector to renewable energy sources. The sum of \$0.5 million has been provided to initiate this research.

#### *Economic Restructuring and Transformation*

371. For fiscal 2015, Government will continue to advance its strategy of restructuring and diversifying the national economy by supporting the development of a number of key initiatives in the areas of industrial and business development in both Trinidad and Tobago. This will be facilitated through an injection of funds totalling \$266.8 million, which represents an increase of approximately \$36 million (16 percent) over the revised 2014 allocation of \$230.7 million.

#### *Film, Fashion and Music Industry*

372. In 2015, an initial allocation of \$15 million will be provided to further assist the film, fashion and music industries, in commercialising the creative talent of the country. Financial support will be provided to stimulate the overall growth of the film, fashion and music industries through the respective companies of FashionTT, FilmTT and MusicTT, while seeking to realise the synergies of being under the umbrella agency, CreativeTT.

373. The following general areas will be targeted for attention in 2015:

- Capacity Development and Production
- Knowledge Transfer/Training and Outreach
- Advertising, Marketing and Promotions
- Research and Development and
- Content Development

*Food and Beverage Industry*

374. The Food and Beverage Industry will also benefit from an injection of \$1 million to increase market access through promotion, increased food safety awareness to undertake research and development and innovation, and host and participate in events to build awareness among stakeholders.

*Investment Promotion*

375. InvestTT will continue to undertake activities which are consistent with its mandate to be the national “one-stop-shop” and primary access point for all potential investors seeking entry into Trinidad and Tobago. Fiscal year 2015 will mark the mid-point of the four-year investment cycle which commenced in 2012. In this regard, the activities of InvestTT, will be focused on continuing to nurture and develop the investment leads that have been generated by several trade, investment and diplomatic missions conducted since then. Simultaneously, attention will be placed on conducting the necessary research in developing a new slate of investment projects which will comprise InvestTT’s new investment cycle which is scheduled to commence *circa* 2016. Activities will be geared towards increasing investments in targeted sectors through its branding, investment sourcing, facilitation and aftercare activities, with the aim of contributing to the diversification of Trinidad and Tobago’s economy. Promotional activities will also be undertaken to publicise Trinidad and Tobago’s attractiveness as a business hub.

376. An allocation of \$25 million will be made for the completion of the developmental phase of the Single Electronic Window (SEW) initiative led by eTecK Ltd. This project has contributed to a significant extent in improving the ease of doing business, by dramatically reducing the time taken for foreign investors, seeking to do business in Trinidad and Tobago, to be established. It is anticipated that this change will be reflected in an improved ranking in the 2014-2015 Global Competitiveness Report which is scheduled to be released in early September 2014. It is envisaged that the SEW project will transition to its operational phase from 2016 and will therefore be financed outside of the PSIP. Therefore the main activities to be undertaken in 2015 will be:

- the completion of upgrade of the SEW infrastructure to facilitate the expanded e-services
- the Maintenance and support services for the SEW

*Tobago*

377. Several projects will continue in fiscal 2015 aimed at facilitating business and industry and promoting the diversification effort in Tobago, with an allocation of \$10.5 million. These projects will include:

- Enterprise Development
- Business Incubator Programme
- Venture Capital
- Establishment of Fish Processing Company of Tobago and
- The Enterprise Assistance Grant

*Manufacturing*

378. The Government has allocated the sum of approximately \$146 million in 2015 to continue the thrust towards diversifying the national economy through the development of the non-energy manufacturing sector.

379. eTeck Ltd. will continue several important initiatives, which are at the mature stage of development, with a total allocation of \$96 million. These will target the following upgrade works:

- the laundry facilities at the Magdalena Grand Beach and Golf Resort at a cost of \$7 million, in preparation for handover to a long term operator in 2015
- the pool deck at the Hilton Trinidad and Conference Centre and other critical and immediate health and safety upgrades with an allocation of \$7 million which represents the final instalment of Government's capital outlay for this facility
- infrastructure development including electrical upgrades, drainage improvement, sewerage rehabilitation, security enhancement etc. at nine industrial parks managed by eTeck Ltd namely, those at Trincity, Morvant, O'Meara, Diamond Vale, Frederick Settlement, Plaisance Park, Debe and Milford Road and Sangster Hill Mall in Tobago
- the final upgrade of the Wallerfield Industrial and Technology Park involving the laying of fibre optic cabling on twenty-one (21) lots on the Estate and the construction of a Transport Hub on the premises as minimum requirements for the completion of tenancy arrangements with prospective customers

380. The Government will continue to support the Trinidad and Tobago Bureau of Standards (TTBS) in discharging its statutory responsibility for developing, promoting and enforcing standards in order to improve the quality and performance of goods produced or used in Trinidad and Tobago except food, drugs and cosmetics. An initial sum of \$3.5 million will be allocated to facilitate the continued upgrading and equipping of its laboratories, which will include the following:

- procurement of materials and equipment for testing safety and performance of electrical products
- increasing the capabilities of the Fibre Products, the Chemical Products and the Materials Products Laboratories
- development of regional calibration, testing and verification services
- establishment of a Legal Metrology Information Management System

381. Under the IDF an allocation of \$25 million was provided for the implementation of a Single Economic Window (SEW) in fiscal 2015. Activities will include:

- completion of Phase 3 Development Works
- implementation of Phase IV Development Works to include Back-end of Companies Registry and e-Procurement Modules
- maintenance and support services for the SEW from CrimsonLogic Pte Ltd

## **Tourism**

382. The sum of \$91.5 million is proposed for the Ministry of Tourism, the Tourism Development Company (TDC), the Municipal Corporations and the THA for implementation of projects and programmes in the Tourism Sector. The tourism sector has been earmarked as one of the crucial non petroleum sectors that has the potential to contribute to GDP significantly and is one of the clusters identified for diversification.

383. In 2015, the Tourism Ministry and the TDC have been provided with the sum of \$73.7 million to undertake projects and programmes designed to transform the sector, refine the tourism product as well as develop and improve service delivery and upgrade sites and attractions in accordance with international tourism standards. Accordingly, the main focus will continue to be the upgrade and construction lifeguard facilities, establishment of the Sugar Heritage Museum and enhancement of local tourism sites and attractions as follows:

*Improvement of Lifeguard facilities:*

384. The main objective of this project is to provide facilities that would ensure permanent and dependable lifeguard services are available at major beaches, providing a safe environment for citizens and visitors. In 2015 the sum of \$6.2 million has been allocated to undertake extension work on six (6) Lifeguard facilities at beaches in Trinidad.

Improvement of Lifeguard Facilities	
Maracas	Manzanilla
Toco	Los Iros
Salybia	Vessigny

385. The refurbishment of the facilities is necessary to accommodate additional female staff and ensure adherence to OSH standards. Funding has also been provided for the designs and preparation of the site for the construction of purpose built Mayaro Lifeguard quarters to replace the existing rental unit.

*Upgrade of Beach Facilities*

386. In fiscal 2015, the upgrade of facilities at several beaches across Trinidad will continue. Some of these initiatives include

- ***Las Cuevas Beach*** – is one of the popular beaches on the North Coast and in 2015 several upgrades would be undertaken with an allocation of \$2.7million. These include construction of an additional fifty (50) car capacity car park to augment the existing car park, construction of a new camp site, additional washrooms and modernization of the restaurant.
- ***Manzanilla and Vessigny Beaches*** would benefit from allocations in the sum of \$.5 million and \$1.2 million respectively to complete roof repairs, increase lighting and site security at Manzanilla and to undertake drainage works to mitigate flooding and construct perimeter fencing to improve security at Vessigny.
- ***Maracas Beach Redesign*** - A provision of \$30 million will be made available for the Ministry of Tourism to continue the redesign and upgrade of the Maracas beach to provide facilities that are modern and aesthetically pleasing. Works in 2015 will include (i) Construction of a utility corridor and Water Treatment Plant and (ii) Demolition and construction of vendors huts, toilet facilities.
- ***Beach Master Plan*** – The Ministry of Tourism is responsible for the management of several major beaches and in an effort to standardize the facilities and manage beaches the engagement of a consultant of the

preparation of a Beach Master Plan is proposed for 2015. The sum of \$3 million has been provided and the expected outputs include the preparation of individual designs including car parks, vending areas, camp sites, access roads and sitting/dining areas for ten (10) beaches namely Tyrico, Quinam, Salybia, Mayaro and Toco beaches.

- ***Incentive Upgrade of Hotel and Guesthouses*** - the TDC will receive funding in the amount of \$3 million to continue implementation of physical works at hotels and guest houses and to promote Trinidad and Tobago as a business and tourism site. The TDC's main focus will include:
  - incentives to hoteliers for upgrade works to the room stock at hotel and guesthouses with a minimum of 8 guest bedrooms and a maximum of one hundred (100)
  - expansion of the incentive programme to include the upgrade of small properties with 1-5 rooms

#### *Sugar Heritage Village and Museum*

387. In 2015, key projects identified in the master Plan would be implemented. These include the refurbishment of four (4) ponds, rehabilitation of Sevilla Pond and the construction of Picnic shelters.

#### *Development of the Chaguaramas Peninsula*

388. In 2015 the Chaguaramas Development Authority will receive \$41.5 million to implement several development programmes. The sum of \$13 million was provided for the continuation of Board Walk Phase II, which would entail construction of the following:

- 140m of Boardwalk and 400 m of footpath along the sea wall
- Welcome Archway
- Electronic signage at the entrance of the peninsula
- Refurbishment of the police post at Tembladora
- Berm construction and landscaping

### *Rehabilitation of Guave Road*

389. Subsequent to the construction of the boardwalk and the development of the Williams Bay area at Chaguaramas, there has been increased risk of accidents due to higher volumes of pedestrian and vehicular traffic converging on the area. In 2015, the sum of \$20 million is provided to CDA to develop Guave Road into the main thoroughfare to the peninsula allowing the Western Main Road in the vicinity of the Board Walk would become a pedestrianised area thus providing a safer environment for users of the Boardwalk.

#### **Guave Road Rehabilitation Project**

- **Rehabilitation of 1.2km of roadway**
- **development of a 3 km of cycle track around the Guave Triangle,**
- **re-routing of T&TEC overhead lines to underground,**
- **reconstruction of the Cuesa River Bridge on the Tucker Valley road,**
- **Construction of a tram track from the proposed car park at Guave Road to service the Boardwalk area.**

390. The Ministry of Tourism will continue its work on the Improvement and (Expansion Works at Emperor Valley Zoo) and has been allocated \$3 million to begin Phase III. This phase is expected to begin in the second quarter of fiscal 2015 and once completed will add major upgrade to another 25 percent of the Emperor Valley Zoo. Phase III works will include a new Primate Enclosure; a South American Exhibit for Big Cats and Small Mammals and an Insectarium and Upgrading of the Aquarium and Serpentarium.

### **Industrial Development**

391. An initial allocation of \$1million will be provided for continuation of in-ward investments in non-petroleum initiatives aimed at developing globally competitive domestic Yachting and Maritime industries. The following activities are proposed for 2015:

- Yachting Industry - research and development, sector support and training, marketing and promotion activities in 2015, with a view to creating an enabling environment for private sector investment
- Maritime Industry - development of the subsectors of transshipment, ship building and repair, marine construction and ship ownership clusters and promotion and marketing activities and the commencement of the revision of the Merchant Maritime Industry Strategic Plan, the Maritime Policy Framework and the Shipping Amendment Bill



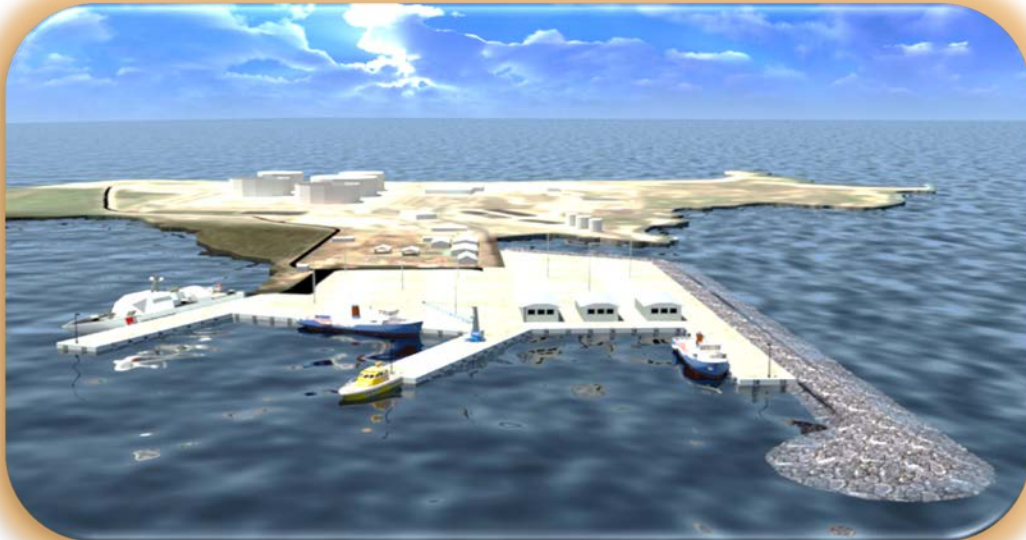
392. Commencing in 2015, the Printing and Packaging Industry will no longer be financed under the PSIP, but will continue to develop alliances for cooperation, with the support of industry partners.

### **Energy/Renewable Energy Alternatives**

393. Under the Ministry of Energy and Energy Affairs, the National Energy Corporation (NEC), in fulfilment of its mandate to develop, construct, operate and manage industrial estates, ports and marine infrastructure, will continue to serve the country's vital downstream and upstream energy industries and attract direct foreign investments.

394. The NEC has been allocated a total of \$104 million under the IDF in fiscal 2015 to assist in their development works at the Union Estate, Vessigny; Point Lisas South and East Industrial sites; and the ports of Galeota and Point Lisas . These works will include:

- Phase 1B of the Galeota Port which includes: construction of warehouse and administration buildings and detailed design for Phase 2; preparation of detailed designs of berth 2 at Brighton Port as well as conducting Environmental Impact Assessment (EIA); conducting of EIA for both Ports at Pt. Lisas
- conduct of EIA studies at the Pt. Lisas North and Pt Lisas South and East Industrial sites; completion of the drainage solution for the Vessigny River and relocation of residents from Union Industrial Estate; preparation of designs for administration complex for Union Industrial Estate.



**Artist rendering of completed Galeota Port**

## Electricity

395. Resources in the amount of \$41million will be provided to Trinidad and Tobago Electricity Commission (T&TEC) for continued implementation of the Electricity Programme which includes high impact projects such as street lighting, illumination of parts and recreation grounds and public spaces.

396. The National Street Lighting Programme will continue with the installation of 250W high pressure sodium units for superior illumination along our main roads and highways; installation of new and upgrading of street lights from 75W to 150W in residential areas throughout the country. Funding in the amount of \$17 million will be allocated to undertake these installations.

397. In facilitation of healthy and positive socialisation and outdoor activities, an allocation of \$20 million was provided for the illumination of parks, recreation grounds and public spaces. To foster the successful implementation of these initiatives the Ministry of Public Utilities will collaborate with the Municipal Corporations and the THA in identifying the specific areas for illumination.

398. T&TEC will continue to meet projected growth of load demand from 1,400 MW to 3,000 MW which is critical for the commercial, industrial and residential development of the country. In allowing for the Production and Delivery of Bulk Power and the provision of additional transmission infrastructure to move excess power from TGU in La Brea to the national grid, these projects have been allotted \$118 million for fiscal 2015. The planned activities which are designed to meet increased demand for safe and reliable power to areas such as the East-West Corridor and to Port of Spain and environs will include:

- establishment of Piarco/San Rafael 66 kV circuit
- establishment of New 132kV Westmoorings Substation
- establishment of New 132kV Circuits to Westmoorings Substation
- expansion of Bamboo 132 kV Substation
- replacement of 33 kV & 66 kV Circuit Breakers
- replacement of 66/33 kV 20/30 MVA Inter-Bus Transformers at St. Mary's Substation and Rio Claro Substation

399. The T&TEC will continue to provide for the development of infrastructure for bulk power requirements to Tobago in order to provide a stable, safe and reliable power supply to meet the demands of residential and economic development. In fiscal year 2015 the sum of \$7 million is expected to be expended on the diversion of the Milford/Courland Circuit and the diversion of the Milford/Scarborough circuit.

## **The Arts and Multiculturalism**

400. The development of culture and the expansion of cultural industries offer vast potential for improving the growth trajectory and creating employment and wealth generating opportunities. As such an investment of \$41.8 million will be made towards the development of the cultural sector in fiscal 2015.

401. An allocation of \$2 million has been provided for the continued refurbishment of Queen's Hall. Among the activities planned include the purchase and installation of a new audio console and stage equipment as well as the upgrade of theatrical lighting.

402. Resources totalling \$4.8 million has been allocated for the development of the Cultural Industries. Among the initiatives planned include the following:

- National Cultural Mapping Exercise
- National Registry of Artists and Cultural Workers
- Music Schools in the Community
- Cultural Camps
- Mentoring by the Masters
- Establishment of the Trinidad and Tobago Cultural Institute in Nigeria
- Museum Cities Project
- Mentoring by the Masters

403. The development of cultural facilities is seen as important for the preservation of country's rich heritage. An amount of \$30million will be provided for the construction and upgrade of cultural facilities.

### *Festival Facilities*

404. The Ministry of the Arts and Multiculturalism will seek to establishment Festival Facilities in the areas of Arouca, Laventille, Cedros, Princes Town and Sangre. The festival facilities would provide a permanent space for the cultural and community performances as well as for the display of exhibits in the various areas.

### *Ramleela Centre*

405. Preparatory work will commence in fiscal 2015 for the establishment a Ramleela Centre at Couva. The Ramleela Centre would seek to capture and preserve the indigenous art form of Ramleela and provide an exhibit for the people of Trinidad and Tobago and the International Community.

406. *Sugar Heritage Village and Museum*

407. An Archive and Documentation Centre for the Sugar Heritage Village located at Brechin Castle in Couva will be established for the preservation of the records of the sugar industry. The Sugar Museum which forms part of the Sugar Heritage Village would be outfitted with solar panels. Additionally research and design consultants will be engaged to facilitate the establishment of the Sugar Museum. The Sugar Museum would bring to life the rich history of the sugar industry of Trinidad and Tobago.

*National Museum and National Art Gallery*

408. Restoration of the National Museum Building located at Frederick Street in Port of Spain will continue in fiscal 2015. Among the work to be done include repairs to the roof and annex. The digitization and cataloguing of the entire collection of the National Museum will commence and phase II of the website for the Virtual Museum will be completed. A master plan will be developed for the establishment of a National Art Gallery and public consultations and feasibility studies will be conducted.

*Other Museums and Cultural Facilities*

409. Restoration and refurbishment of other museum and cultural facilities will continue and the following activities are planned:

- refurbishment of the facilities at the Naparima Bowl in San Fernando
- restoration of the buildings on Nelson Island for the Establishment of a Heritage Site
- continuation of restoration and upgrade of Museum of the City of Port of Spain at Fort San Andres
- commencement of restorative works to the Chaguaramas Military Museum to prevent further dilapidation of the facility
- development of an Amerindian Model Village in Arima

410. An allocation of \$2 million has been provided to the Ministry of National Diversity and Social Integration for the continuation of the *Heritage Site Signage* project which seeks to supply and install lighted and non-lighted signs at heritage sites throughout the country. The *Heritage Fund for Gazetted Sites* has been allocated \$3 million for the upgrade and restoration of heritage sites. Gazetted sites include private and public properties listed on the Trinidad and Tobago Gazette. Funding can be accessed for the restoration of the listed sites to ensure the preservation of their architectural and historical value. Financial assistance will also be provided to religious bodies to facilitate infrastructure upgrades to religious facilities.

411. An allocation of \$2 million has been provided to the Ministry of National Diversity and Social Integration for the continuation of the Heritage Site Signage project which seeks to supply and install lighted and non-lighted signs at heritage sites throughout the country. The Heritage Fund for Gazetted Sites has been allocated \$3 million for the upgrade and restoration of heritage sites. Financial assistance will also be provided to religious bodies to facilitate infrastructure upgrades to religious facilities

### **Water Security**

412. In 2015 an allocation of \$411.4 million will be provided for the Water and Sewerage Authority (WASA) to expand the delivery of its water supply and provide a 24 hour a day, four days per day week water supply to its customers by 2015. The sum of \$2.3 million has been allocated to facilitate the continuation of refurbishment works at water distribution systems at El Socorro, Granville and Valsayn Plants. Work will also commence on the upgrade of the Maloney Water Treatment Plant and the construction of Pioneer Drive Booster Station.

413. Efforts will also be made to reduce the loss of treated water through leakages. Funding of \$10 million will facilitate the completion of works that commenced in fiscal year 2014 for the strategic priority pipeline project in Santa Cruz. The sum of \$60 million will be provided under the Infrastructure Development Fund (IDF) for the continuation of the installation of mains along the Caroni South Trunk. Works will also continue on the Replacement of High-Leakage Mains project with the completion of the replacement of pipeline along Old Hollis Main and the commencement of works for other areas, with an allocation of \$115 million. When completed this will constitute the collective replacement of 53.3 km of pipeline. Funding of \$15 million is allocated for this initiative.

414. An allocation of \$11.8 million will also be provided for water supply projects that will provide additional storage capacity to balance storage between source and system demand. This will entail the design and construction of four (4) new glass fused storage tanks situated at Hololo, La Fillette, Quare and Tucker Valley.

415. In Tobago, the programme of works to desilt and rehabilitate the Hillsborough Dam will receive a provision of \$20 million to facilitate removal of sedimentary deposits to increase the volume and storage capacity. Efforts to reduce water lost through leakages will also continue with the sum of \$7 million provided for the continuation of upgrade works for the collective replacement of 10 km of distribution pipeline in areas of south-west Tobago. A further provision of \$10 million will also facilitate the upgrade of the Transmission Network with the collective replacement of 28.7 km of distribution mains that are undersized and/or leaking in areas of Tobago.

416. Completion of several of these programme of works in fiscal year 2015 will allow for an upgraded pipeline infrastructure and modernized water supply network moving the authority closer towards its goal of 24 hours per day 4 days per week supply to all citizens.

### **Sewerage**

417. To improve the efficiency of sewerage plant operations to achieve effluent quality and reduce pollution of our water courses, several projects will be continued in fiscal 2015. WASA has as its priority two (2) IDB-assisted Programmes geared towards improvement of Trinidad and Tobago wastewater systems. The *Wastewater Expansion Network* project will receive the sum of \$25 million for the construction of lift stations and new trunk sewers. This will satisfy water pollution rules by reducing the overflow of sewerage into the environment and improve plant efficiency in Maloney and Chaguanas. Funding in the sum of \$200 million will enable the commencement of construction of the San Fernando and Malabar Water Treatment Plants under the other IDB-assisted Multi-Phase Wastewater Rehabilitation Programme. These Water Treatment Plants will contribute in Government's effort to improve environmental conditions and benefit persons in San Fernando and Malabar.

418. In Tobago, the continuation of the following initiatives will support the realization of an improved sanitation service with a total allocated provision of \$22.7 million:

- South West Sewerage Upgrade - Phase 1 to refurbish and expand existing wastewater ponds, construct sewerage systems including sewers, lift stations and sewer connections in south west, Tobago
- Tobago Wastewater Systems – Phase 1 will continue the study to determine the best solution for wastewater collection, system configuration and treatment for Scarborough

### **Roads and Bridges**

419. In fiscal 2015, the Government will continue its focus on the rehabilitation and construction of roads, construction of pedestrian walkovers, reconstruction and repair of bridges and landslips across the country. An overall allocation of \$914.5 million has been made available to the Programme of Upgrading Roads Efficiency (PURE), National Infrastructure Development Company Limited (NIDCO), the Highways Division and the Major Highway Project Monitoring Unit of the Ministry of Works and Infrastructure, the Regional Corporations and the Tobago House of Assembly (THA) to finance improvements in road infrastructure throughout Trinidad and Tobago.

*Road Construction and Major Road Rehabilitation Programme*

420. The sum of \$325 million has been provided for Road Construction and Major Road Rehabilitation Programme to be executed by the Programme for Upgrading Roads Efficiency (PURE) Unit of the Ministry of Works and Infrastructure. The programme of works for fiscal 2015 includes over 500 projects under the following areas:

- rehabilitating/maintaining existing roads to provide a level of service appropriate to the specific type of road
- implementing traffic management measures through lane widening and expansion of existing road infrastructure
- pedestrian overpasses to improve safety of pedestrians and drivers
- bridge reconstruction to improve bridge access and safety
- traffic management devices inclusive of guard rails, stud reflectors and road markings
- creating alternative access routes to minimize traffic through central business districts as well as to provide additional routes to highly travelled locations
- reinstating and stabilizing failed slopes through the provision of retaining structures and associated remedial works to manage the deleterious effects of land slippage

*Port of Spain East-West Corridor Transportation Project*

421. The Port of Spain East-West Corridor Transportation project has been allocated \$220 million in the 2015 PSIP. The main objective of this project is to improve road efficiency and reduce traffic congestion along the East West Corridor during peak hours. The works scheduled for implementation in 2015 include:

- construction of an overpass which can accommodate four (4) lanes of vehicular traffic with sidewalks on each side
- construction of ramps and access roads
- construction of frontage roads along the CRH
- rehabilitation and realignment of 1.3km of the CRH
- relocation of gas lines, T&TEC high voltage and low voltage lines and WASA's 200mm water main
- acquisition of approximately 36 properties, which includes 10 structures

422. On completion the project will result in the removal of three (3) existing signalized intersections along the Churchill Roosevelt Highway (CRH) at Prince Charles Road Valsayn North, Morequito Avenue Valsayn South and Southern Main Road Valsayn. The removal of these lights will substantially reduce traffic congestion and travel times along the CRH and SMR.

*Bridges Reconstruction Programme*

423. The Bridges Reconstruction Programme will continue to repair bridges which have been deemed structurally unsound with an allocation of \$74 million to ensure safe and reliable bridge infrastructure. Activities scheduled for implementation in fiscal 2015 include:

- continuation of construction of ten (10) bridges which are expected to be completed in fiscal 2015 at Mayaro, St. Joseph, Talparo, Guanapo, Toco, Claxton Bay and San Fransique
- commencement of construction of twelve (12) bridges including Cumuto, Tamana and Toco Main Road
- the reconstruction of the Spring Bridge B1/66 Paria Main Road Blanchisseuse
- commencement of designs for Phase 2 bridges

*Landslips Repair Programme*

424. Landslips have deleterious effects on the quality of life as they threaten properties and have the potential to cut off communities if not addressed. Approximately twenty-two (22) slope stabilization projects are scheduled to commence under the Landslips Repair Programme with an allocation of \$25 million. In fiscal 2015, work will commence on the construction of Phase I landslips and designs for Phase 2 landslips.

425. Resources totalling \$118 million will be made available to the Regional Corporations and \$84.3 million to the THA for their respective roads and bridges development programmes.

**Transportation**

426. In fiscal 2015 an allocation of \$150 million was provided in the Transportation Sector to aid the Ministry of Transport in the development of a fully Integrated Transportation Sector that will stimulate and promote economic and social growth via the movement of people, goods and services, locally, regionally and internationally. The focus will continue to be on modernization and expansion of the air, land and sea transport sectors through infrastructural and equipment upgrades as well as new fleet expansion.



*Air Transportation*

427. The Airport Authority will be utilising revenues from its operation to fund its developmental agenda for 2015 and beyond.

*Land Transportation*

428. The Public Transport Service Corporation will continue to improve the public transportation system with an allocation of \$47.7 million for fiscal 2015. The bulk of the funding will finance the purchase of thirty-five (35) new CNG buses scheduled to arrive early in fiscal 2015. Other projects funded include:

- the refurbishment of work areas at PTSC compound
- improvement of bus shelters
- improvement of operating infrastructure
- development of Arima, Port of Spain and Rio Claro passenger facilities

429. Funds have also been allotted for the installation of flood control water recycling and the refurbishment of the Administrative Building at King's Wharf, San Fernando.

430. The Vehicle Management Company of Trinidad and Tobago (VMCOTT) will receive \$9 million in fiscal 2015 to complete expansion and upgrade works at its Beetham and San Fernando facilities. At Beetham, funding will be used to complete the construction of the CNG gas station. At San Fernando funds will be used to provide additional parking for staff and customers and to purchase a Roller Shot Motor.

*Sea Transportation*

431. A total of \$96.9 million will be allocated to the sea transportation sector for continued improvement to facilities and services.

432. The Port Authority of Trinidad and Tobago will continue infrastructure works to improve efficiency of operations with an allocation of \$75.4 million to implement the following projects:

- reconstruction of Water Spirit Jetty
- empty Container Yard Paving/ Repair to Container Terminal
- installation of new ship to Shore Crane rails
- installation of new Aids to Navigation at the Scarborough Harbour
- reconstruction of Barrel Shop

- procurement of one (1) Ship to Shore Gantry Crane
- Purchase of five (5) tractors
- purchase of one (1) tug

433. Maritime Services Division will receive \$2 million to continue with the upgrading and modernization of navigational aids in Trinidad and Tobago. The Ferry Water Taxi will receive funding to improve both efficiency of the water taxi service as well as passenger comfort by installing a ride control system and installing more permanent boarding stairs at both the San Fernando and Port of Spain terminals.

434. The THA will also receive \$6 million to continue its construction of jetties at Studley Park, Charlotteville, the Cove and Plymouth.

#### *The Traffic Management Programme*

435. In order to improve the safety of the road network, the Ministry of Works and Infrastructure embarked on a five-year Traffic Management Programme (TMP) in 2011, under which ninety-eight (98) roads throughout Trinidad are to be furnished with upgraded traffic management infrastructure.

436. The Traffic Management Unit will be allotted \$5 million in fiscal 2015 to continue with traffic management works at Churchill Roosevelt Highway Eastbound (Aranguez Overpass to Beetham highway), Churchill Roosevelt Highway Westbound (Beetham Highway to Aranguez Overpass) and Uriah Butler Highway Northbound and Southbound (Caroni River Bridge to Grace Street).

#### **Drainage**

437. An overall allocation of \$355.3 million will be made in 2015 to facilitate continued improvements in the drainage infrastructure and assist in reducing flooding in low lying areas in Trinidad and Tobago.

438. Of this sum \$12 million has been provided under the Infrastructure Development Fund (IDF) for the commencement of the North West Peninsula and South Oropouche Basin Studies. An allocation of \$1 million has also been provided to complete designs and commence construction of a Reservoir and Associated Water Treatment Facility at Ravine Sable, Caparo as part of the Caparo/Mamorol River Basin Flood Mitigation and Water Supply Programme.

439. The sum of \$12 million has been provided under the National Programme for the *Upgrade of Drainage Channels* to commence the following projects:

- L'Anse Mitan Improvement project located in Carenage
- Miss Gutter Ravine project Five Rivers, Arouca
- Arima River Improvement project and La Quesa River Improvement project located in Freeport

440. Funding in the sum of \$15 million has also been provided under the *Infrastructure Rehabilitation and Flood Mitigation Programme* for the commencement of the Santa Cruz Flood Improvement project, Marie Dulay Flood Reduction project located in Gasparillo and the Tunapuna River Rehabilitation and Flood Reduction project. Work will also continue under the *Major River Clearing Programme* through an allocation of \$15 million. Work to be undertaken will include the continuation of construction of reinforced concrete wall and paving of the Marabella River and the Soledad River, located in Gasparillo. Work will also commence on the rehabilitation of the Felicity Sluice Gates.

441. An allocation of \$25 million has been provided for the implementation of the IDB-assisted *Flood Alleviation and Drainage Programme*. In 2015 the programme will undertake Drainage Improvement Works for critical flood prone areas in Port of Spain.

442. Additionally, a provision of \$77.1 million has been made for the continuation of the drainage and irrigation programme implemented by the Regional Corporations under the Ministry of Local Government.

443. An overall allocation of \$56.5 million has been provided for the commencement of works under the (Critical Coastal Protection Programme) implemented under the Ministry of Works and Infrastructure. Coastal protection measures to be undertaken in 2015 will commence at the following locations:

- Shore of Peace, San Fernando Coastal Cliff Stabilisation Works - the construction of a 527 linear metre long rip rap revetment and sea wall double barrier
- Manzanilla Beach Facility Stabilisation Works-the construction of a 252 linear metre vinyl sheet pile sea wall with concrete cap, replacement of a 5 access steps and 1 access ramp and
- Matelot-Grande Riviere Stabilisation Works- the preparation of designs for coastal protection between Gran Riviere and Matelot

## Information Technology and Infrastructure

444. The improvement of the information technology infrastructure of the Public Service will continue with an allocation of \$138.1 million to the Public Sector Reform Computerization Programme. Activities scheduled to continue include:

- *Trinidad and Tobago Police Service*; upgrade of server rooms at secondary locations, Network cabling of stations, Expansion of Police Network, Versadex upgrade – to version 2.3, installation of an access control system, Expansion of the GPS Project, installation of a Property rooms and Management system, Back-up solution, Network security, Installation of an IP PBX System and installation of an Interrogator System
- Judiciary the upgrade of hardware and software, network redesign, Roll-out of the video conferencing software, implementation of a VOIP Telephony System at the Judiciary, implementation of a new Case Management Information System and the design and development of a Judiciary Intranet.
- Ministry of Finance work will continue on upgrades to the National Budget information System, the implementation of an Electronic Document Management Information System and the development of a State Agencies Performance Monitoring Information System.

445. Negotiations between the Trinidad and Tobago Government and the Inter-American Development Bank (IDB) with respect to a loan of US\$20 million for the strengthening of the institutional capacity of the Registrar General's Department (RGD) were successfully concluded. The loan will be disbursed over a period of five (5) years, and will be utilized towards the achievement of the following project objectives:

- strengthen the institutional capacity of the RGD to more efficiently and effectively register property in Trinidad and Tobago
- simplify the process of property registration, as well as, civil and companies registration; and
- improve the conditions for investment in the country

446. An allocation of \$3.6 million for the Computerization Programme Tobago will allow for the continuation of the Secondary School Computerization Programme, the networking of the Divisions of Finance, Planning, Education Youth Affairs and Sports and the computerization and networking of the Ministry of Tobago Affairs.

447. The Ministry of Science and Technology will continue several ICT initiatives including:

- continuation of STAR.TT Community-based ICT Access Centre initiative, targeted at reducing the Digital Divide through the implementation of fit-for-purpose equipped ICT facilities

- rollout of further key enhancements such as the ttconnect Foundation Services Infrastructure (FSi), whereby Ministries and Government agencies will be able re-use common services to rapidly develop, deploy and operate their e-Services more efficiently and
- the ttconnect Business Continuity Management Initiative which will establish a disaster recovery capability of the enterprise Portal Solution
- implementation of Phase 3 of the Government Wide Area Network, GovNeTT 3.0. GovNeTT provides secure high-speed connections among government ministries and agencies

448. The Ministry of Public Administration will receive an allocation of \$50 million for the IDB funded *EGovernment Knowledge Brokering Programme* which is designed to increase the effectiveness and efficiency of Public Services via use of eGovernment Solutions. Funding is provided to continue the execution of contracts to at the following Ministries:

- Tertiary Education and Skills Training - Consultancy Services to Develop a Short Term Expansion Plan and a Five (5) Year Business Plan for the UWI Faculty of Medical Sciences
- Parliament - Upgrade of Hansard - software
- Ministry of Finance and the Economy - Financial Management Reform Coordinator
- Ministry of Land and Marine Resources - Conduct of Aerial and Lidar Survey for Trinidad and Tobago
- Ministry of Public Administration - Audit of E-government Knowledge Brokerage
- Ministry of National Diversity and Social Integration - Elimination of a Backlog of Records at the National Archives Records Center at Chaguaramas.
- Ministry of Planning and Sustainable Development - Eurotrace Programmer - This project is for a consultancy to convert the Eurotrace Microsoft Access databases that store Trade data at the Central Statistical Office (CSO) to an SQL Server Database.
- Ministry of Health - Development of Individual Master plans for the redevelopment of POSGH, SFGH, EWMSC. Master Plans are to be developed for POSGH, EWMSC and SFGH. The aim of these Master Plans will be to transform and strengthen the development and infrastructure components of the three main institutions, Eric Williams Medical Sciences Complex, Port of Spain and San Fernando General Hospitals and include health planning, architectural, technological and organizational development solutions.

## **Communication**

449. The Trinidad and Tobago Postal Corporation will further the goal of the improvement of postal services to all of its clients through the following activities to include:

- implementation of a Postal Code and S42 Addressing System
- refurbishment of existing facilities and Construction of new facilities
- transport Fleet Upgrade
- information Technology Infrastructure Upgrade
- security Infrastructure Upgrade
- consultancy Procurement

450. The Ministry of National Security will in fiscal 2015, continue phase 2 of the migration of the communication system of the TTPS from analogue to digital. Activities to be undertaken for phase 2 of this project include the following:

- design review – Land Mobile Radio (LMR)
- product shipment - LMR
- completion of installation - LMR
- acceptance Testing - LMR
- shipment of radios

## **Foreign Policy and Trade Relations**

451. The strategic vision of our country's foreign relations policy is to position "Trinidad and Tobago as the regional leader and influential actor in international fora, promoting and sustaining its national interests and world peace". In alignment with the above vision and the Government's objective to fortify and deepen its foreign network and foster sustainable trade relations, an allocation of \$25 million is provided for upgrades, repairs, security maintenance, and general upkeep in accordance with international standards for our international, regional and local missions, chanceries, residences and other diplomatic agencies.

### *Establishment of a Diplomatic Academy*

452. This academy is based at the University of the West Indies, St. Augustine campus in Trinidad and Tobago and geared towards providing the requisite tools for our diplomatic agents to operate effectively in the international arena. The academy targets both the public and private sectors officials as well as civil society in this regard. Several

purposes of the academy are to enhance the understanding and practice of contemporary diplomacy, deepen and create knowledge to support engagement on global issues and processes and support evolving needs and requirements of modern diplomacy. It is expected that infrastructural upgrades will be completed and the facility will be launched in 2015.

453. The following diplomatic agencies will be constructed, upgraded or refurbished respectively:

*Establishment of a new Consulate in Panama*

454. This establishment is strategically and geo-politically important given the strong bilateral ties in areas such as trade and energy and the anticipated impetus to commerce which the expansion of the Panama Canal has been forecasted to have when that project is completed in 2015. Works to be executed include: activities of staffing structure, the business of enhancing and expanding commercial and economic trade.

*Construction of Chancery in Brasilia, Brazil*

455. The Ministry of Foreign Affairs has identified the BRICS countries (Brazil, Russia, India, China and South Africa) as pivotal partners. The strengthening of political and economic relations will be facilitated through the provision of proper physical facilities in Brazil. It is expected that the construction phase will be completed in 2015 and outfitting and handover to follow thereafter.

*Construction of Chancery in New Delhi, India*

456. In 2015, this project encompasses the following elements, conceptual design and the selection of an architectural firm, acquisition of building permits, and the selection of a contractor and the commencement of the construction phase.

*Refurbishment and Security Upgrade of the new Chancery, Kingston, Jamaica*

457. The activities geared towards completion in 2015, include completion of Phase II of upgrading and the implementation of security mandate.

*Establishment of new Consulates in Columbia and Saudi Arabia.*

458. Trinidad and Tobago and Colombia have strong bilateral relations in the areas of trade, security and energy. In preparation for both of the Consulates above, the following will be implemented: activities of staffing structure, the business of enhancing and expanding commercial and economic trade.



## Strategic Priority – Poverty Reduction and Human Capital Development

459. Human Capital development is a key strategy for the development of a globally competitive, knowledge based, innovation driven and creative society. An important element in building human capital and developing a skilled population is education. Accordingly, one of the strategic goals of the Government is a commitment to providing a top quality education system from pre-primary to secondary that is accessible, allows for seamless transitioning and is relevant to our developmental needs. The Ministry of Education received \$800 million in fiscal 2015 to continue investment in human capital by increasing the availability of and improving existing infrastructure of ECCE centres, primary schools, secondary schools and libraries..

### Early Childhood Education

460. In fiscal 2015, Government will continue to invest in Early Childhood Care and Education (ECCE) in furtherance of the goal of the provision of increased opportunities for pre-primary education and the realisation of universal ECCE.

461. To achieve the Government's aim for universal access to quality Early Childhood Care and Education centres, the Ministry of Education secured a loan to support a Seamless Education System from the Inter-American Development Bank. Adopting a two-phased approach, the Ministry intends to use this loan to increase the efficiency of the education system by granting equitable access students starting at the early childhood care and education level. Phase I which involved the construction of twenty four (24) centres has been completed. Phase II will begin in fiscal 2015 with an allocation of \$100 million for the construction of the twenty six (26) centres to include:

**Tobago** - Belle Garden, Milford Court (Bon Accord), Adventure Plymouth, Courtland (Black Rock), Roxborough.

**Trinidad** – Farrah Street (San Fernando), Gasparillo GPS, St Joseph, Egypt GPS, Felicity (Chaguanas), Bridel Road (Cunupia), Forde Street (Longdenville), Maracas Valley RC, Morvant, Orange Valley (Carapichaima), Mayaro/Nariva, La Sagesse Rd

462. Also, to continue ensuring that a wide range of programmes are available to support the physical, cognitive and social development of children aged between three (3) to six (6) years, the Build 100 Programme will receive an allocation of \$50 million to carry on execution of Phase I. These centres listed below are expected to be completed in fiscal 2015.

Cedros Government Quarters Site, Avocat (Siparia Old road), Spree Simon (POS), La Horquetta North, La Patta (Valencia), Tulsi Manas-SWAHA (S/Grande), Race Course Rd (Carapo), Waterloo SDMS, Cunjal GPS, Barrackpore, Maracas, Orange Field Hindu, Bellevue, M2 Ring Road, Chaguanas GPS, Iere GPS, Samaroo Village, Carat Hill (Barrackpore), Rajua Rajah Street (Tacarigua), Inspector Hill, VOS GPS (Gasparillo).

463. All ECCE centres will be built to accommodate seventy five (75) students however, in cases where the existing land available may not be suitable, the centre will be built to house sixty (60) students.

464. In addition, the Education Facilities Company Limited will continue with the improvement, refurbishment and extensions to ECCE centres in fiscal 2015 with an allocation of \$20 million. Funding under this project will facilitate the upgrading of older centres to the benchmark standards of the newer structure.

465. The Tobago House of Assembly will also receive an allocation of \$2.5 million to continue with the establishment of Childhood centre and improvement of existing centres in Tobago. The funds will also be utilized for the establishment of an early childhood care and education unit.

### **Primary Education**

466. The Primary Schools Programme, Trinidad will receive \$255.9 million to improve the quality of the accommodation for students at the primary school level. The funds will be utilized as follows:

- \$90 million for the continued works and completion of seven (7) Government Assisted Primary schools-Belmont Boys RC, Flanigan Town RC, Marabella Girls and Boys AC, Rousillac SDMS, Siparia/Union Presbyterian, Woodbrook Presbyterian, Barrackpore ASJA and ten (10) Government Primary schools- Chatham Government, Fanny Village Government, Preysal Government, Malabar Government, Santa Flora Government, Egypt Oasis

Primary, San Juan Boys Government , Lower Morvant Government, Egypt Village Government and Penal Quinam Government.

- \$60 million for improvement and Refurbishments works
- \$10 million for the construction of Blocks within schools
- \$10 million for procurement of Furniture and Equipment
- \$5 million will be allocated for upgrading Facilities for Computerization
- commencement of construction of thirteen (13) new primary schools in fiscal 2015. The tendering process was completed and contracts have been awarded for the construction of:

b

<b>Name of Primary School</b>	<b>Completion Date</b>	<b>Address</b>	<b>District</b>
Monroe Road PS	2015	Corner Ajodha Road, Bejucal, Cunupia	<b>Caroni</b>
Ramai Trace SDMS	2015	Ramhai Trace, Debe	<b>Victoria</b>
Reform Hindu PS	2015	Guaracara Tabaquite Road, Reform Village	<b>Victoria</b>
Cypress Gardens GPS	2015	Cypress Gardens Union Hall, San Fernando	<b>Victoria</b>
Endeavour SDMS	2015	Mangray Trace, Endeavour, Chaguanas	<b>Caroni</b>
Macaulay GPS	2015	Heritage Road, Macaulay Village, Claxton Bay	<b>Victoria</b>
Caroni Presbyterian School	2015 - 2016	Knaggs Street, Frederick Settlement, Caroni	<b>Caroni</b>
Charlieville GPS	2015 - 2016	TBD	<b>Caroni</b>
Mundo Nuevo RC	2015 - 2016	John Dillon Trace, Moudo Nueve, VIA Talparo	<b>St. George East</b>
St. Helena SDMS	2015 - 2016	TBD	<b>Caroni</b>
St. Theresa's RC	2015 - 2016	25 ¾ mm Naparima/Mayaro Road Rio Claro	<b>South Eastern</b>
Construction of Penal RC	2015 - 2016	Abdool Village, Penal	<b>St Patrick</b>
Pentecostal Primary School	2015 - 2016	TBD	<b>TBD</b>

## **Secondary Education**

467. The Secondary School Construction Programme will be allotted \$277 million under the Infrastructure Development Fund to continue to improve secondary education availability. In fiscal 2015 construction works will continue at various Secondary Schools throughout the country. Schools funded include Shiva Boys Hindu College, Parvati Girls' Hindu College, Siparia East Secondary, (these schools are to be completed in 2015) Caroni Village SDMS Boys and Charlieville ASJA Boys' and Girls' Secondary. Also funded is the Secondary School Construction and other infrastructure works project which accounts for Aranguez North, Barataria North, Carapichaima West, Couva West, Five Rivers, Marabella South, Mt Hope, Pleasantville, Princes Town East, St Augustine and St Joseph secondary schools.

### *Special Education*

468. In fiscal 2015 the THA will receive \$1.5 million to continue improvement of Special Education facilities by continuing upgrade works to Happy Haven School and construction of the school for the deaf.

## **Tertiary Education**

469. Government's goal for the tertiary sector is to improve access to programmes and to ensure that there is increased participation in tertiary education and that the goal of a 60 percent participation rate would be achieved by 2015.

### *University of the West Indies*

470. The University of the West Indies (UWI) will continue works with an allocation of \$124.2 million for:

- completion of the UWI South Campus in Debe by February 2015. The Faculty of Law is expected to be completed in December 2014 and occupied in January 2015. Included in the completion of this campus is a Moot Court, Central Library, Academic Building, Student Union Building and Hall of Residence with capacity for One Hundred (100) students
- the extension of Canada Hall will continue with the North Block Renovation (Phase 2), at the St. Augustine Campus. Phase 3 will follow with the construction of a new Post Grad Dorm
- works are scheduled to commence on the Centre for Spiritual Life, which is a multi-functional facility to address the spiritual needs of students and staff on campus. The facility will include a Main Hall, Resource Rooms, Administrative Block and Gardens

- surveys were completed for UWI Open Campus in Chaguanas. A contract was awarded for the design of roads, drains and services infrastructure for the site. The works are expected to be completed within ten to twelve months of commencement. Phase A is approximately 5 per cent complete and projected to be 55 per cent by the end of 2014. Phase A is the first of four phases and will comprise an Administrative Building and classrooms. This campus will perform a feed stock role channelling students to the main campus
- new projects scheduled to commence in fiscal 2015 are the construction of a new building for the Department of Festival & Creative Arts (Gordon Street), construction of an administration building for the Faculty of Science and Technology, construction of a new Administrative building for Campus Security, upgrade of the Campus' CCTV System and Establishment of an Integrated Campus in Tobago

*University of Trinidad and Tobago*

471. The University of Trinidad and Tobago is a multi-campus facility and each location has a specific academic focus. In 2015 work will continue toward making the UTT a modern and world class university, designed to develop entrepreneurship and commercialise research to foster wealth generation and sustainable job creation.

472. An allocation of \$177.9 million dollars has been provided for critical infrastructure upgrade and construction works at various campuses to (i) facilitate expansion of programme offerings aligned to national development objectives and (ii) to maintain accreditation. The main projects to be implemented include:

- completion of the UTT Signature Main complex and Campus at Tamana E-Teck Park Wallerfield. The projected completion date is February 2015. This facility will contribute to Human Capital Development as it will afford opportunities for quality tertiary education and promote the drive toward Trinidad and Tobago becoming a knowledge intensive economy. Phase I of the Signature Building Complex includes the buildings of the West Block, East Block, Central Plaza and Graduation Pavilion, Physical Plant buildings, Ancillary Installations including a 66/12KV substation, and proposed Residence facility for 700 students
- Point Lisas Campus - construction of a Hazardous Chemical Storage Facility, Establishment of a Lecture Theatre, Thermodynamic and High Temperature/ High Pressure Research –Petroleum Lab are planned works for fiscal 2015
- San Fernando Technical Institute - emphasis will be placed on upgrade of the drainage systems, firewater system and playfield. Construction of a staff Lounge / conference room, and establishment of a food services area is also scheduled for completion in fiscal 2015

- John S. Donaldson Technical Institute will undertake the following activities- refurbishment of the cafeteria, auditorium in Block C, Block D (Power Labs), security and accent lighting to the campus and relocation of the Student Activity Centre
- The Eastern Caribbean Institute for Agriculture and Forestry (ECIAF) will continue upgrade works to the electrical and sewage system. Modernization and refurbishment works of existing spaces will be completed to accommodate staff
- **Tobago Campus** has been re-designated as an Integrated Campus which includes UTT, UWI and COSTAATT. The Ministry of Tertiary Education and Skills Training is in the process of developing a proposal in collaboration with UTT, UWI and COSTAATT. Preliminary activities such as consultancy services, surveys and site activities will commence in fiscal year 2015
- establishment of the Aviation Institute- UTT Camden Campus is a new project scheduled to commence fiscal 2015. Located in the vicinity of Camden Base Road, Couva, the Institute will combine the experience of a consortium of organisations including; University of Trinidad and Tobago (UTT), Caribbean Airlines Limited (CAL), National Helicopter Services Limited (NHSL), Trinidad and Tobago Air Guard, Trinidad and Tobago Airline Pilots Association (TALPA), Aircraft Owners and Association (AOPA), Trinidad and Tobago Civil Aviation Authority (TTCAA) to create a multitude of aviation positions, jobs and careers. Phase 1 will include the construction of classrooms and Flight Device Training Facilities. Other phases of the project will include laboratories, specialised learning spaces and workshops.

*College of Science, Technology and Applied Arts of Trinidad and Tobago (COSTAATT)*

473. COSTAATT is a multi-campus institution offering a diverse range of programme critical to work force development. In alignment with the national objective of improving the reach of Tertiary Institutions the establishment of a Chaguanas Campus of COSTAATT would provide access to education in the central region.

474. The sum of \$50 million is allocated for continuation of construction works for the establishment of a COSTAATT Chaguanas Campus. Phase 1 of construction of the campus will be completed by 2016 and comprise a three storey reinforced concrete building with space for, inter alia, administration facilities, laboratories, classrooms, management facilities, student support services and a library inclusive of all services, furniture, fixture and equipment and all necessary external works with a total nominal floor area of 65,000 square feet

*Libraries Programme*

475. Recognizing the importance of libraries to the provision of information especially to rural communities, NALIS has embarked on a programme of expansion of public library services using pre-engineered construction methods. Accordingly, for fiscal 2015 NALIS has been provided with \$71.8 million for continuation of its development programme. Emphasis will be placed on the construction of new libraries at Siparia, Toco, Moruga, and Arouca.

476. In addition to the new construction projects, restoration and refurbishment of the former Trinidad Public Library (Heritage Library) situated at Knox and Pembroke Streets, Port of Spain will commence in order to house collections of national significance such as those of former and current Presidents and Prime Ministers.

477. For fiscal 2015, NALIS will concentrate on developing its public, schools and special libraries. It will focus on:

- development of its human resources through the award of scholarships for Bachelor of Science Degrees and Master of Science Degrees to nationals
- design and construction of new pre-engineered libraries in Siparia, Toco, Moruga and Arouca
- upgrade of Carnegie and La Brea public libraries
- outreach programmes to the youths, adults and senior citizens, as well as services for differently-abled users, the visually, hearing and physically impaired

478. In Tobago, refurbishment works on the Scarborough, Charlotteville and Roxborough Libraries will continue in fiscal 2015 for which the sum of \$17.5 million will be provided.

*Accreditation Council of Trinidad and Tobago*

479. The Accreditation Council of Trinidad and Tobago (ACTT) has major role facilitating the growth and development of human capital as the principal authority with overarching responsibility for assuring quality and continuous improvement in higher education.

480. Funding amounting to \$2 million has been allocated for continuation of its programme of activities in 2015. Emphasis will be placed on:

- the development of regulations and revision of ACTT's policies,
- acquisition of property in Tobago for ACTT offices to establish a permanent facility particularly in light of the increased number of tertiary education institutions in Tobago
- acquisition of enterprise wide data management system,
- sensitisation of the public to the importance of quality in higher education through the hosting of conferences, fora and other events in collaboration with local and international partners to bring to the fore various higher education and quality assurance issues.

### *Scholarships*

481. The Scholarships Division under the Ministry of Public Administration will receive an allocation of \$184.3 million in fiscal 2015. This funding will extend the government's thrust for human capital development in a range of disciplines, offsetting tuition and related expenses for scholarship recipients to pursue undergraduate and post graduate education at local and foreign institutions.

482. Areas of studies will include: Library and Information Science, Medical, Natural, Social, and Physical Science, Education, Mathematics, Law, Engineering, Finance, Information Technology, Arts and Humanities, Philosophy, Drawing and Painting, Accounting, Economics, International Relations, Youth Studies and Community Work, Environmental and Occupational Health, Cinematic Arts and Physical Education to name a few.

483. Scholarships programmes which will be implemented in 2015 are as follows:

- Training of Librarians at Master's Level
- President's Medal and Non Advanced Level Examinations
- Teachers on Full Pay Study Leave at Local Institutions
- National/Additional Scholarships based on Advanced Level Examinations
- Annual Scholarship and Technical Assistance Programme
- Undergraduate Scholarship Scheme for Students with Disabilities
- Programme of Development Scholarships for Public Servants
- Postgraduate Scholarships



## Skills Development

484. Upskilling and multiskilling the workforce by promoting skills that are vital to the development of Trinidad and Tobago's industrial and technological capabilities will drive innovation, growth and development and improve our competitiveness. In 2015, a total of \$51.3Million will be provided to continue the expansion and upgrade of existing facilities, construct additional facilities and procure equipment.

485. The Metal Industries Company Limited will:

- outfit the Diego Martin Technology Centre,
- commence works at the Hype Administration and O'Meara Centre including construction of a new block and retaining wall, security upgrades and construction of perimeter fencing and playing field.
- the Tobago Technology Centre will commence works on a car park and a recreational facility.
- the National Skills Development Programme will undertake refurbishment of their existing building at Macoya, procurement of workshop and laboratory equipment, construction of a mezzanine floor, a retaining wall, expansion and outfitting of the Mechatronics Workshop and Security Upgrades.
- upgrade, expand, and provide equipment for several centres such as the Administration Centre, Ste. Madeline, Point-a-Pierre, Pleasantville, Moruga, St. Bede and Point Fortin. Works to be done include:
  - Electrical upgrades
  - Security upgrades
  - Facility upgrade works e.g. outfitting of washroom facilities, upgrade of offices, construction of cafeteria, painting and tiling of classrooms etc.
  - Security upgrades and procurement of camera surveillance systems

486. Equipment is required for MIC's expanded programmes at Macoy and to replace obsolete equipment used by trainees and staff:

- furniture for training
- installation of a/c units
- procurement of camera system
- procurement of motor vehicles for administrative purposes
- purchase specialised equipment for the Penal Technology Centre.
- establish New Technology centres at Sangre Grande and Rio Claro.

487. The National Energy Skills Centre will also continue to expand and upgrade several facilities within the following works:

- NESC's Head Office, corner Rivulet and Southern Main Roads, Point Lisas, Couva and the Brechin Castle Technology Centre auditorium, underwater welding facility, sporting facilities, security system and workshop upgrade.
- Drilling School located in Ste Madeline will be completed with Library/Research Facility and fencing around the rig.
- Laventille Skills Technology Centre upgrade of building and equipment for both the workshop and the sound recording facility.
- The Goldsborough Tobago Centre car park upgrade, security system upgrade, fume extraction system and the purchase of a 30 Seater Bus to transport students.
- An administration building design and construction is also at the forefront for fiscal year 2015. This facility is being proposed on its Point Lisas compound and it is expected to be a three storey building to accommodate the existing staff and an archive.

488. The Youth Training and Employment Partnership Programme Company Limited will:

- complete Phase I and Commence Phase II of the Integrated Training Facility at Woodford Lodge- Chaguanas (YTEPP, MIC & NESC). These works include construction of training centre, cafeteria, class rooms, administration and outfitting facility.
- undertake outfitting of the Waterloo Training Facility with specialized equipment to facilitate new programmes such as an animation, TV and Video laboratories, Editing Room bays, Stage Area, Auditorium etc.

### **Capacity Building and Institutional Strengthening**

489. The sum of approximately \$174 million will be provided, for the continuation of implementation of a wide range of capacity building initiatives among Ministries, Statutory Boards, Departments and the Tobago House of Assembly (THA) in 2015. This allocation represents a significant reduction from 2014 when approximately \$244 million were allocated and reflects the fact that many of the initiatives are no longer considered to be of a developmental nature and are now fully in their operational phase.

490. The implementation of the US\$100 million IDB-funded Public Financial Management Reform Programme will continue in 2015 with an allocation of \$3 million. With the objective of supporting the Government's major reform initiatives in public capital expenditure management while contributing to the Government's overall objectives of enhancing efficiency, effectiveness, transparency and accountability in the

use of public resources, the reforms will continue to focus on (i) policy design and public investment management; (ii) public procurement; and (iii) public financial management and audit and will specifically address the following initiatives in 2015:

- completion of a new format for Cash Management Forecasting for the Treasury Division
- completion of a consultancy for the Development of a Conceptual Design of an Integrated Financial Management Information System (IFMIS), beyond the stage of process mapping of the Budget Division and the Treasury Division which were completed in 2014
- execution of the proposed Policy Based Loan for the purchase and installation of an IFMIS
- completion of the Consultancy to develop a new Chart of Accounts and the commencement of roll-out of its recommendations
- continuation of training of Public Officers with respect to the Development and Management of Public Sector Investment projects

491. Other capacity-building interventions within the Public Sector will also be addressed in 2015 with a total allocation of \$126 million. Among the key projects to be undertaken will be the following:

- training of staff at the Auditor General Department to improve their capabilities and competencies to satisfy the increasing demand for greater transparency, accountability and good governance
- consultancies under the aegis of the Chief Personnel Officer to undertake Job Evaluations for the Public Service and the Prison Service, and to conduct a Diagnostic Study for positions falling under the purview of the Salaries Review Commission (SRC)
- continuation of the roll out of a new Service Excellence Model for the Public Service focusing upon the Diamond Standard Certification Programme, the development of Customer Service Charters and the Re-engineering of Business Processes within the Public service
- training programs across the public service in a wide spectrum of areas, supported by approved Strategic and Training Plans and will target such areas as Project Management, Change Management, Conflict Management, Quality Customer Service, Total Quality Management and Organisational Development

492. Key projects under the Ministry of Labour and Small and Micro-Enterprise Development will also be advanced utilising a total of \$43.7 million. Among these initiatives will be:

- advancement of key pieces of labour legislation including the Industrial Relations Act, Chap. 88:01, legislation to govern HIV & AIDS in the workplace, Prevention and Elimination of the worst forms of Child Labour, Private Security Legislation and Friendly Societies Act
- completion of the liquidation of the assets of the Housing Investment and Land Ownership Cooperative (HILOC) and distribution to its membership
- the continuation of the Community-Based Business Incubators (IBIS) Programme
- the establishment of the National Productivity Centre
- the rollout of the Social Dialogue Process in Trinidad and Tobago
- the advancement of the establishment of a Heroes Park and Museum in Fyzabad
- maintaining of the ACTT accreditation of the Cipriani College of Labour and Cooperative studies through comprehensive review of its curricula

493. A number of projects designed to build capacity within the Tobago House of Assembly will also be continued in fiscal 2015 with an outlay \$1.1 million. Among the initiatives will be the following:

- establishment of the Energy Secretariat, Human Resources Development and the Young Professionals Programme
- institutional Strengthening of Divisions of the THA
- establishment of the THA Asset Management Unit

### **Social Development**

494. An allocation of \$102.9 million will be provided for projects and programmes aimed at social development and poverty alleviation

495. The National Self-Help Commission Limited (NCSHL) is responsible for the implementation of infrastructure projects throughout Trinidad and Tobago. These projects throughout the years have been successful in ameliorating hardships, especially in rural communities and some urban settlements, giving the residents better access to their homes, stimulating cottage industries and promoting sustainable development. The NCSHL provides the building materials and technical expertise while the community provides the required labour.

496. A total of \$40 million will be provided to the National Self Help Commission in fiscal 2015 to continue the implementation of infrastructure and social projects. Underprivileged citizens will be able to access funding under the Minor Repairs and Reconstruction Grant (MRRG), Emergency Repairs/Reconstruction Grant (ERRAG) and the Low Cost Housing Grant (LCHG). Funding is also provided for the construction of activity centres, retaining walls, drains, bridges, roads and steps.

497. The Ministry of Social Development will continue the expansion of its Community Based Telecentres project with an allocation of \$0.5 million to establish satellite telecentres in the areas of Princes Town and Couva. The Community-based Telecentre project is designed to provide access to information on government programmes and services to persons via the internet.

498. The Community Based Micro Credit System, a community empowerment and poverty reduction strategy, will also be expanded into three (3) new regions including Couva, Sangre Grande and Siparia with an allocation of \$0.5 million.

#### *Care of the Elderly*

499. The care and well-being of the nation's elderly is of paramount importance to the Government. To this end, funding in the sum of \$3 million has been allocated to undertake the following in fiscal 2015:

- complete the construction of the Toco Home for Senior Citizen - \$2 million
- the establishment of an Assisted Living Facility - \$1 million

#### *Service to the Disabled Community*

500. The sum of \$8 million will be provided for enhancing facilities that serve the differently-abled citizens of the nation in adapting to society. The planned programme of works for 2015 includes:

- reconstruction of the Administration Building at the School for the Blind in Santa Cruz - \$4 million
- the refurbishment of the existing facility of DRETCHI at Wrightson Road - \$4 million

#### *Delivery of Social Services*

501. In an effort to improve the delivery of social services throughout Trinidad and Tobago, the Ministry of the People and Social Development will advance the following initiatives. Funding in the sum of \$6.8 million will be allocated to establish the following:

- four (4) additional Ministry of the People offices in Trinidad
- Governance Service Centres
- Social Service Centres in Penal and Point Fortin
- Emergency/transitional Facility
- decentralization of social services
- strengthening of Social Service Delivery and Support for the safety Net Reform

#### *Construction of New Facilities*

502. A key priority of the Government is the protection of the rights of the nation's children especially those affected by crime and those who are at a social disadvantage. The Government, through the Ministry of Gender, Youth and Child Development will continue to provide safe accommodation, educational opportunities and counselling services for those who are affected. To advance these initiatives the sum of \$9.7 million will be allocated for the preparation of designs and to commence construction of the following new facilities:

- Transition Home aimed at enabling children from Children's Homes to be equipped with life skills to navigate the road to adulthood
- three (3) Development Centers and refurbishment of one (1) Interdisciplinary Child Development Center
- four (4) Assessment Centers where children of abuse can be seen by social workers, medical professionals, psychologists and other service providers in order to determine an appropriate care plan
- Institute of Healing aimed at offering counseling and other healing therapies to individuals and groups who have experienced violence and trauma
- two (2) Respite Centers which will offer relief to caregivers for children with special needs through the provision of counseling, therapy, training and advice
- Model Home for Children

#### *Refurbishment of Facilities*

503. In addition, \$16.5 million will be provided for construction and refurbishment of existing Government-Assisted Children Homes and Hostel for young women as follows:

- St. Michael's School for boys, Dominic's and St. Mary's Homes for Children- \$12 million
- Salvation Army Hostel - Josephine Shaw House - \$4 million

- establishment of a Model Children's Home - \$0.5 million

*Care and Protection of Children*

504. The Children's Authority will receive the sum of \$8 million to commence the following projects:

- establish places of safety for children
- customise and outfit Assessment Centre – Sangre Grande
- establish a Child Protection Library

505. An additional allocation of \$2.3 million will be provided to the Ministry of Gender, Youth and Child Development for the establishment of the following:

- National Strategy for the Promotion and Protection of Child Rights
- National Children's Registry

506. In 2015, Government will continue to focus on reducing the incidence of domestic violence and providing support to victims and their children. To this end, the sum of \$3.5 million has been budgeted to commence the construction of three (3) Safe Houses to provide safe and secure shelters that offer services specific to the needs of women, men, boys and girls who experience domestic violence.

*Welfare Services Tobago*

507. The Tobago House of Assembly (THA) will be provided with an allocation of \$7.6 million for the administration of welfare services programme aimed at the delivery of social services to the vulnerable persons in Tobago. The funding is provided to assist in the implementation of programme which includes the following:

- the Golden Apple/Adolescents Partnership Programme
- Senior Citizen Centres where the elderly can interact with peers
- implementation of a 911 Emergency Alert System for Senior Citizens, physically challenged and victims of domestic violence
- provision of rehabilitation services for stroke victims and drug users through the Tobago Rehabilitation Programme
- provision of training and assistance to micro-enterprise entrepreneurs and the under-employed to enable them to become economically independent, under the project for the Realization of Economic Achievement (REACH)
- upgrading of the Vocation Centre for Persons with Mental Challenges

- construction of a Wellness/Fitness Centre.

## **Community Development**

### *Community Centres*

508. The Ministry of Community Development will continue the programme for the Construction and Upgrade of Community Facilities with an allocation of \$95 million. Funds are allocated for the construction of new community centres as well as for the completion of on-going centres. The construction of community centres in the areas of Morvant, Beetham Gardens, La Savanne, Mohess Road, Enterprise, Bagatelle, Ackbar Trace and St Helena will continue in fiscal 2015. The Ministry of Community Development also proposes to commence the construction of seventeen (17) new community centres. A total of twenty-seven (27) community centres throughout the country are earmarked for refurbishment.

### *Civic Centres, Regional Complexes and Export Centres*

509. Refurbishment of Civic Centres and Complexes will continue with an allocation of \$3 million. A total of five (5) Civic Centres and Complexes in the area of Toco, Vistabella, Mayaro, Barataria and Warrenville will undergo refurbishment. Among the work to be done include masonry, painting, tiling, plumbing, fencing, electrical upgrades, installation of air conditioning units and external works. Refurbishment of Export Centres will also continue with an allocation of \$5.5 million. Export Centres in the areas of Mausica, La Brea, Point Fortin, Piarco, Palo Seco, Morvant, Diego Martin and Mt Hope are earmarked for refurbishment. The Export Centres Company Limited (ECCL) is also seeking to establish two (2) new Export Centres at Couva and Siparia.

510. The Community Development Fund (CDF) has been provided with an allocation of \$10 million in fiscal 2015 for the continuation of programmes and initiatives aimed at reducing poverty. Among the major initiatives include the following

- Community Volunteer Programme
- Basket of Funding Programme
- Organisational Development Programme
- Community Clustered Synergistic Intervention Programme
- Community Enhancement and Regeneration programme
- Development and Implementation of the CDF Management Information System



### *Disaster Preparedness*

511. It is very critical to have measures in place to provide some degree of relief to our citizens when a disaster hits. Our Regional Corporations are conscious of this fact and working towards putting the necessary mechanisms in place in times of need. Respective Corporations have identified specific items/infrastructure and a total of \$11.3 million will be allocated to the Regional Corporations to implement the following:

- construction of a Community Response Team Centre/Emergency Operating Centre
- mobile Emergency Operation Centre
- specialised vehicles to operate in times of emergency and disaster.
- emergency response team bins
- upgrading of communication systems
- central computer asset management system to monitor the mobile asset disaster management system
- training of shelter managers, emergency support roles such as Administrative, Municipal Police, and Drivers.
- equipment such as generators, communication devices, public address system, lighting tower, fire alarm systems.
- simulated injuries kit
- emergency kits (bag, flash light, rope, fm/am radio etc.)
- Security

### **Youth Development and Entrepreneurship**

512. The success of Youth Development and Entrepreneurship is hinged on the policies and strategies implemented by the competent agencies entrusted with its formulation and implementation. Thus, in fiscal 2015, \$35.3 million has been allocated towards the continued efforts that give the young citizens the opportunity to enhance themselves both personally and professionally. This funding can be further broken across our twin island state with the Youth Division of the Ministry of Gender, Youth and Child Development receiving an allocation of \$26.3 million, and the Youth Division of the THA receiving an allocation of \$9 million.

513. In fiscal 2015, \$10 million will be allocated towards completing the *Refurbishment of the Youth Development and Apprenticeship Centre* at Chatham and Presto Praesto. This work entails the renovation and expansion of the two (2) Centres to support the rebranding and the restructuring of the programme for the development and reformation of youth at these locations.

514. Work has already begun on the *Reconstruction of the Youth Centre* at St. James and will receive a fiscal 2015 allocation of \$3 million. These funds are directed towards the outfitting of the Youth Centre which will be done in six (6) phases and will furnish the gymnasium, auditorium, basketball court and offices.

515. *Refurbishment of Youth Training Facilities* project is expected to come to fruition during the first quarter of fiscal 2015. To continue supporting this initiative, the GOTT has provided a budget of \$1 million towards the following scope at each of the four (4) facilities:

- Malick – corrective work to civil structure features, offices, internal walls, toilet facility, roof, air-condition, upgrade of utilities, drainage and plumbing
- Laventille – installation of ramps, corrective work to offices rooms, , upgrade of plumbing, roof and drainage
- Los Bajos – corrective work to water reticulation system, drainage, ceiling and roof works and air-condition
- California – corrective works to hall and extension, workshops, classrooms, perimeter fencing, replacement of roof and ceiling and upgrade of drainage infrastructure

516. *Implementation of a National Youth Policy* requires the Youth Division to execute a host of carefully selected projects. In fiscal 2015, this programme will receive an allocation of \$1 million to continue its effective implementation and fund the following projects:

- four (4) After School Centres
- Education and Skills Enhancement Projects
- Creation of a Youth Development Fund
- Development of a National Youth Employment Strategy
- Coordinated Programming for Differently Abled Youth
- Establishment of a Registry for Youth in Institutions and Challenging Circumstances
- National Youth Awareness Programme
- Youth Empowerment and Mobilization
- Establishing the National Youth Commission
- Establishing the Youth Resource and Information
- Communication and Youth Engagement Projects

517. An investment of \$0.8 million to the National Youth Volunteerism project facilitates the submission of projects from CBO's, NGO's, schools, private companies and other government agencies consistent with an identified theme, to be undertaken in fiscal 2015. This project will also continue to reward outstanding volunteers and groups through the National Youth Awards.

518. The Youth Division at the Ministry of Gender, Youth and Child Development, with a fiscal 2015 allocation of \$1 million seeks to collect baseline data on *Youth in Especially Challenging Circumstances* in Trinidad and Tobago. Once collected, this data will be analyzed and used to inform more effective programming for addressing complex issues faced by the youths.

519. The THA Youth Development project continues to impact the young population of Tobago and will advance with a capital investment of \$9 million. These funds will be utilized in the construction of youth facilities and the formulation of programmes across the nation-state in fiscal 2015.

### **Housing and Shelter**

520. In fiscal 2015, \$516.5 million was allocated to continue the development of the housing sector. This funding will be provided to address the ever increasing demand for housing, develop infrastructure on housing settlements, improve living conditions for low and middle income families, and provide assistance for emergency home improvements and repairs.

521. The IDB-assisted *Neighbourhood Upgrading Programme* will receive the sum of \$66 million for implementation of the various components of the Programme which seek to improve living and shelter conditions for lower-income groups, regularize the tenure of properties for families living in squatter settlements, relocate squatters where regularization is not feasible and introduce strategies to prevent the occurrence of further squatting. In addition, funding will be provided for home improvements and new housing subsidies for low and middle income families.

522. The *Squatter Settlement Regularization component* which is executed by the Land Settlement Agency (LSA), will continue with an allocation of \$40 million aimed at the provision of upgraded physical infrastructure on 25 squatter sites, title regularization through the issuance of statutory leases and letters of comfort to beneficiaries of upgraded lots, relocation of squatters and development of communities. In 2015 an allocation of \$20 million will be provided under the New Housing Subsidies components to facilitate the disbursement of assistance to qualifying homeowners up to a maximum \$20,000 for home repairs and the provision of subsidies to lower and middle income persons to access mortgages for home acquisition/construction.

523. An allocation of \$6 million will be provided under the *Sector and Institutional Strengthening and the Programme Design and Administration* components of the Programme which seek to ensure institutional capacity of the Ministry is strengthened through training and development of system to monitor and prevent squatting.

524. The Housing Development Corporation will receive an allocation of \$300 million under the Infrastructure Development Fund (IDF) to execute its *Accelerated Housing Programme*. The Programme facilitates the construction of new homes on Greenfield sites and Infill Development for middle and low income families and to close out projects in East, Central and South Trinidad.

525. The Sugar Industry Labour Welfare Committee (SILWC) will receive an allocation of \$14.1 million in fiscal 2015. This will facilitate upgrading the infrastructure at the following SILWC Housing Development at Orangefield, Cedar Hill, La Gloria and Bien Venue and the road rehabilitation works on fenceline communities of SILWC. On completion, the settlements will be handed over to the respective Regional Corporations for future maintenance of the settlements' infrastructure.

526. An allocation of \$10 million will be provided to continue the refurbishment and maintenance of HDC Rental Apartments and Housing units. The remediation of infrastructural defects will be conducted on sixty (60) buildings on estates of the Housing Development Corporation in Port of Spain, Morvant, Maloney and San Fernando

527. A total of \$26 million is provided to facilitate the disbursement of Housing Grants to applicants for home repairs/improvements, and for emergency financial assistance to needy persons for homes affected by natural disaster, fires and accidents.

528. The THA will receive \$28.4 million to continue consultancies and development works on housing sites at Castara Housing Development, Charlottesville Village Expansion, Courland, Belle Garden, Adelphi Estate, Speyside, Mt. Irvine and Shirvan Road, as well as, areas survey and developmental works for a green community under the Special Land Development Programme at Windward, Tobago. The allocation will allow for the provision of Surveys/Deeds, infrastructural works and installation of utilities at Adelphi Estate; Courtland Estate Land Development; Belle Garden Phase II; Adventure Phase II; and the Shirvan Road Land Development. The allocation will also allow for design and construction of Rest Stop/Mini Plaza under Roxborough Town Expansion Phase II and Adventure Phase II. Provision is also made for reimbursing the HDC for the construction of housing units at the Adventure Phase II Housing Estates; as well as for disbursement of home improvement grants and subsidies to beneficiaries.

529. In fiscal 2015, the LSA will receive an allocation of \$26 million to undertake the following projects:

- implementation of the Residential Lots Programme, commonly referred to as Land for the Landless, whereby individuals who satisfy specific criteria would be offered serviced lots at subsidized rates for the purpose of

constructing homes at their own cost. Those lots would be provided with road access, water, electricity, drainage and provision of sewage disposal at the following eleven (11) locations:- Orange Field II, Glenroy II, Balmain, Cocoyea (Allamby Street), Factory Road I, Arena II, Waterloo I, Ponderosa (Golconda) Beaucarro, Felicity II and La Phillipine (Gran Couva) - \$20 million

- resettlement of Squatters Project to provide serviced lots, foundation slabs, habitable structures and finished homes to low income individuals and families - \$5 million
- complete surveys of squatter sites -\$1 million

## Facilitative Priority Initiatives – Good Governance

### Administration

#### *Historical Building*

530. The programme for the Restoration of Historical Buildings has been provided with an allocation of \$70.2 million in 2015 for the following:

- commencement of stabilization works and preparatory works for the restoration of Mille Fleur Building
- continuation of restoration of the Red House to rehouse the Parliament of Trinidad and Tobago
- commencement of restoration of the main building at the Official Residence of the President of Trinidad and Tobago
- continuation of rehabilitation of Count de Lopinot Estate House

531. The sum of \$185.9 million has been allocated in fiscal 2015 to continue the refurbishment, renovation and extension of government buildings and offices in order to create a safer, healthier and OSH-compliant working environment for its Public Servants. These works will include:

- continuation of refurbishment of the Tunapuna Administrative Complex with complete civil/structural, mechanical and plumbing works, and services upgrade
- completion of customising and outfitting of a rented building in Barataria to house the Personnel Department
- establishment of one stop shops in Sangre Grande, Tunapuna, Arima and Tobago by the Ministry of Labour, Small and Micro-Enterprise Development including voice cabling and security surveillance
- installation of a security perimeter fence and completion of the installation of a waste water treatment plant at the Cipriani College of Labour and Co-operative Studies
- continued retooling and refurbishment of Constituency Offices and sub offices for Members of the House of Representatives with computers, multifunction printers and Security Access Devices and opening of new sub-offices

532. The GORTT will continue to invest in the construction of new buildings and offices in order to reduce the cost of rentals as well as decentralise its services across the country. The sum of \$332.4 million has been allocated in 2015 for the following works:

- continuation of Phase 1 works for the construction of one three storey building for the Administrative Complex for the Ministry of Tertiary Education and Skills Training as well as to house YTEPP, NTA, and ACTT Headquarters in Chaguanas
- commencement of foundation works for the construction of an Immigration Head Office building by the Ministry of National Security to be located on Carib Street in San Fernando.
- commencement of construction of housing for judges and magistrates in Signal Hill, Tobago
- completion of designs and commencement of preliminary works for the construction of an office building on NBN site for the Ministry of Public Administration
- completion of construction of a building by the Ministry of Tobago Development to house the Meteorological Services Division of Tobago.

**Ministry of Tertiary Education and Skills  
Training: Administrative Complex for NTA,  
YTEPP, ACTT**

- Phase 1 – Construction of three-storey building
- Phase 2 – Construction of ten-storey building

533. An overall allocation totalling \$24 million is proposed in 2015, for the *Improvement/Refurbishment to Court Facilities*. The projects which will be implemented under this programme for 2015 are as follows:

- rehabilitation of the Hall of Justice, Trinidad utilising an allocation of \$4.2 million for the following:
  - construction of security module to Court entrance
  - supply and installation of a fully loaded standby generator
  - general upgrade works to the interior of the Hall of Justice in Port of Spain
  - acquisition of property to accommodate the Centralized Coroners' Court and a Centralized Administrative Office utilising a provision of \$2 million
  - continuation of expansion works at Couva and Point Fortin Magistrates' Courts and refurbishment to St. George West, Princes Town, Moruga, Tunapuna, Roxborough, and Scarborough Magistrates' Courts with an investment of \$5 million

- completion of the roof restoration of the San Fernando Supreme Court Building with \$5 million
- continuation of construction, customization and outfitting of the Old Credit Union Building to provide accommodation for the San Fernando Magistrates' Court with an allocation of \$5 million
- provision of additional court rooms and the introduction of ancillary services for improved court operations at the Rio Claro Magistrates' Court with an allocation of \$5 million
- continuation of customization and outfitting of Court Administration Offices at 102, St Vincent Street, 112-114 Duke Street, and King's Court 110-112 Frederick Street, Port of Spain with an allocation of \$2 million
- outfitting of the former NALIS Library Building in Chaguanas to facilitate its re-designation as a Magistrates' Court with an allocation of \$2 million

534. In 2015 the Ministry of Justice will forge ahead with the proposed Construction of the Malabar Judicial Centre. An investment in the amount of \$192.9 million is proposed in 2015 for the payment of design and the commencement of construction (\$182 million) of the Malabar facility as well as Project Management fees (\$10.9 million). The preparatory phase of the project has been completed.

535. Two projects under the programme, Construction of Court Facilities will continue in 2015 with a provision of \$4 million. They are:

- the Establishment of a Centralized Coroners' Court and Petty Civil Court to address the issue of backlog of inquests and civil cases will continue with an investment of \$2 million for the implementation of new court technology and customized facilities
- under the project Provision of accommodation for the Siparia Magistrates' Court, \$2 million will be provided for general construction works and adaptive re-use of the building at De Gannes Lane, Siparia

## **Law Reform**

536. An allocation of \$2 million will be provided for the project *Revision and Printing of the Laws of Trinidad and Tobago* in 2015. The funds are to be utilized for continued production of a revised edition of all Acts and Subsidiary Legislation and printing of the Third Supplement to the Revised Edition of the Laws of Trinidad and Tobago. In addition, the database will be updated to allow for annual publications in textual and electronic formats.

537. Drafting and Amendments to Law regarding the THA Act will continue in 2015.



## **Regional Development Planning**

538. In 2015, Local Government bodies will continue the implementation of various projects as outlined in their Municipal Investment Plans (MIPs). The implementation of these Plans is particularly significant against the background of ongoing Local Government Reform efforts including the proposed enactment of the Planning and Development of Land (PADL) Bill, which seeks to set the stage for devolution of authority to Local Government Bodies.

539. An initial sum of \$6 million will be provided in the 2015 fiscal year to twelve (12) Local Government Authorities for implementation of projects under their respective MIPs including:

- Chaguanas Borough Corporation – for the widening and beautification of the Ramsaran Street Boulevard to make it more appealing to business expansion
- Princes Town Regional Corporation – for continuation of development of several sites including the Moruga Beach Facility, the L’Anse Mitan Spring Bridge, the Devil’s Wood Yard and the Ste. Madeleine Recreation Facility
- San Fernando City Corporation – for continuation of the re-development of the Waterfront with emphasis on the upgrade of the fish market and restoration of the Old Railway Building
- Sangre Grande Regional Corporation – for continuation of the Town Centre re-development targeting the completion of the PTSC Garage
- Mayaro/Rio Claro Regional Corporation – for commencement of the upgrade of the Rio Claro Town Centre, with emphasis on the street-scape, vendors mall and construction of public washrooms

540. It should again be emphasised that Government support for these Plans is intended to be seed funding only and it is expected that private sector and other support will also be garnered to partner in advancing and indeed in developing and sustaining the initiatives of the City, Borough and Regional Corporations.

## **Environment**

541. The country’s major stakeholders will continue to advance the environment agenda in 2015 with an allocation of \$48.9 million. The Environmental Management Authority (EMA), the Ministry of Water Resources and the Environment and the Tobago House of Assembly will continue with their respective programmes in the context of the National Environmental Policy and Action Plan.

542. The Environmental Management Authority (EMA) will continue to play a critical role in maintaining the delicate balance between environmental sustainability on one hand and the country’s economic and social development agenda, on the other. In

general, attention will continue to be focused on reducing pollution, improving awareness of environmental issues, regulating and monitoring development, promoting wise use of natural areas, flora and fauna, and establishing linkages locally, regionally and internationally. The EMA is cognizant of the fact that environmental goals can only be attained with a supportive legislative environment, a public that is aware and conscious of environmental matters and an institution that possesses the funding, capacity and capability to pursue its mandate.

543. The following projects with their associated activities will be funded with an initial allocation of \$1.5 Million in 2015:

- Pollution Control and Monitoring - Establishment of an Ambient Air Quality Management Programme; Development of Ambient Water Quality Standards for Trinidad and Tobago-Phase 2; Strategic Assessment of the Quality Standards for Trinidad and Tobago.
- Management of Environmentally Sensitive Species and Areas - A community-specific Education and Outreach Programme; Implementation of the Management and Recovery Plan for the Environmentally Sensitive Species: *'The Trinidad Piping Guan or Pawi (Pipile pipile)'*
- Institutional Strengthening of the EMA - Harmonisation of Laws of the Republic of Trinidad and Tobago governing Environmental Issues; ISO 9001 Certification; Implementation of an environmental complaints management system; Capacity Building in the Compliance function of the Authority that would contribute to the development of an Emergency Response Policy Practice at the EMA; Implementation of the 2<sup>nd</sup> Phase of the 'EMA and You' public information campaign.

544. The Ministry of Water Resources and the Environment (MWRE) will continue to lead the programme of developing and rolling-out environmental policies with an allocation of \$2.6 Million in 2015 with the expectation that the consultancies will be completed and policies arising therefrom will be advanced to the next stage of implementation.

545. The MWRE will continue to steer the implementation of the Environment Programme, over the period 2014-2019, utilising grant-funding from the European Union (EU) totalling €0.992 million. This programme will support Government's efforts to Establish the National Parks and Wildlife Conservation Authority, the Forest and Protected Areas Policy and the National Climate Change Policy, while coordinating the administration of the EU Environment Programme. In so doing, the Programme will advance the promotion of sustainable management of environmental resources in the extractive, transportation, and forestry sectors. It will have the following as its performance targets for 2015:

- mobilisation of a Consultant to undertake Vulnerability Studies

- establishment of a project coordination unit for the monitoring of the EU Environment Programme
- development of a National Climate Change Adaption Strategy

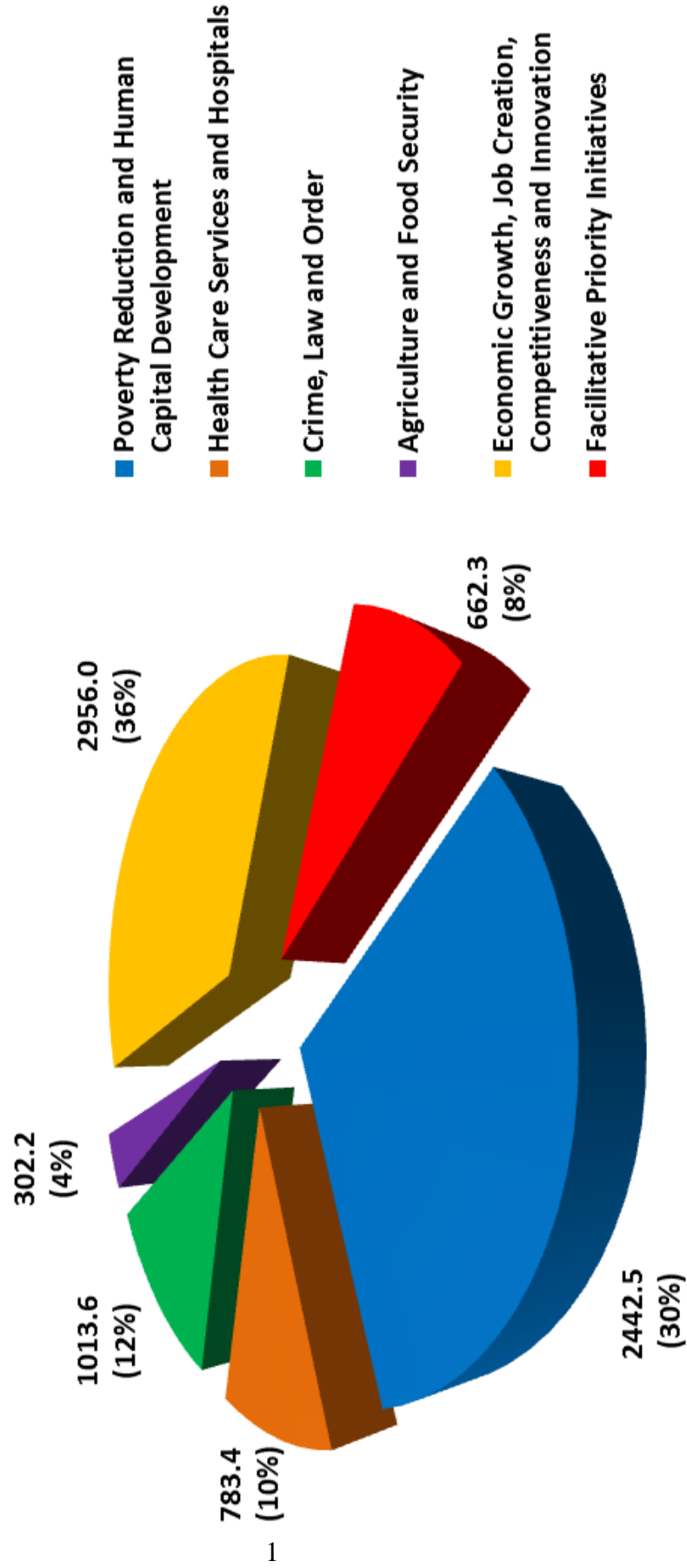
546. The Forestry Division will receive an allocation of \$13.2 million to continue its activities in developing and restocking the forest resources of Trinidad for 2015, in the following areas:

- Forest Production (*Regeneration*) – Regeneration of forests in all five conservancies of North-East, North-Central, South-East, South-Central, and South-West Trinidad, Production of Pine Seedlings and Teak Nursery, and Reafforestation of Denuded Northern Range Hillside
- Forest Management - Improving the management of the Natural Forest and the Natural Forest Inventor of Trinidad and Tobago
- Forest Protection - Improving the Forest Fire Protection Capability, managing Wetlands, improving Outreach and Community Empowerment and Mobilization, protecting, researching and managing the Northern Range Watershed, and managing the Wildlife Resources in Trinidad and Tobago
- National Parks - Developing the Park facilities at Palmiste, Caroni, and Caura
- Institutional Strengthening - Institutional strengthening of the Community Based Forestry/ Agro Forestry (NFAP), Forestry Access Roads, construction and rehabilitation of North and South Offices, Computerizing of records, and Sustaining the forests

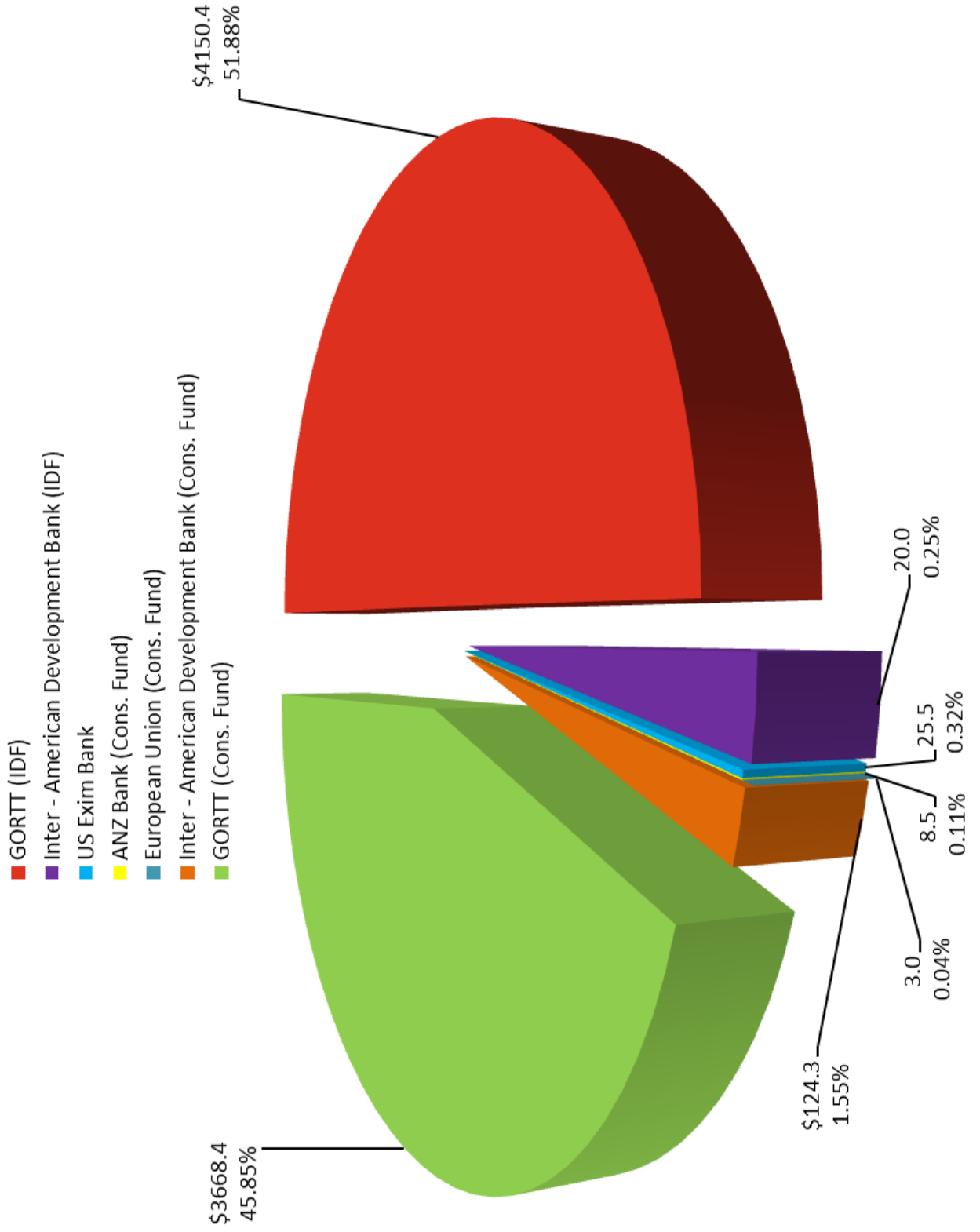
547. The THA will utilise an allocation of \$0.8 million in 2015, to continue its efforts at advancing its environmental thrust in keeping with the brand image of Tobago as “Clean, Green, Safe and Serene”. The THA is also committed to ensuring that the forest stock of Main Ridge is maintained in as pristine a condition as possible as a legacy for future generations. Among its many and varied initiatives will be the following:

- Forest Fire Protection
- Urban Forestry Programme
- Forest Plantation Inventory
- Veteran Trees Husbandry
- Watershed Management Pilot Project
- Ecological and Reef Monitoring
- Oil Spill Contingency Management
- Wetlands Assessment and Evaluation
- Wildlife Research and Education

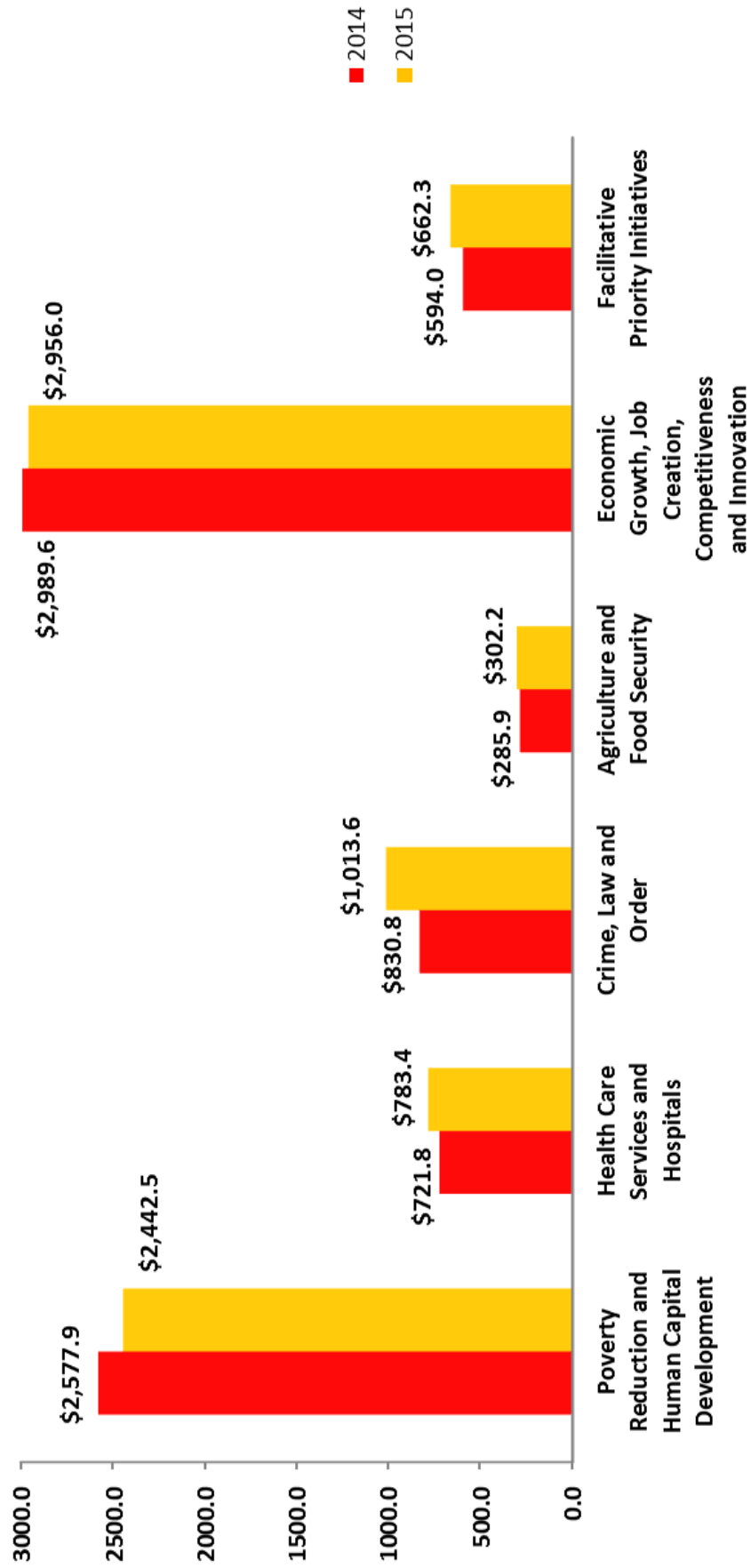
**Chart 1**  
**Public Sector Investment Programme 2015 by Strategic Priority**  
**(TTS Millions)**



**Chart 2**  
**Public Sector Investment Programme - Sources of Financing (TTS Millions)**



**Chart 3**  
**Comparison of Allocations by Strategic Priorities 2014-2015**  
**(TTS Millions)**



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**APPENDIX I**  
**PUBLIC SECTOR INVESTMENT PROGRAMME 2014**  
**EXPENDITURE BY STRATEGIC PRIORITY**  
**(TT\$ Millions)**

STRATEGIC PRIORITY & SECTOR	Total Revised Expenditure	Budgeted Expenditure Consolidated Fund	Revised Expenditure Consolidated Fund	Budgeted Expenditure IDF	Revised Expenditure IDF
<b>Crime and Law and Order</b>	<b><u>681.1</u></b>	<b><u>526.5</u></b>	<b><u>520.4</u></b>	<b><u>304.4</u></b>	<b><u>300.2</u></b>
Law Enforcement	259.7	94.2	81.7	212.0	184.3
Public Safety and Citizen Security	421.4	423.3	438.7	92.4	115.9
<b>Agriculture and Food Security</b>	<b><u>477.5</u></b>	<b><u>92.9</u></b>	<b><u>119.9</u></b>	<b><u>193.0</u></b>	<b><u>188.7</u></b>
Agriculture	477.5	92.9	119.9	193.0	188.7
<b>Health Care Services and Hospitals</b>	<b><u>656.1</u></b>	<b><u>306.8</u></b>	<b><u>350.5</u></b>	<b><u>415</u></b>	<b><u>492.7</u></b>
Health/HIV & AIDS	395.7	231.1	234.0	250.0	303.3
Sport and Recreation	260.4	75.7	116.5	165.0	189.4
<b>Economic Growth, Job Creation, Competitiveness and Innovation</b>	<b><u>2,702.9</u></b>	<b><u>1,304.4</u></b>	<b><u>1,523.0</u></b>	<b><u>1,686.4</u></b>	<b><u>1,897.7</u></b>
Communication	121.6	37.0	117.8	0.0	0.0
Drainage	161.2	146.7	118.8	150.0	142.0
Economic Restructuring	96.0	90.7	88.0	50.0	0.0
Electricity	66.9	98.0	96.0	0.0	0.0
Energy/Renewable Energy Alternatives	418.0	0.0	0.0	573.0	542.0
Foreign Policy and Trade Relation	4.1	19.2	19.2	0.0	0.0
Industrial Development	1.0	1.5	1.5	0.0	0.0
IT and Infrastructure	155.9	192.0	358.6	0.0	0.0
Manufacturing	89.6	23.6	26.6	65.0	158.0
Roads and Bridges	1040.4	257.5	232.6	671.5	784.5
Science, Research and Development	26.8	75.1	79.2	0.0	0.0
Sewerage	4.7	4.6	2.7	46.3	179.0
The Arts and Multiculturalism	227.0	40.6	35.3	23.0	23.0
Tourism	60.3	91.4	120.2	0.0	0.0
Transportation	96.4	177.1	10.0	15.9	5.0
Water Security	128.0	48.2	60.2	91.7	64.2
<b>Poverty Reduction and Human Capital Development</b>	<b><u>3,287.9</u></b>	<b><u>1,272.2</u></b>	<b><u>1,330.4</u></b>	<b><u>1,305.8</u></b>	<b><u>1,635.4</u></b>
Capacity Building	98.9	231.7	212.0	6.0	2.1
Community Development	640.5	63.5	59.1	320.0	422.0
Early Childhood Education	11.1	1.3	1.3	24.0	24.0
Housing and Shelter	1,170.4	136.1	166.8	350.0	350.0
Primary Education	366.4	75.5	76.5	270.9	415.7
Secondary Education	175.4	5.4	5.4	231.5	258.2
Skills Development	85.1	64.0	111.1	0.0	0.0
Social Development	55.3	69.1	51.3	0.0	0.0
Special Education	24.1	14.3	14.3	3.4	3.4
Tertiary Education	652.1	598.5	626.8	100.0	160.0
Youth Development and Entrepreneurship	8.7	12.8	5.7	0.0	0.0
<b>Facilitative Priority Initiatives</b>	<b><u>462.7</u></b>	<b><u>326.2</u></b>	<b><u>392.5</u></b>	<b><u>265.8</u></b>	<b><u>384.6</u></b>
Administration	428.3	294.0	327.9	265.8	384.6
Environment	20.6	24.2	56.1	0.0	0.0
Law Reform	1.8	0.0	1.8	0.0	0.0
Regional Development Planning	12.4	8.0	6.6	0.0	0.0
<b>GRAND TOTAL</b>	<b><u>9,136.1</u></b>	<b><u>3,829.6</u></b>	<b><u>4,236.8</u></b>	<b><u>4,170.4</u></b>	<b><u>4,899.3</u></b>

## PUBLIC SECTOR INVESTMENT PROGRAMME 2015

## TRANCHE I

Conversion rates of US\$1 = TT\$6.40 and Euro 1 = TT\$8.70 were used.

PROJECTS WITH FUNDING FROM MULTILATERAL AND BILATERAL EXTERNAL SOURCES	ESTIMATED TOTAL COST OF PROJECT \$ TT Mn.	YEAR OF COMMENCEMENT	FINANCING ARRANGEMENTS	PROJECT EXPENDITURE 2015 TT\$ Mn.	GOVERNMENT FUNDING REQUIREMENTS 2015 TT\$Mn	LOAN/GRANT DRAWDOWNS 2015 TT\$ Mn.	DETAILS OF ACTIVITY 2015
<b>Crime and Law and Order</b>							
<b>Public Safety and Citizen Security</b>							
Acquisition of Patrol Vessels	2600.000	2008	BNP PARIBAS - GPB 160.8 Mn, US \$28.4 Mn, ANZ Bank- AU 75.3 Mn, GORTT- \$143.9 Mn	30.500 2.500	8.400 0.000	22.100 2.500	Maintenance and training for the acquisition of 6 Fast Patrol Crafts, provision of Logistic Support and acquisition of additional Fast Patrol Crafts
Citizen Security Programme	126.000	2005	IDB - US\$ 24.5Mn; GORTT - US \$10.5Mn; PPF - US\$0.75Mn	28.000	8.400	19.600	Commencement of the Community Media Production and Cure Violence Programmes and implementation of the Injury Surveillance System.
<b>Economic Growth, Job Creation, Competitiveness and Innovation</b>							
<b>Communication</b>							
Acquisition of Digital Communication Systems	198.272	2013	US-Exim Bank Loan US\$27.086mn; GORTT US\$4.647mn	20.000 20.000	3.000 3.000	17.000 17.000	The upgrade of Communications Equipment for the Trinidad and Tobago Police Service
<b>Drainage</b>							
Flood Alleviation, Trinidad	768.000	0	IDB Loan US\$ 120.0 Mn	25.000 25.000	0.000 0.000	25.000 25.000	Drainage Improvement Works for critical flood prone areas in Port of Spain.
<b>Economic Restructuring and Transformation</b>							
Sustainable and Emerging Cities	20.000	2013	IDB Grant	1.000 1.000	0.000 0.000	1.000 1.000	Development of long-term strategies for sustainability in environmental, fiscal, and urban management of Port of Spain.
<b>Information Technology and Infrastructure</b>							
E-Government and Knowledge Brokering Programme	198.272	2014	IDB Loan US\$28.0mn; GORTT US\$7.0mn	50.000 50.000	7.500 7.500	42.500 42.500	Development and implementation of e-government solutions through the transfer of knowledge (knowledge brokering).
<b>Facilitative Priority Initiatives</b>							
<b>Environment</b>							
EU-Funded Environment Programme for Trinidad and Tobago	68.000	2014	EU Grant of TT\$68 million	1.400 1.400	0.000 0.000	1.400 1.400	Implementation of Climate Change Vulnerability Adaptation and Mitigation project by the Ministry of Environment and Water Resources and the Extractive Industries Transparency Initiatives by the Ministry of Energy and Energy Affairs



PROJECTS WITH FUNDING FROM MULTILATERAL AND BILATERAL EXTERNAL SOURCES	ESTIMATED TOTAL COST OF PROJECT \$ TT Mn.	YEAR OF COMMENCEMENT	FINANCING ARRANGEMENTS	PROJECT EXPENDITURE 2015 TT\$ Mn.	GOVERNMENT FUNDING REQUIREMENTS 2015 TT\$Mn	LOAN/GRANT DRAWDOWNS 2015 TT\$ Mn.	DETAILS OF ACTIVITY 2015
<b>Poverty Reduction and Human Capital Development</b> <b>Capacity Building/Institutional Strengthening</b>				<b>20.500</b>	<b>0.000</b>	<b>20.500</b>	
Institutional Strengthening of the Ministry of Planning and Development - Technical Co-operation Facility	5.000	1996	EU Grant - Euro 0.544 Mn	0.500	0.000	0.500	Provision of technical assistance for short and medium term studies, conferences, seminars and staff training to support the formulation and implementation of EDF funded projects and support for the promotion of governance and effective government.
Loan Funded Institutional Strengthening Programme	130.000	2003	IDB Loan - US\$ 20Mn	20.000	0.000	20.000	Inter-American Development Bank Loan in the value of US\$20 million for the strengthening of the institutional capacity of the RGD, Ministry of Legal Affairs
<b>Housing and Shelter</b>				<b>66.000</b>	<b>13.200</b>	<b>52.800</b>	
Neighbourhood Upgrading Programme (NUP)	315.000	2011	IDB Loan GORTT	66.000	13.200	52.800	To improve the living and housing conditions for low income groups through the squatter settlements regularization programme; home improvement and new housing subsidies; sector and institutional strengthening; and design and programme administration.
<b>Primary Education</b>				<b>100.000</b>	<b>25.000</b>	<b>75.000</b>	
Seamless Education System Programme	393.120	2009	IDB - \$75.0 GOTT - \$25.0	100.000	25.000	75.000	Continuation of construction of 20 ECCE centres and commencement of construction of 4 Centres; and continuation of consulting services relating to several technical studies, including revision of the primary school curriculum and assessment guide, longitudinal tracer study on child development and school supervision and school-based management.
<b>Social Development</b>				<b>6.300</b>	<b>0.000</b>	<b>6.300</b>	
Support for the Enhancement of the Education Strategy	6.300	0	GOTT	6.300	0.000	6.300	Support for the Enhancement of the Education Strategy
<b>Total Tranche I</b>				<b>320.700</b>	<b>57.100</b>	<b>263.600</b>	

## PUBLIC SECTOR INVESTMENT PROGRAMME - 2015

## TRANCHE II

Conversion rates of US\$1 = TT\$6.40 and Euro 1 = TT\$8.70 were used.

PROJECTS AND PROGRAMMES IN THE COURSE OF IMPLEMENTATION AND/OR ENTAILING FIRM COMMENTS	ESTIMATED TOTAL COST OF PROJECT TT\$ Min.	YEAR OF COMMENCEMENT	FINANCING ARRANGEMENTS	PROJECTED EXPENDITURE 2015 TT\$ Min.	GOVERNMENT FUNDING REQUIREMENTS 2015 TT\$ Min.	LOAN/GRANT DRAWDOWNS 2015 TT\$ MIN.	DETAILS OF ACTIVITY 2015
<b>Agriculture and Food Security</b>							
<b>Agriculture</b> Fisheries Development Programme, Tobago	4.700	Annual	General Revenue	9.862 3.662	9.862 3.662	0.000 0.000	Upgrading of beach and landing facilities in Tobago; improvement to reefs at Buccoo and Speyside; and construction of fishing centres at Pigeon Point and Delaford.
Upgrade of Fishing Facilities, Trinidad	10.700	Annual	General Revenue	3.200	3.200	0.000	Upgrade of infrastructure at the Orange Valley; Development of Fish processing Industry; Rehabilitation/Extension of Southern Wholesale Market.
Water Management and Flood Control Programme	15.000	Annual	General Revenue	3.000	3.000	0.000	Improvement to water management infrastructure through establishment of communal irrigation systems; construction/ rehabilitation of farm ponds; and desilting of channels.
<b>Economic Growth, Job Creation, Competitiveness and Innovation</b>							
<b>Communication</b> Postal Sector Reform Project	37.900	1998	General Revenues	10.529 10.529	10.529 10.529	0.000 0.000	Conduct of Equipment and System Upgrades in the areas of the Transport Fleet, Retail Network, Postal Code and S42 Addressing System, Communication and Information Technology.
<b>Economic Restructuring and Transformation</b>							
Household and Population Census	3.000	1999	General Revenues	0.900	0.900	0.000	Household and Population Census
Investment Sector Reform Programme	3.000	Annual	General Revenues	2.000	2.000	0.000	Modernization and computerization of the Companies Registry; and Land Tenure Rationalisation: Land Registry.
<b>Housing and Settlements</b>							
Sugar Industry Labour Welfare Committee, Housing Development Programme	14.100	Annual	General Revenue	14.100 14.100	14.100 14.100	0.000 0.000	Continuation of infrastructure works including roads, drainage, water, sewerage and electricity at SILWC Housing Development at Brothers Garth Housing Development and Tarouba Central Housing Development.
<b>Roads and Bridges</b>							
National Highway Programme	1935.000	1996	General Revenue	23.000 23.000	23.000 23.000	0.000 0.000	Continuation of roads and bridges rehabilitation; completion of feasibility studies and designs for new trunk roads.

PROJECTS AND PROGRAMMES IN THE COURSE OF IMPLEMENTATION AND/OR ENTAILING FIRM COMMENTS	ESTIMATED TOTAL COST OF PROJECT TT\$ Min.	YEAR OF COMMENCEMENT	FINANCING ARRANGEMENTS	PROJECTED EXPENDITURE 2015 TT\$ Min.	GOVERNMENT FUNDING REQUIREMENTS 2015 TT\$ Min.	LOAN/GRANT DRAWDOWNS 2015 TT\$ MIN.	DETAILS OF ACTIVITY 2015
<b>Transportation</b>							
Construction of Jetties, Tobago	8.200	1994	General Revenue	95.400 6.000	95.400 6.000	0.000 0.000	Continuation of refurbishment of landing jetties at Studley Park, Charlotteville and initiation of works at Cove and Plymouth.
Development of Marine Industry Infrastructure	218.000	1999	General Revenue	87.400	87.400	0.000	Reconstruction of Warrior Spirit Jetty, installation of ship to shore crane rails, paving of container yard, implementation of International Ship and Port Facility Code, Reconstruction of Barrel Shop, Procurement of one ship to Shore Gantry crane, Dredging of Government Shipping Service Basin, Purchase of five (5) tractors, Purchase of one (1) tug
Upgrading & Modernization of Navigational Aids	5.800	1995	General Revenues	2.000	2.000	0.000	Upgrading and Modernisation of Navigational Aids
<b>Facilitative Priority Initiatives</b>							
<b>Administration</b>							
Establishment of a Family Court	235.000	2003	General Revenue	2.200 2.200	2.200 2.200	0.000 0.000	Finalization of implementation of the Family Court Pilot Project in POS that involve mainly administrative expenses and customization of the building into court offices and hearing rooms.
<b>Regional Development Planning</b>							
Urban Redevelopment Programme	173.000	1996	General Revenue	6.000 6.000	6.000 6.000	0.000 0.000	Continuation of implementation of Municipal Investment Plans among twelve (12) Municipal Corporations including San Fernando, Sangre Grande, Mayaro/Rio Claro, Princes Town, Chaguana, Diego Martin and Couva Tabaquite Taiparo
<b>Poverty Reduction and Human Capital Development</b>							
<b>Community Development</b>							
Community Development Fund Programme	39.500	Annual	General Revenues	10.000 10.000	10.000 10.000	0.000 0.000	Provision of funding for the Basket of Funding Programme, Organisational Development Programme, Clustered Synergistic Intervention Programme, Development and Implementation of CDF Management Information System, Community Enhancement and Regeneration Programme, Strengthening Poverty Alleviation Capacity in Government Ministries, Community Volunteers Programme and Institutional Strengthening of the CDF.
<b>Housing and Shelter</b>							
Community Facilities on Housing Estates	10.000	Annual	General Revenue	62.000 10.000	62.000 10.000	0.000 0.000	Retrofitting of defects on buildings and refurbishment of facilities within residential communities in Trinidad and Tobago.

PROJECTS AND PROGRAMMES IN THE COURSE OF IMPLEMENTATION AND/OR ENTAILING FIRM COMMENTS	ESTIMATED TOTAL COST OF PROJECT TT\$ Min.	YEAR OF COMMENCEMENT	FINANCING ARRANGEMENTS	PROJECTED EXPENDITURE 2015 TT\$ Min.	GOVERNMENT FUNDING REQUIREMENTS 2015 TT\$ Min.	LOAN/GRANT DRAWDOWNS 2015 TT\$ MIN.	DETAILS OF ACTIVITY 2015
HDC Settlement Programme	200.000	1987	General Revenue	26.000	26.000	0.000	Continuation of the housing grants programme for low income earners and the emergency shelter relief fund.
Land Settlement Agency Squatter Programmes	192.700	Annual	General Revenue	26.000	26.000	0.000	Continuation of survey of Squatter Sites; resettlement of Squatters; and the Residential Lots Programme (Land for the Landless).
<b>Tertiary Education</b> Scholarship and Advanced Training Programme	244.588	Annual	General Revenues	184.300	184.300	0.000	Continuation of: Training of Librarians at Master's Level, President's Medal and Non Advanced Level Examinations, Teachers on Full Pay Study Leave at Local Institutions, National/Additional Scholarships based on Advanced Level Examinations, Annual Scholarship and Technical Assistance Programme, Undergraduate Scholarship Scheme for Students with Disabilities, Programme of Development Scholarships for Public Servants and Postgraduate Scholarships.
<b>Total Tranche II</b>				<b>420.291</b>	<b>420.291</b>	<b>0.000</b>	

**TRANCHE III**

**PUBLIC SECTOR INVESTMENT PROGRAMME 2015**

Conversion rates of US\$1 = TT\$6.40 and Euro 1 = TT\$8.70 were used

PROJECT AND PROGRAMMES RECOMMENDED FOR PRIORITY FUNDING UNDER CORE PSIP	ESTIMATED TOTAL COST OF PROJECT \$ TT Mn.	YEAR OF COMMENCEMENT	FINANCING ARRANGEMENTS	PROJECT EXPENDITURE 2015 TT\$ Mn.	GOVERNMENT FUNDING REQUIREMENTS 2015 TT\$Mn	DETAILS OF ACTIVITY 2015
<b>Agriculture and Food Security</b>				<b>86.314</b>	<b>86.314</b>	
<b>Agriculture</b>						
Agricultural Land Development, Trinidad	12.000	Annual	General Revenue	11.718	11.718	Establishment of agricultural settlements; continuation of survey and subdivision of state lands, establishment of a national agricultural land information system and inventory of state lands; and development of sustainable management of agricultural water-on-farm irrigation.
Agriculture Fisheries and Forestry Development Programme, Tobago	23.600	Annual	General Revenue	21.688	21.688	Establishment of Tobago Heritage Land "Trust"; construction of agricultural access roads; continuation of the Cocoa Rehabilitation Project; establishment of a microbiology laboratory at Hope; development of the Banana Industry; Establishment of root and tuber crop planting material repository - Lure Estate; construction of well extension to existing irrigation system; Establishment of an agricultural land information system; and continuation of sub-division of estates.
Fisheries Development Programme, Trinidad	3.250	Annual	General Revenue	2.000	2.000	Continuation of the Trinidad and Tobago Marine Fisheries Research Project; Community-based Aquaculture programmes; and research on the inshore/coastal fisheries.
Improvements to Markets and Abattoirs, Trinidad	6.000	Annual	General Revenue	6.000	6.000	Upgrade of markets and abattoirs by Local Government Authorities.
Research and Development Programme	17.650	Annual	General Revenue	17.908	17.908	Establishment of small scale packing houses in agricultural clusters; Conservation and preservation of Buffalypso; Continuation of programme of livestock improvement and research at Sugarcane Feeds Centre; management and control of infectious diseases; establishment of the Mandatory Citrus Quality Programme for revitalization of the citrus industry; La Reunion Development and provision of facilities,
Land Administration Programme	10.000	1999	General Revenue	7.500	7.500	Continuation of preservation and restoration of cadastral land records and development of electronic protection devices for map products of the Lands and Surveys Division and the establishment of a Police Unit in the Office of the Commissioner of State Lands.
Cocoa Rehabilitation Programme (Phase I)	2.500	2003	General Revenue	0.500	0.500	Development of cocoa seed garden, rehabilitation of 55 acres of cocoa fields at Mora Valley and repairs to access roads and bridges at the La Reunion Estate.
Construction of Markets and Abattoirs	18.000	Annual	General Revenue	18.000	18.000	Continuation of construction of markets and abattoirs by Local Government Authorities at Chaguanaas, San Juan/Laventille, Tunapuna/ Piarco, Couva/ Tabaquite/ Talparo and Rio Claro/ Mayaro.

PROJECT AND PROGRAMMES RECOMMENDED FOR PRIORITY FUNDING UNDER CORE PSIP	ESTIMATED TOTAL COST OF PROJECT \$ TT Mn.	YEAR OF COMMENCEMENT	FINANCING ARRANGEMENTS	PROJECT EXPENDITURE 2015 TT\$ Mn.	GOVERNMENT FUNDING REQUIREMENTS 2015 TT\$Mn	DETAILS OF ACTIVITY 2015
Agricultural Youth Apprenticeship Programme	8.674	2003	General Revenue	1.000	1.000	Training of 17-25 year-old trainees in agri-business development and continuation of the Young Professionals in Agricultural Development and Mentoring Programme.
<b>Crime and Law and Order</b>						
<b>Law Enforcement</b>						
Establishment of Municipal Police Units	3.450	Annual	General Revenue	3.450	3.450	Equipping of the Municipal Police Service of the Local Government Authorities.
Improvements to Police Stations	79.000	Annual	General Revenue	40.400	40.400	Improvement Works to Police Stations and Police Administration Buildings; acquisition of vehicles
Improvement in Law Enforcement	12.000	2013	General Revenue	4.000	4.000	Establishment of Electronic Monitoring Programme; and Offender Management Programme.
<b>Public Safety and Citizen Security</b>						
Improvement to Fire Stations	64.000	Annual	General Revenue	6.000	6.000	Improvements to Fire Service Buildings and Redevelopment of the Water Distribution System.
Improvement to Prison Facilities	114.000	Annual	General Revenues	34.000	34.000	Continuation of Improvement Works at Prison Buildings; Refurbishment of Youth Training Centre and Maximum Security Prison; Purchase of CCTV Equipment and Develop, Outfit and Furnish the Eastern Correctional Rehabilitation Centre (ECRC)
Improvement to Defence Force Facilities	70.000	Annual	General Revenues	7.000	7.000	Improvement Works at Defence Force Headquarters and Defence Force Reserves and Upgrade of facility in Tobago for the Defence Force Reserves.
Improvement to the Coast Guard	484.600	Annual	General Revenue	91.600	91.600	Improvement Works to Coast Guard Facilities at Staubles Bay, Cedros, Galeota, Hart's Cut, Chaguaramas Heliport and Tobago; Purchase of vessels and logistical support; Upgrade of Net Control Station; Electrical Upgrades, Establishment of an interim maintenance facility; and purchase of Specialized Equipment
Construction and Upgrade of Regiment Facilities	32.000	Annual	General Revenue	32.000	32.000	Establishment of a Readiness Training and Army Learning Centre; Construction and Upgrade Works at Camp Ogden, Camp Cumuto, Teteron Bay Barracks, Camp Signal Hill and Camp Omega; Base Infrastructure for a Camp at La Romain
Construction of Prison Facilities	24.800	2006	General Revenues	6.000	6.000	Construction of Quarters for Senior Officers; Senior Officers' Mess and Nursery at Golden Grove
Improvement to the Air Guard	62.300	Annual	General Revenue	15.650	15.650	Upgrade of Piarco Air Wing to Air Guard Base; Development of Land at Air Guard Headquarters; sewer interconnection and construction of Guard Building and Main Gate.

PROJECT AND PROGRAMMES RECOMMENDED FOR PRIORITY FUNDING UNDER CORE PSIP	ESTIMATED TOTAL COST OF PROJECT \$ TT Mn.	YEAR OF COMMENCEMENT	FINANCING ARRANGEMENTS	PROJECT EXPENDITURE 2015 TT\$ Mn.	GOVERNMENT FUNDING REQUIREMENTS 2015 TT\$Mn	DETAILS OF ACTIVITY 2015
Improvements to Police Service	15.600	Annual	General Revenue	14.900	14.900	Expansion of the Homicide Prevention Unit and Mounted Branch Facility; Establishment of Canine Facilities at Police Divisions at Caroni and Tobago; Expansion of Homicide Unit; Refurbishment of E999 Building; Establishment of a Central Document Storage Facility; and Refurbishment of Police Commissioner's Residence.
Equipping of National Security Divisions and Agencies	42.000	Annual	General Revenue	41.000	41.000	Purchase of vehicles and equipment for the Coast Guard, Air Guard, Regiment, Defence Force Headquarters and Reserves, Fire Service, and Immigration Division.
Acquisition of Helicopters	589.400	2010	General Revenue	253.000	253.000	Maintenance and Training for acquisition of 4 AW139 Helicopters, provision of Logistic Support for the Helicopters and acquisition of additional light and medium twin turbine Helicopters.
<b>Economic Growth, Job Creation, Competitiveness and Innovation Communication</b>				<b>2.965</b>	<b>2.965</b>	
Upgrading of Radio and Tele Communication Systems	1.000	Annual	General Revenues	1.000	1.000	Development of Telecommunications Infrastructure at the Ministry of Community Development.
Public Sector Reform Computerisation	2.500	Annual	General Revenue	1.965	1.965	Computerisation of Library Services, and Digitalising and Archiving of Laws of Trinidad and Tobago
<b>Drainage</b>				<b>131.800</b>	<b>131.800</b>	
Drainage Works, Tobago	7.500	Annual	General Revenues	6.200	6.200	Continuation of improvements to the drainage and irrigation infrastructure in Tobago in areas including Carnbee and Darrel Spring.
Drainage improvements, Trinidad	82.000	Annual	General Revenues	79.500	79.500	Upgrading of drainage and irrigation systems in local communities throughout Trinidad by Local Government Authorities.
Major Drainage Works, Trinidad	94.100	2006	General Revenues	42.000	42.000	Continuation of the Marabella River Improvement Project and Soledad River Improvement Project.
Major Drainage Rehabilitation Works, Tobago	5.000	2006	General Revenues	4.100	4.100	Continuation of the Milford Coastal Protection project and construction of Sea Defence Walls.
<b>Economic Restructuring and Transformation</b>				<b>125.100</b>	<b>125.100</b>	
Development of Small Business Sector, Tobago	10.700	2002	General Revenue	10.700	10.700	Continuation of assistance to the private small and medium enterprises engaged in Agriculture, Fishing, Restaurants and Retail (mini marts); assistance to entrepreneurs through venture capital; establishment of Tobago Cassava Projects Ltd, the Fish Processing Co. of Tobago and the Enterprise Development Company of Tobago; Scarborough Esplanade Phase II; continuation of the Enterprise Assistance Grant Programme
Planning and Pre-Investment Studies, Trinidad and Tobago	1.400	Annual	General Revenue	1.400	1.400	Conduct of planning studies and land use surveys, physical planning studies and designs; establishment of a National Land/Geographic Information System; various feasibility studies.

PROJECT AND PROGRAMMES RECOMMENDED FOR PRIORITY FUNDING UNDER CORE PSIP	ESTIMATED TOTAL COST OF PROJECT \$ TT Mn.	YEAR OF COMMENCEMENT	FINANCING ARRANGEMENTS	PROJECT EXPENDITURE 2015 TT\$ Mn.	GOVERNMENT FUNDING REQUIREMENTS 2015 TT\$Mn	DETAILS OF ACTIVITY 2015
Investment Promotion Programme	10.000	Annual	General Revenue	10.000	10.000	Continuation of country promotion internationally through branding, public relations and media campaigns, and production of promotional materials.
Support to Industrial Development Initiatives	80.000	Annual	General Revenue	79.000	79.000	Commencement of infrastructural work at Invaders Bay; continued development of new Growth Centres throughout the country; continuation of development of the Food and Beverage Industry and development of the Music, Film and Fashion Industries.
Trade Promotion Programme	7.000	Annual	General Revenue	7.000	7.000	Conduct of Market surveys and promotion programmes; support to trade missions/fairs abroad; hosting of trade and investments events; provision of trade financing for exporters; and support for enabling competitive business in Trinidad and Tobago.
Development of Small Businesses Programme	15.000	2003	General Revenue	15.000	15.000	Conduct of training/workshops for certification in international standards; establishment of Community-based Business Incubators; and provision of assistance to businesses for productivity enhancement standards.
Establishment of a Population Statistical Database	2.000	1997	General Revenue	2.000	2.000	Establishment of an electronic register of the entire population.
<b>Electricity</b>				<b>160.000</b>	<b>160.000</b>	
Electricity Programme, Tobago	1.000	Annual	General Revenue	1.000	1.000	Continuation of priority rural electrification projects and street lighting throughout Tobago.
National Street Lighting Programme	626.927	2005	General Revenue	17.000	17.000	Continuation of the National Street Lighting Programme including installation of new streetlights, upgrading of lamps to 150 Watts, illumination of new highways with 250 Watts, primary roads and new housing developments throughout the country.
Electricity Programme	866.842	2006	General Revenue	142.000	142.000	Infrastructure for Meeting Bulk Power Requirements and additional Transmission Infrastructure to Move Power from TGU to National Grid; continuation of lighting of parks and recreational grounds in communities; lighting of Police Compounds, RHA facilities and public spaces; Development of Disaster Preparedness Capabilities in T&TEC.
<b>Energy/Renewable Energy Alternatives</b>				<b>0.773</b>	<b>0.773</b>	
NPMC Infrastructure Upgrade Programme	0.773	Annual	General revenues	0.773	0.773	Above Ground Fuel Tank Installation - Moruga - La Ruffin
<b>Foreign Policy and Trade Relation</b>				<b>15.000</b>	<b>15.000</b>	
Upgrading of Overseas Missions	41.200	2001	General Revenue	15.000	15.000	Refurbishment of GORTT-owned properties in Washington, Chanceries and residences in Ottawa, Canada; Pretoria, South Africa; Caracas, Venezuela; and Brussels, Belgium; residence in Geneva; and properties in Costa Rica. Provision of new residence for High Commissioner and refurbishment of residence of First Secretary in Jamaica; construction of residence of H.C. and Chancery in Brasilia, Brazil; designs for construction of Chancery in New Delhi, India



PROJECT AND PROGRAMMES RECOMMENDED FOR PRIORITY FUNDING UNDER CORE PSIP	ESTIMATED TOTAL COST OF PROJECT \$TT Mn.	YEAR OF COMMENCEMENT	FINANCING ARRANGEMENTS	PROJECT EXPENDITURE 2015 TT\$ Mn.	GOVERNMENT FUNDING REQUIREMENTS 2015 TT\$Mn	DETAILS OF ACTIVITY 2015
<b>Industrial Development</b>						
Non-Petroleum Sector Development	1.000	2005	General Revenue	1.000	1.000	Updating of legislation and institutional structures, development of business plans and provision of sector support and training for Maritime, Yachting, Printing and Packaging industries.
<b>Information Technology and Infrastructure</b>						
Public Sector Reform Computerisation	138.107	Annual	General Revenue	143.600	125.000	Continuation of computerization projects throughout the public sector ;computerization of the Police Service, the Ministry of The People and Social Development, the Ministry of National Security and the Ministry of Tobago Development.
Computerisation Programme, Tobago	3.800	Annual	General Revenue	3.600	3.600	Networking of various Divisions of the Tobago House of Assembly; and the purchase of computer hardware and software.
Information and Communications Technology Support Programme, Trinidad	492.000	2003	General Revenue	15.000	15.000	Implementation of ICT projects in departments and provision of government technical assistance to line ministries to enhance capabilities.
<b>Manufacturing</b>						
Refurbishment of CARIRI	10.000	Annual	General Revenue	33.610	10.000	Continuation of improvement of existing infrastructure and purchase of equipment for laboratories in the areas of Bio-Technology, Industrial Materials, Calibration and Computer System Upgrade.
Upgrading and Equipping of TTBS Laboratories	2.500	Annual	General Revenue	2.500	2.500	Procurement of materials and equipment for testing the safety and performance of products; computerisation of the Bureau of Standards; and continued implementation of the Metrology Act of 2004.
Accreditation of Laboratories	1.000	2003	General Revenue	1.000	1.000	Development of a National Quality Policy; and training in ISO benchmarks.
Development of Industry	20.110	2006	General Revenue	20.110	20.110	Renewable Energy & Energy Efficiency Initiatives and the conduct of the work of the Extractive Industries Transparency Initiatives.
<b>Other Economic Services</b>						
Marine Research Programme	2.000	Annual	General Revenue	0.980	0.980	Marine Baseline Study in the North Western Peninsula
<b>Roads and Bridges</b>						
Upgrading & Improvement of Local Roads & Bridges, Trinidad	127.500	Annual	General Revenue	219.500	118.000	Upgrading of priority secondary roads, bridges and landslips throughout Trinidad by Local Government Authorities.
Roads and Bridges Development, Tobago	84.300	Annual	General Revenue	72.300	72.300	Completion of construction of Northside Road, Gardenside Street, Scarborough, Milford Road Bridges; and continuation of Road Resurfacing Programme.

PROJECT AND PROGRAMMES RECOMMENDED FOR PRIORITY FUNDING UNDER CORE PSIP	ESTIMATED TOTAL COST OF PROJECT \$TT Mn.	YEAR OF COMMENCEMENT	FINANCING ARRANGEMENTS	PROJECT EXPENDITURE 2015 TT\$ Mn.	GOVERNMENT FUNDING REQUIREMENTS 2015 TT\$Mn	DETAILS OF ACTIVITY 2015
Road Infrastructure Improvement Programme, Trinidad	18.500	Annual	General Revenue	17.200	17.200	Commencement of designs for improvement to Maraval Access Road (Saddle Road from Rapsey Street to Valleton Avenue) and Diego Martin Valley Access; redefinition of highway reserves.
Road Infrastructure Improvement Programme, Tobago	12.000	2006	General Revenue	12.000	12.000	Continuation of Major Improvement Works on Secondary Roads and the Windward Road Special Development Programme.
<b>Science, Research and Development</b> Science and Technology Development	94.230	Annual	General Revenue	93.250	93.250	Popularisation of science and technology through Construction of a National Science Centre; Sci-TechKnoFest; promotion of Inventors and Innovators Prime Minister's Award; continuation of Research and Development Foresighting exercise, continuation of Exhibitions on the Environment project; NIHIRST's President's Award; and continuation of the Innovation Financing Facility.
<b>Sewerage</b> Improvements to Sewerage Systems, Trinidad	12.200	Annual	General Revenue	4.700	4.700	Rehabilitation of Waste Water Treatment Plant; Tobago Wastewater System Phase 1
<b>The Arts and Multiculturalism</b> Cultural Programmes and Facilities, Tobago	11.200	2002	General Revenues	49.700	49.700	Continuation of the Coconut DUMI Festival; Upgrade of facility at the Orange Hill Gallery; Conduct of a feasibility study for the development of Schools for the Performing Arts
Construction and Upgrade of Cultural Facilities, Trinidad	588.700	2006	General Revenues	47.500	47.500	Upgrade of Queen's Hall; Restoration and Upgrade of Museum of the City of Port Of Spain at Fort-San Andres; Restoration of Royal Victoria Institute; Continuation of restoration works at Sevilla House, Couva; Establishment of Community Museums; Completion of Phase II of the Virtual Museum, Establishment of Cultural Industries; Establishment of a National Heritage Site at Nelson Island; Establishment of a Heroes Park and Museum at Fyzabad; Establishment of a Ramleela Centre, Village, Laventille, Princes Town and Sangre Grande; Upgrade of Naparima Bowl; Restoration of Chaguaramas Military Museum; Heritage Site Signage; Heritage fund for Gazetted Sites, Construction of a Purpose Built National Art Gallery; Establishment of a Folk Art Museum; Establishment of the Trinidad and Tobago Cultural Institute in Nigeria; Establishment of an Arts Centre at Agostini, Creation of Memoirs and Histories; Pan Yard Tenure Regularization and Establishment of a Model Amerindian Village.

PROJECT AND PROGRAMMES RECOMMENDED FOR PRIORITY FUNDING UNDER CORE PSIP	ESTIMATED TOTAL COST OF PROJECT \$ TT Mn.	YEAR OF COMMENCEMENT	FINANCING ARRANGEMENTS	PROJECT EXPENDITURE 2015 TT\$ Mn.	GOVERNMENT FUNDING REQUIREMENTS 2015 TT\$Mn	DETAILS OF ACTIVITY 2015
<b>Tourism</b>						
Chaguaramas Area Development	41.500	Annual	General Revenues	87.500 41.500	87.500 41.500	Water Taxi Terminal, Rehabilitation of Guava Road, continuation of Boardwalk Phase 2; Surveillance of the Chaguaramas Peninsula, Strategic Plan for Chaguaramas Development, construction of a Multi-story car park at Guava Road.
Improvement in Basic Tourism Infrastructure, Tobago	15.500	Annual	General Revenues	15.500	15.500	Continuation of construction works at Fort King George Heritage Park and King's Bay; paving of fore court at Storebay Beach Facility; construction of ramp at Mt. Irvine Beach facility; continuation of the Scarborough Beautification project at Carrington Street; visitor facilities at Roxborough Lay Bye and Speyside Lookout; new lifeguard facilities at Pigeon Point; lifeguard towers at Grange Bay and Grafton; landscaping at Fort Granby Beach Facility, collection of artefacts and site restoration at Cove Estate Historical Site; continuation of community awareness programmes; and landscaping of Bloody Bay Beach Facility.
Tourism Action Programme	6.600	Annual	General Revenues	6.600	6.600	Implementation of the Maracas Community Tourism Initiative; Las Cuevas Beach Enhancement Project; Manzanilla Beach Facade Improvement Project; Vessigny Beach Facility Upgrade; and La Brea Pitch Lake Enhancement Project.
Tourism Development Programme	24.000	Annual	General Revenues	23.900	23.900	Incentives for the upgrade of hotel and guesthouses; establishment of a Tourism Convention Bureau, the STEP project, the Tourism Safety and Security Project; TTIC, the establishment of lifeguard facilities, and Local Government Tourism Programmes in Siparia, Couva, Mayaro and Penal/Debe.
<b>Transport and Communication</b>						
Sea Transport		2009	General Revenues	2.000 2.000	2.000 2.000	Installation of New Aids to Navigation at the Scarborough Harbour
<b>Transportation</b>						
Purchase of Vehicles and Equipment, Tobago	4.000	Annual	General Revenue	84.100 4.000	84.100 4.000	Purchase of Vehicles and Equipment - for THA Divisions of Infrastructure and Public Utilities, Public Health, Community Development, Tourism and Transportation and Office of the Chief Secretary
Improvement in Public Transportation Services	71.980	1998	General Revenues	43.500	43.500	Development of Terminus Facilities, Completion of designs and commencement of construction of Passenger Facility at Arima, Rio Claro; continued refurbishment of Port of Spain Maxi Taxi Facility; improvement of Bus Shelters and Operating Infrastructure, OSHA and the Cleaning of the Electrical Power System, installation of Flood water recycling and bus washing systems at South Quay, Port of Spain, and Establishment of Engineering Facility at Wallerfield and Caroni, purchase of 100 new buses,

PROJECT AND PROGRAMMES RECOMMENDED FOR PRIORITY FUNDING UNDER CORE PSIP	ESTIMATED TOTAL COST OF PROJECT \$TT Mn.	YEAR OF COMMENCEMENT	FINANCING ARRANGEMENTS	PROJECT EXPENDITURE 2015 TT\$ Mn.	GOVERNMENT FUNDING REQUIREMENTS 2015 TT\$Mn	DETAILS OF ACTIVITY 2015
Implementation of Traffic Management Measures	29.400	2001	General Revenues	16.600	16.600	Continued installation of New Jersey Type barriers, backup power supply for signalized traffic intersections along major highways, installation of Cable Barriers to Medians of Highways and Roadside Edges.
Purchase of Vehicles and Equipment, Trinidad	13.000	Annual	General Revenue	13.000	13.000	Procurement of Critical Heavy Equipment for Emergency Response and Flood Relief vehicles, procurement of Polymer Paper for the printing of birth, death and marriage certificates
VMCOTT Capital Works Programme	15.000	2006	General Revenue	7.000	7.000	VMCOTT: Construction of Facilities - San Fernando and Tobago, Expansion of VMCOTT Facilities at Beetham
<b>Water Security</b>				<b>72.040</b>	<b>72.040</b>	
Laying of Water Mains Programme	1.600	Annual	General Revenue	0.800	0.800	Continuation of expansion of the water distribution system by the Local Government Authorities
Upgrading of Water Distribution Systems	57.740	Annual	General Revenue	57.740	57.740	Upgrade of Booster Pumping Stations, distribution systems, service reservoirs and water works; desilting and rehabilitation of Hillsborough Dam, Tobago; upgrade of high-leakage mains.
Water and Sewerage Sector: Administrative Services	1.000	Annual	General Revenue	1.000	1.000	Development of Disaster Preparedness Capabilities in WASA
Public Baths	2.600	2005	General Revenue	2.500	2.500	Construction of Public Conveniences and the local government public conveniences
Water Supply Projects	321.000	2006	General Revenue	10.000	10.000	Strategic priority pipeline installation
<b>Facilitative Priority Initiatives</b>				<b>258.400</b>	<b>258.400</b>	
<b>Administration</b>				<b>47.300</b>	<b>47.300</b>	
Rehabilitation of Public Buildings, Trinidad	47.300	Annual	General Revenue	47.300	47.300	Renovation and refurbishment of government buildings including Treasury Building, Eric Williams Financial Complex, Constituency Offices of Members of the House of Representatives and Customs and Excise Regional Training School, Ministry of Education's Head Office, Head Office of the Ministry of Public Utilities, work areas at PTSC compound, Administrative Building - King's Wharf (PTSC); Establishment of a Wholesale Market at Macoya, Facilities at Marper Farm.
Construction of Public Buildings, Tobago	36.750	Annual	General Revenues	36.750	36.750	Continuation of construction of market and vendors mall, Scarborough; Education Head Office; Construction of New Licensing Main Office - Scarborough, Tobago Emergency Operations Centre, construction of Settlements Head Office, restoration of Old Administrative Building, construction, Assembly Administrative Complex, New Roxborough Plaza and Mini mall at Charlotteville
Acquisition of Sites for the Construction of Public Facilities	256.909	Annual	General Revenue	10.000	10.000	Acquisition of sites to facilitate the construction of public facilities and compensate Claimants for land acquired by the State.

PROJECT AND PROGRAMMES RECOMMENDED FOR PRIORITY FUNDING UNDER CORE PSP	ESTIMATED TOTAL COST OF PROJECT \$ TT Mn.	YEAR OF COMMENCEMENT	FINANCING ARRANGEMENTS	PROJECT EXPENDITURE 2015 TT\$ Mn.	GOVERNMENT FUNDING REQUIREMENTS 2015 TT\$Mn	DETAILS OF ACTIVITY 2015
Improvement/Refurbishment to Court Facilities	30.000	Annual	General Revenue	28.900	28.900	Rehabilitation of both Halls of Justice T&T, installation of security systems, refurbishment of Magistrates' Courts, expansion of Rio Claro Magistrates' Court, provision of accommodation for San Fernando Magistrates' Court, restoration of San Fernando Supreme Court Building, provision of accommodation for Court Administration Offices; improvement works and furnishing of the Industrial Court; establishment of the Equal Opportunities Commissions and Tribunals; and acquisition of property; and Establishment of Drug Treatment Court
Improvement/Refurbishment of Public Buildings, Tobago	3.250	Annual	General Revenue	3.250	3.250	Refurbishment of Townhouse A2-17 Flag Staff; Refurbishment of Quarters; Repairs to the Old Scarborough Market; Upgrading of Assembly Legislature Chambers and Annex; Renovation of Chief Secretary's Residence
Improvements to Customs and Excise Division	3.700	Annual	General revenue	1.700	1.700	Infrastructure Upgrade of the Container Examination Station (CES) at POS and continuation of acquisition of trained drug detection dogs for drug interdiction.
Construction of Public Buildings, Trinidad	32.100	Annual	General Revenue	32.100	32.100	Relocation and Outfitting of New Government Printery Building; Construction of new Forensic Science Centre facilities; Official Residence for the Chief Justice; works district office in Chaguanas; Construction of Immigration Building in San Fernando; construction of Probation Hostel; Design and Construction of the South Regional Office for Works and Infrastructure; Construction of office Complex for Commissions and Tribunals (Central Trinidad)
Restoration of Historic Buildings III	0.900	1998	General Revenue	0.200	0.200	Restoration works to Count de Lopinot's Estate House.
Construction of Court Facilities	90.000	2006	General Revenue	1.000	1.000	Provision of suitable accommodation for the Anti-Corruption Investigation Bureau
Construction of Public Buildings, Trinidad and Tobago	62.000	Annual	General Revenue	62.100	62.100	Construction of Judges and Magistrates' Housing in Tobago, the Human Capacity Development Centres; Accommodation for Tobago Office of the Industrial Court; Outfitting of Offices for Ministry of Tobago Development
Rehabilitation of Public Buildings, Trinidad and Tobago	26.100	Annual	General Revenue	26.100	26.100	Continuation of works on Local Government Buildings; Outfitting of Accommodation for the Director of Public Prosecutions South; refurbishment of T&T Hospitality and Tourism Institute; renovations to New City Mall and East Side Plaza; outfitting of accommodation for Tax Appeal Board; Outfitting of New Office for the Personnel Department; Outfitting/Re-designing of Immigration Offices and Provision of accommodation for Civil and Criminal Law Department
Restoration of Historic Buildings	7.000	2006	General Revenues	7.000	7.000	Restoration of the President's Residence; Additional works to QRC; Consulting by a technical team and archaeological team for restoration of the Red House.
Development of National Pride	2.000	Annual	General Revenues	0.500	0.500	Implementation of a National Patriotism Campaign

PROJECT AND PROGRAMMES RECOMMENDED FOR PRIORITY FUNDING UNDER CORE PSIP	ESTIMATED TOTAL COST OF PROJECT \$TT Mn.	YEAR OF COMMENCEMENT	FINANCING ARRANGEMENTS	PROJECT EXPENDITURE 2015 TT\$ Mn.	GOVERNMENT FUNDING REQUIREMENTS 2015 TT\$Mn	DETAILS OF ACTIVITY 2015
Improvement to Law Administration	3.800	Annual	General Revenue	1.500	1.500	Development of a Court Annexed Mediation Process in the Judiciary; and Implementation of the Administration of Justice (Indictable Proceedings) Act No. 20 of 2011.
<b>Environment</b>				<b>49.800</b>	<b>49.800</b>	
Forestry Development Programme	13.200	Annual	General Revenue	13.200	13.200	Continuation of forest regeneration in all five Conservancies of Trinidad; reforestation of the Northern Range; production of pine and teak seedlings for replanting; continuation of community-based Forestry & Agro-forestry Programme; wetlands management project; national parks and watershed management; improvement of forest fire protection capability; rehabilitation of access roads; and development of Caura River Facilities and the conduct of a Study on Water Capture and Conservation in the Northern Range of Trinidad and Tobago.
Development of Infrastructure for installation of Meteorological Equipment	186.634	Annual	General Revenues	32.000	32.000	Construction of new Meteorological Offices in Trinidad and in Tobago, Procurement of a configurable international civil aviation automated airport weather system
Environmental Conservation & Management Programme	2.300	Annual	General Revenue	2.300	2.300	Continuation of the work programme of the EMA, Roll-out of legislation in respect of the Forest and Protected Areas Park Development
Marine Survey and Mapping	3.000	Annual	General Revenue	2.300	2.300	Refurbishment of the Hydrographic Unit's Vessel and Production of Nautical Charts of the Gulf of Paria
<b>Law Reform</b>				<b>2.000</b>	<b>2.000</b>	
Revision and Printing of Laws of the THA	2.000	Annual	General Revenue	2.000	2.000	Drafting and amendments to Laws regarding the THA Act.
<b>Health Care Services and Hospitals</b>				<b>213.300</b>	<b>213.300</b>	
<b>Health/HIV AIDS</b>				<b>213.300</b>	<b>213.300</b>	
Health Sector Reform Programme	1253.000	1991	General Revenues	53.000	53.000	Upgrading and refurbishment works at hospitals and health centres nationwide.
Medical Facilities Upgrading Programme, Tobago	128.000	Annual	General Revenues	5.800	5.800	Procurement and installation of medical equipment and establishment of an integrated data network to link health facilities.
Public Health Facilities, Tobago	19.800	Annual	General Revenues	19.800	19.800	Upgrading of Waste Facility at Studley Park; expansion of Primary Health Care and expansion of District Dental Services.
Public Health Facilities, Trinidad	75.900	Annual	General Revenues	11.200	11.200	Procurement of heavy equipment and vehicles by local government authorities for waste collection and disposal.
Infrastructure Improvements at Regional Health Authorities	206.000	Annual	General Revenues	40.000	40.000	Purchase of equipment for health institutions in all four Regional Health Authorities in Trinidad.
Special Programmes for Chronic Diseases	159.000	2001	General Revenues	70.300	70.300	Continuation of treatment programmes for Adult Cardiac Disease, continuation of Tissue Transplants and reduction of waiting lists for surgeries.

PROJECT AND PROGRAMMES RECOMMENDED FOR PRIORITY FUNDING UNDER CORE PSIP	ESTIMATED TOTAL COST OF PROJECT \$ TT Mn.	YEAR OF COMMENCEMENT	FINANCING ARRANGEMENTS	PROJECT EXPENDITURE 2015 TT\$ Mn.	GOVERNMENT FUNDING REQUIREMENTS 2015 TT\$Mn	DETAILS OF ACTIVITY 2015
Implementation of HIV/AIDS Programmes	250.000	2003	General Revenues	8.200	8.200	Subvention to the Medical Research Foundation for treatment of HIV/AIDS patients and implementation of the National HIV/AIDS Strategic Plan.
Community Medicine Programme	31.222	2006	General Revenues	5.000	5.000	Purchase of Mobile Units for the Regional Health Authorities.
<b><u>Sport and Recreation</u></b>				<b>77.100</b>	<b>77.100</b>	
Construction/Upgrade of Sport and Youth Facilities, Tobago	35.400	Annual	General Revenue	35.400	35.400	Continuation of construction of Shaw Park Regional Ground and Cultural Complex; refurbishment of Roxborough Sport and Cultural Complex; upgrade of hard courts and recreation grounds; construction of Community Swimming Pools; establishment of a Youth Empowerment Centre at Betsy's Hope; expansion of the Apprenticeship Service Programme; continuation of the Mobile Youth Health Centre project and expansion of the Mardon House Youth Development Centre.
Construction/Upgrade of Sport and Youth Facilities, Trinidad	14.500	Annual	General Revenue	12.700	12.700	Upgrade of Indoor Sporting Facilities and public Swimming Pools.
Development of Recreational Facilities	30.000	Annual	General Revenue	29.000	29.000	Continuation of improvement works on recreational facilities throughout Trinidad by Local Government Authorities and upgrade works to the Botanic Gardens and Queen's Park Savannah.
<b><u>Poverty Reduction and Human Capital Development</u></b>				<b>170.750</b>	<b>170.750</b>	
<b><u>Capacity Building/Institutional Strengthening</u></b>						
Improvement in Administrative Services, Tobago	1.100	Annual	General Revenue	1.100	1.100	Continued training of staff of Divisions of the Tobago House of Assembly, granting of scholarships under the Human Resource Development Programme and the establishment of the Energy Secretariat, The Asset Management Unit and Young Professionals Programme.
Institutional Strengthening of Public Sector Administrative Services	19.550	Annual	General Revenue	19.550	19.550	Strengthening of records management and customer service centres in the Judiciary; Institutional Strengthening of Friendly Societies; Televising and Broadcasting of Parliamentary Proceedings; Development and Actualization of the Strategic Plan; Enhanced Career and Succession Management Processes in the Public Service; Consultancy to Determine the Minimum Wage Level and Assess the Impact on the Economy of Trinidad and Tobago; Rationalization and Development of the Government Printery; Establishment of Communications Policy and Strategic Road Map; Institutional Strengthening of the National Archives.

PROJECT AND PROGRAMMES RECOMMENDED FOR PRIORITY FUNDING UNDER CORE PSIP	ESTIMATED TOTAL COST OF PROJECT \$TT Mn.	YEAR OF COMMENCEMENT	FINANCING ARRANGEMENTS	PROJECT EXPENDITURE 2015 TT\$ Mn.	GOVERNMENT FUNDING REQUIREMENTS 2015 TT\$Mn	DETAILS OF ACTIVITY 2015
Institutional Strengthening of Ministries and Departments	136.100	Annual	General Revenue	136.100	136.100	Continuation of training and capacity building initiatives in Ministries and Departments across the public sector including the Ministries of Labour and Small and Micro Enterprise Development, Planning and Sustainable Development, Local Government, Tertiary Education and Skills Training, Foreign Affairs; Gender, Youth & Child Development; Public Administration, Finance and the Economy and the Tobago House of Assembly.
Institutional Strengthening of the Ministry of National Security Divisions and Agencies	11.250	Annual	General Revenue	3.600	3.600	Continuation of Training for the Coast Guard, Air Guard, Regiment, Defence Force Reserves, Fire Service and Prison Service.
Institutional Strengthening of the Ministry of National Security	0.750	Annual	General Revenues	0.400	0.400	Institutional Strengthening of the Immigration Division of the Ministry of National Security.
Institutional Strengthening of the Police Service	10.000	Annual	General Reserve	10.000	10.000	Continuation of the Transformation of the Police Service.
<b>Community Development</b>				<b>66.477</b>	<b>66.477</b>	
Upgrading of Cemeteries and Cremation Facilities	7.000	Annual	General Revenues	7.000	7.000	Continuation of upgrade to cemeteries and cremation sites by local government authorities.
Establishment of Mediation Centres	6.100	Annual	General Revenues	4.000	4.000	Establishment of Mediation Centres at Arima and San Fernando
Community Development Programme	10.000	Annual	General Revenues	1.000	1.000	Continuation of community-based micro credit and telecentre projects.
Buccoo Integrated Community Development Programme	10.000	2005	General Revenues	1.040	1.040	Buccoo Integrated Community Development Centre
Construction and Upgrading of Community Facilities, Tobago	71.865	Annual	General Revenues	31.137	31.137	Continuation of construction and upgrades to community centres located at Calder Hall, Canaan/Bon Accord, Parlatuvier, Golden Lane, Lambeau, John Dial, Betsy's Hope, Mt Grace, Signal Hill, Goodwood, Castara, Speyside, Belle Garden, Pembroke, Moriah, Hope, Scarborough, Charlotteville, Whim, Delaford, Bloody Bay, Bethesda, Lowlands, Mason Hall and Fairfield; Upgrade of Pembroke Heritage Park, Continuation of the Community Enhancement Project and Upgrade of Pan Theatres
Improvement to Community Facilities, Trinidad	87.485	2005	General Revenues	9.000	9.000	Improvement of Export Centres, Civic Centres and Regional Complexes in communities throughout the country; Establishment of a Governance Structure for Community Facilities.
Construction and Upgrade of Community Facilities	5.958	Annual	General Revenues	2.000	2.000	Refurbishment of the Community Education, Training, Information and Resource Centre at St Anns
Disaster Preparedness and Mitigation Programme, Trinidad	28.000	2012	General revenue	11.300	11.300	Building capacity for implementation of disaster preparedness and mitigation projects in Municipal Corporations



PROJECT AND PROGRAMMES RECOMMENDED FOR PRIORITY FUNDING UNDER CORE PSIP	ESTIMATED TOTAL COST OF PROJECT \$ TT Mn.	YEAR OF COMMENCEMENT	FINANCING ARRANGEMENTS	PROJECT EXPENDITURE 2015 TT\$ Mn.	GOVERNMENT FUNDING REQUIREMENTS 2015 TT\$Mn	DETAILS OF ACTIVITY 2015
<b><u>Early Childhood Education</u></b>				<b>2.500</b>	<b>2.500</b>	
Early Childhood Education Programme, Tobago	4.300	Annual	General Revenues	2.500	2.500	Establishment of Childhood Centres, Extension and Improvements to Existing Childhood Centres, Establishment of Early Childhood Care and Education Unit
<b><u>Housing and Shelter</u></b>				<b>28.000</b>	<b>28.000</b>	
Housing and Settlements Expansion Programme, Tobago	28.580	Annual	General Revenue	28.000	28.000	Funding for works at Castara Housing Estate Development, Signal Hill Housing Estate, Adventure Housing Estate, Plymouth Road, Speyside Estate Village Expansion, Belle Garden Estate Phase I, Belle Garden Estate Phase II, Mt. Irvine Housing Development, Box Drains at Charlotteville Village Expansion and the revitalization of Milford Court Commercial Plaza.
<b><u>Primary Education</u></b>				<b>17.150</b>	<b>17.150</b>	
Primary Schools Programme, Tobago	17.150	Annual	General Revenue	17.150	17.150	Continuation of construction of Scarborough R.C. and Scarborough Methodist Primary Schools; upgrading of Primary Schools including Bon Accord, Mason Hall and Signal Hill Government, St. Patrick Anglican, Plymouth Anglican, Lambeau Anglican, Delaford Anglican, L'Anse Fourmi Methodist, and Moriah Government Primary School. Upgrades to comply with OSH ACT; security installation at schools; continuation of the School-based Management Project; computerisation of Primary Schools; establishment of Visual Arts and Performing Theatres; provision of Mobile Community and Primary School Service; implementation of Music, Dance and Fine Arts into Schools; and development of physical education and sports.
<b><u>Secondary Education</u></b>				<b>8.700</b>	<b>8.700</b>	
Secondary Schools Programme, Trinidad	2.000	Annual	General Revenue	1.000	1.000	Physical security of secondary schools
Secondary Schools Programme, Tobago	7.000	Annual	General Revenues	7.700	7.700	Continuation of works at Roxborough Composite, Bishop's High, Scarborough Secondary, Mason Hall Government and Signal Hill Senior Comprehensive. Expansion of Goodwood and Speyside High Schools, Tobago Multi-faceted Education Complex.
<b><u>Skills Development</u></b>				<b>53.600</b>	<b>53.600</b>	
Skills Development Programme	60.200	Annual	General Revenue	51.300	51.300	Completion of designs and commencement of construction of Head Office for the NESCC; refurbishment of YTEPP Centres, MIC and NESCC Skills Technology Centres and acquisition of tools and equipment for Technology Centres.
Skills Development Programme, Tobago	4.050	Annual	General Revenue	2.300	2.300	Refurbishment of Skills and Trade Centres in Tobago; Patience Hill, Roxborough Trade Centre, Vocational Facility at Signal Hill.

PROJECT AND PROGRAMMES RECOMMENDED FOR PRIORITY FUNDING UNDER CORE PSIP	ESTIMATED TOTAL COST OF PROJECT \$ TT Mn.	YEAR OF COMMENCEMENT	FINANCING ARRANGEMENTS	PROJECT EXPENDITURE 2015 TT\$ Mn.	GOVERNMENT FUNDING REQUIREMENTS 2015 TT\$Mn	DETAILS OF ACTIVITY 2015
<b>Social Development</b>				<b>51.350</b>	<b>51.350</b>	
Establishment of Social Services Facilities and Facilities for the Socially Displaced	55.800	Annual	General Revenue	32.300	32.300	Upgrading of St. Dominic's Home for Children, St. Mary's Home for Children and the Josephine Shaw House for Women. Establishment of Social Services Centre in Penal. Substance Abuse Rehabilitation Facility at Piparo and a Model Children's Home
Social Services Programme, Tobago	7.550	Annual	General Revenue	7.550	7.550	Establishment of a probation hostel and Senior Citizen Centres; provision of home care services for the elderly under the Golden Apple/ Adolescents Partnership Programme; training in technical skills and provision of education for Adolescent Mothers; training and assistance to the unemployed and ex-prisoners.
Social Services Programmes, Trinidad	100.000	2006	General Revenue	11.500	11.500	Continuation of the Poverty Reduction Programme, Survey of Living Conditions, Community Outreach and provision of financial assistance to the Children's Authority.
<b>Special Education</b>				<b>3.100</b>	<b>3.100</b>	
Special Education Programme, Tobago	18.350	Annual	General Revenues	1.600	1.600	Science essay-writing competition, Upgrade of Happy Haven School for the Physically Challenged and the School for the Deaf.
Special Education Services Programme, Tobago	7.500	Annual	General Revenue	0.500	0.500	Chief Secretary's Award for Excellence in science, teaching, research, innovation, development and empowerment.
Special Science, Technology, Research Education Programme, Tobago	2.800	Annual	General Revenues	0.700	0.700	Establishment of a science research centre; Tobago Sci-Tech Exposition; and Popularisation of Science in Tobago Programme
Special Information Technology Education Programme, Tobago	1.800	Annual	General Revenue	0.300	0.300	Networking Department of Education with Schools.
<b>Tertiary Education</b>				<b>294.900</b>	<b>294.900</b>	
Refurbishment of Technical Institutes	12.000	Annual	General Revenues	12.000	12.000	Improvement works at ECIAF, John Donaldson and San Fernando Technical Institutes.
Libraries Programme, Trinidad	27.000	Annual	General Revenue	18.800	18.800	Upgrading of public libraries, purchase of books and materials for the National Library, and other public libraries; and acquisition of mobile libraries.
Libraries Programme, Tobago	17.500	Annual	General Revenue	17.000	17.000	Completion of repairs to Roxborough, Scarborough and Charlotteville Libraries; development of library facilities, operationalization of new libraries and library outreach programmes.
Establishment of a National Community College - COSTAATT	160.000	1999	General Revenue	50.000	50.000	Construction of COSTAATT Chaguanas campus

PROJECT AND PROGRAMMES RECOMMENDED FOR PRIORITY FUNDING UNDER CORE PSIP	ESTIMATED TOTAL COST OF PROJECT \$TT Mn.	YEAR OF COMMENCEMENT	FINANCING ARRANGEMENTS	PROJECT EXPENDITURE 2015 TT\$ Mn.	GOVERNMENT FUNDING REQUIREMENTS 2015 TT\$Mn	DETAILS OF ACTIVITY 2015
Establishment of the University of Trinidad and Tobago	44.000	2004	General Revenue	70.900	70.900	At the Point Lisas Campus construction of a Hazardous Chemical Storage Facility. San Fernando Technical Institute will place emphasis on upgrade of the Drainage systems, Firewater system and John S. Donaldson Technical Institute will undertake the refurbishment of the cafeteria, auditorium in Block C and Block D (Power Labs).
Establishment of a National Accreditation Council	2.400	2004	General Revenue	2.000	2.000	Continuation of staff development and training programmes.
Development Works at the University of the West Indies	204.500	Annual	General Revenue	124.200	124.200	Completion of the UWI South Campus in Debe is scheduled for February 2015. At OPEN Campus Facility in Chaguanas the first of four phases will comprise an Administrative Building and classrooms. The extension of Canada Hall will continue with the North Block Renovation, and at the St. Augustine Campus works are scheduled to commence on the Centre for Spiritual Life.
<u>Youth Development and Entrepreneurship</u> Youth Programme, Trinidad	100.000	2003	General Revenue	3.300	3.300	Conduct of Youth Volunteerism programme; implementation of programmes under the National Youth Policy, provision of financial assistance to Youth Non Governmental Organizations and continuation of the Youth RISE Project.
<b>Total for Tranche III</b>				<b>3163.359</b>	<b>3163.359</b>	

## PUBLIC SECTOR INVESTMENT PROGRAMME - 2015

## TRANCHE V

Conversion rates of US\$1 = TT\$6.40 and Euro 1 = TT\$8.70 were used.

PROJECTS WITH FUNDING FROM MULTILATERAL AND BILATERAL EXTERNAL SOURCES	ESTIMATED TOTAL COST OF PROJECT TT\$ Min.	YEAR OF COMMENCEMENT	FINANCING ARRANGEMENTS	PROJECTED EXPENDITURE 2015 TT\$ Min.	GOVERNMENT FUNDING REQUIREMENTS 2015 TT\$ Min.	LOAN/GRANT DRAWDOWNS 2015 TT\$ MIN.	DETAILS OF ACTIVITY 2015
<b>Agriculture and Food Security</b>							
<b>Agriculture</b>							
Agricultural Land Development T5	324.000	2007	General Revenue	206.000 196.000	206.000 196.000	0.000 0.000	Development of lands at Caroni and Orange Grove by the Estate Management and Business Development Company Limited; Development of a Land Management Information System; Continuation of the Food basket road programme and accelerated pond construction programme.
Fisheries Development Programme, Trinidad T5	95.000	2006	General Revenues	10.000	10.000	0.000	Upgrade of Fish Landing Sites.
<b>Crime and Law and Order</b>							
<b>Law Enforcement</b>							
Construction and Upgrade of Police Stations T5	212.000	Annual	General Revenue	140.000 140.000	140.000 140.000	0.000 0.000	Construction of Police Stations including St Joseph, St Clair, Maracas/St Joseph, Old Grange and Roxborough Police Stations and construction of new armory and ammunition bunker;
<b>Public Safety and Citizen Security</b>							
Construction and Upgrade of Coast Guard Facilities T5	40.700	Annual	General Revenue	294.150 9.000	294.150 9.000	0.000 0.000	Upgrade of All Ranks Facility at Staubles Bay. Construction of Bachelors' Quarters, Male and Female Junior Rates Dormitory, Coast Guard Facility at Milford Road, Tobago and Accommodations and Support Facility at Hart's Cut.
Construction and Upgrade of Prison Facilities T5	829.045	2005	General Revenues	210.500	210.500	0.000	Construction of a Pre-Trial Detention Centre at Golden Grove; Construction of a Prison in Hope, Tobago; Purchase of the Eastern Correctional Rehabilitation Centre (ECRC) at Santa Rosa, Arima; Construction of a Perimeter Fence and Infrastructure Work at the Maximum Security Prison
Construction and Upgrade of Regiment Facilities T5	18.700	Annual	General Revenue	8.500	8.500	0.000	Construction of Detachment Headquarters at Camp Signal Hill and Camp Omega, construction of dormitory at Signal Hill, Band and Training Facilities at Teteron Bay Barracks, Detention Centre and Kitchen Facilities at Cumuto Barracks; Regiment Laundry Facility and Detention Centre
Construction of Air Guard Facilities T5	80.000	Annual	General Revenue	6.150	6.150	0.000	Construction of Air Guard Facilities including upgrading the Hangar, new galley and mess hall, design and construction of Logistics Store Complex and construction of dormitories.
Construction of Fire Stations, Trinidad T5	900.000	Annual	General Revenue	60.000	60.000	0.000	Construction of Fire Stations at San Fernando and Mayaro and preparation of designs at Arouca, Chaguaramas and Woodbrook. Phase 2 stations for construction will be at Tunapuna, Point Fortin, Penal, Black Rock, Tobago and Wrightson Road, Port of Spain.

PROJECTS WITH FUNDING FROM MULTILATERAL AND BILATERAL EXTERNAL SOURCES	ESTIMATED TOTAL COST OF PROJECT TT\$ Min.	YEAR OF COMMENCEMENT	FINANCING ARRANGEMENTS	PROJECTED EXPENDITURE 2015 TT\$ Min.	GOVERNMENT FUNDING REQUIREMENTS 2015 TT\$ Min.	LOAN/GRANT DRAWDOWNS 2015 TT\$ MIN.	DETAILS OF ACTIVITY 2015
<b>Economic Growth, Job Creation, Competitiveness and Innovation</b> <b>Drainage</b> Major Drainage Works, Trinidad T5	248.000	2006	General Revenues	198.500 198.500	198.500 198.500	0.000 0.000	Continuation of projects under the National Programme for the Upgrade of Drainage Channels, Comprehensive Drainage Development Studies and the Flood Mitigation Programme.
<b>Energy/Renewable Energy Alternatives</b> NEC- Capital Works Programme T5	1890.000	2007	General Revenues	104.000 104.000	104.000 104.000	0.000 0.000	Development of ports to support upstream and downstream industries at Galota, Savonetta, Pt. Lisas and Brighton; development of new industrial sites at Pt.Lisas and Union Industrial Estate;
<b>Manufacturing</b> Development of Industry T5	112.400	2006	General Revenue	112.400 112.400	112.400 112.400	0.000 0.000	Continuation of construction of Wallerfield Industrial and Technology Park (Tamana InTech Park); promotion of the Tamana InTech Park for tenancy by branding and marketing; and completion of the establishment of the Single Electronic Window for Trade and Business Facilitation.
<b>Roads and Bridges</b> Road Infrastructure Improvement Programme	1831.700	2006	General Revenue	672.000 672.000	672.000 672.000	0.000 0.000	Commencement of construction works on the SMR-CRH Interchange; continued rehabilitation of roads and bridges, implementation of traffic management measures and alternative access routes.
<b>Sewerage</b> Improvements to Sewerage Systems T5	11.800	Annual	General Revenue	248.600 20.000	28.600 20.000	220.000 0.000	Rehabilitation of Scarborough Wastewater Treatment Plant; South West sewerage upgrade.
Improvements to Waste Water Treatment Plant - Cipriani Labour College T5	3.600	Annual	General Revenues	3.600	3.600	0.000	Improvement to waste water treatment plant at Cipriani Labour College.
Wastewater Network Expansion T5	321.750	2013	IDB - Us 40Mn / Us \$246.5Mn	225.000	5.000	220.000	Rehabilitation/expansion of private Wastewater Treatment Plants in Maloney, Malabar and San Fernando Catchment; integration of wastewater collection system; de-commissioning of existing Wastewater Treatment Plants.
<b>The Arts and Multiculturalism</b> Academy for Performing Arts T5	1105.000	Annual	General Revenues	2.000 2.000	2.000 2.000	0.000 0.000	Settlement of outstanding project management fees owed to UDECOTT
<b>Tourism</b> Tourism Action Programme T5	42.000	Annual	General Revenues	56.000 42.000	56.000 42.000	0.000 0.000	Tourism Action Programme - Redevelopment of Maracas Bay; upgrade Work at Sugar Heritage Village; and development of Beaches Under Beach Master Plan.

PROJECTS WITH FUNDING FROM MULTILATERAL AND BILATERAL EXTERNAL SOURCES	ESTIMATED TOTAL COST OF PROJECT TT\$ Min.	YEAR OF COMMENCEMENT	FINANCING ARRANGEMENTS	PROJECTED EXPENDITURE 2015 TT\$ Min.	GOVERNMENT FUNDING REQUIREMENTS 2015 TT\$ Min.	LOAN/GRANT DRAWDOWNS 2015 TT\$ MIN.	DETAILS OF ACTIVITY 2015
Tourism Development programme T5	400.000	2011	General Revenues	14.000	14.000	0.000	Completion of renovations at the Vanguard Hotel Ltd. (formerly the Tobago Hilton) and continuation of construction works at the Trinidad Hilton and Conference Centre.
<b>Transportation</b>							
Sea Transport	408.127	2007	General Revenue	5.900	10.900	0.000	Electronic Ticketing System, Shore Power Infrastructure Upgrade, Fixed Boarding Stairs, Ride Control System, Fixed Jetty at San Fernando Terminal, New Terminal Facilities, Walkway and Drainage Improvement works, Pontoon Service Lines Installation Project
Traffic Management Programme T5	26.780	2013	General Revenues	5.000	5.000	0.000	Traffic Management Programme
<b>Water Security</b>							
Water Supply Projects T5	90.000	Annual	General Revenue	90.000	90.000	0.000	replacement of high leakage mains, upgrade of transmission networks; refurbishment of Water Treatment Plants and design and installation of mains;
<b>Facilitative Priority Initiatives</b>							
<b>Administration</b>							
Construction and Rehabilitation of Public Buildings, Trinidad and Tobago T5	220.500	Annual	General Revenues	220.500	342.500	0.000	Restoration of Heritage Library; Construction of Office Building on NBN Site; continuation of infrastructural works to Cipriani Labour College and C40 building; construction of nine Libraries; Construction of Couva Hospital and Multi- Training Facility , construction of the south office of the Ministry of the Attorney General; refurbishment of Tunapuna Administrative Complex; Construction of office Complex for Commissions and Tribunals (Central Trinidad); the Arima/Piarco Registration Area Office; and Purpose-built national archives.
Construction of Court Facilities T5	100.000	2005	General Revenue	52.000	52.000	0.000	Provision of accommodation for the Chaguanas and Siparia Magistrates' Courts; and establishment of a Centralized Coroners' Court and Petty Civil Court.
Restoration of Historic Buildings T5	745.647	2006	General Revenues	70.000	70.000	0.000	Restoration of Mille Fleur Building, President's Residence and the Red House.
<b>Health Care Services and Hospitals</b>							
<b>Health/HIV/AIDS</b>							
Health Sector Reform Programme T5	2000.000	2006	General	330.000	330.000	0.000	Commencement of construction of the new Palo Seco and Carenage Health Centres and upgrade of the Arima District Health Facility.

PROJECTS WITH FUNDING FROM MULTILATERAL AND BILATERAL EXTERNAL SOURCES	ESTIMATED TOTAL COST OF PROJECT TT\$ Min.	YEAR OF COMMENCEMENT	FINANCING ARRANGEMENTS	PROJECTED EXPENDITURE 2015 TT\$ Min.	GOVERNMENT FUNDING REQUIREMENTS 2015 TT\$ Min.	LOAN/GRANT DRAWDOWNS 2015 TT\$ MIN.	DETAILS OF ACTIVITY 2015
<b>Sport and Recreation</b> Improvements to Recreational, Sport and Youth Facilities, Trinidad T5	159.000	Annual	General Revenue	163.000 163.000	163.000 163.000	0.000 0.000	Construction of 6 national facilities: Tennis Centre, Hockey and Cycling Centre, Aquatic Centre and 3 Multipurpose Sport and Indoor Facilities; expansion works to the Emperor Valley Zoo; upgrading of Recreation Grounds, Parks and Spaces nationwide; Development of Yolande Pompey Sub-Regional Recreation Sport Complex; Upgrade and Rehabilitation of Former Caroni Sport Facilities and the nation's Stadia; construction of activity centres, Pavilions, play parks and installation of exercise and sporting equipment.
<b>Poverty Reduction and Human Capital Development</b> <b>Community Development</b> Community Development T5	330.000	2005	General Revenue	254.000 119.000	254.000 119.000	0.000 0.000	Implementation of large scale rural and urban development projects.
Construction and Upgrade of Community Facilities, Trinidad T5	526.366	Annual	General Revenues	95.000	95.000	0.000	Continuation of construction and rehabilitation of community facilities throughout Trinidad
Implementation of Self Help Programmes T5	240.000	Annual	General Revenues	40.000	40.000	0.000	Provision of funding for the continuation of infrastructure works in communities aimed at improving the supply of water, electricity, roads, drains, recreational facilities and community centres; and financial assistance to vulnerable citizens for repair and upgrade of their homes under the Minor Repairs and Reconstruction Grant, Emergency Repair/Reconstruction Assistance Grant (ERRAG) and Low Cost Housing Grant (LCHG).
<b>Early Childhood Education</b> Early Childhood Education Programme T5	74.000	Annual	General Revenues	74.000 74.000	74.000 74.000	0.000 0.000	Construction of Early Childhood Care and Education centres, Refurbishment works on existing ECCE centres and procurement of equipment and furniture
<b>Housing and Shelter</b> Accelerated High Density Housing Programme T5	1600.000	2002	General Revenues	300.000 300.000	300.000 300.000	0.000 0.000	Continuation of construction of single and multiple family housing units and developmental works under the New Home and Infill Projects; as well as retrofitting of HDC tenanted buildings in five locations and construction of new homes on green sites and Infill development.

PROJECTS WITH FUNDING FROM MULTILATERAL AND BILATERAL EXTERNAL SOURCES	ESTIMATED TOTAL COST OF PROJECT TT\$ Min.	YEAR OF COMMENCEMENT	FINANCING ARRANGEMENTS	PROJECTED EXPENDITURE 2015 TT\$ Min.	GOVERNMENT FUNDING REQUIREMENTS 2015 TT\$ Min.	LOAN/GRANT DRAWDOWNS 2015 TT\$ MIN.	DETAILS OF ACTIVITY 2015
<b>Primary Education</b>							
Primary Schools Programme, Trinidad T5	332.000	Annual	General Revenue	255.900 255.900	255.900 255.900	0.000 0.000	Construction of over 30 Primary Schools including Kanhai and Curpe Presbyterian, Barrackpore ASJA, St. Barbara's Spiritual Shouter Baptist, Eckel Village AC, Rose Hill and Paramin RC, and Feabeau, Lower Morvant, New Grant, Fanny Village, Manzanilla and Monkey Town Government; refurbishment of primary schools; and procurement of furniture and equipment.
<b>Secondary Education</b>							
Secondary Schools Programme, Trinidad	260.000	Annual	General Revenue	257.000 257.000	257.000 257.000	0.000 0.000	Continuation of construction of Secondary Schools throughout Trinidad and Tobago; procurement of furniture and equipment; improvement/refurbishment/extension to secondary schools; emergency upgrade to secondary schools; upgrade/expansion of schools to facilitate single sex schools.
<b>Social Development</b>							
Establishment of Social Services Facilities and Facilities for the Socially Displaced T5	24.700	Annual	General Revenue	24.700 24.700	24.700 24.700	0.000 0.000	Upgrading of St. Michael's School for Boys, Josephine Shaw House for Women, provision of financial assistance to Halfway House for Ex-prisoners owned by NGO's for upgrade works and construction of a Social Displacement Centre in Port of Spain and a Remand Home for Female Offenders at Aripo.
<b>Tertiary Education</b>							
Establishment of the University of Trinidad and Tobago T5	1800.000	2004	General Revenue	100.000 100.000	100.000 100.000	0.000 0.000	UTT's Main Campus, Tamana E-Teck Park Wallerfield is currently on target for delivery in February 2015. Phase I of the Signature Building Complex includes the buildings of the West Block, East Block, Central Plaza and Graduation Pavilion, Physical Plant buildings, Ancillary Installations including a 66/12KV/substation, and proposed Residence facility for 700 students.
<b>Youth Development and Entrepreneurship</b>							
Youth Programme, Trinidad T5	20.000	Annual	General Revenue	20.000 20.000	20.000 20.000	0.000 0.000	Establishment of Hostels for Youth, Establishment of a Multipurpose Youth Facility, Establishment of Youth Development Apprenticeship Centres, Refurbishment of National Youth Development and Apprenticeship Centres, Refurbishment of Youth Training Facilities
<b>Total for Tranche V</b>				<b>4255.650</b>	<b>4035.650</b>	<b>220.000</b>	



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**APPENDIX III**  
**PUBLIC SECTOR INVESTMENT PROGRAMME (PSIP) 2015**  
**ALLOCATION BY STRATEGIC PRIORITY**  
**(TT\$ Millions)**

<b>STRATEGIC PRIORITY AND SECTOR</b>	<b>Total Allocation</b>	<b>Consolidated Fund</b>	<b>%</b>	<b>IDF</b>	<b>%</b>
<b>Agriculture and Food Security</b>	<b>302.2</b>	<b>108.2</b>	<b>2.8</b>	<b>194.0</b>	<b>4.5</b>
Agriculture	302.2	108.2	2.8	194.0	4.5
<b>Crime and Law and Order</b>	<b>1,013.6</b>	<b>579.5</b>	<b>15.0</b>	<b>434.2</b>	<b>10.1</b>
Law Enforcement	187.8	47.8	1.2	140.0	3.3
Public Safety and Citizen Security	825.8	531.7	13.8	294.2	6.8
<b>Economic Growth, Job Creation, Competitiveness and Innovation</b>	<b>2,956.0</b>	<b>1,402.6</b>	<b>36.4</b>	<b>1,553.4</b>	<b>36.2</b>
Communication	33.5	33.5	0.9	0.0	-
Drainage	355.3	156.8	4.1	198.5	4.6
Economic Restructuring and Transformation	129.0	79.0	2.1	50.0	1.2
Electricity	160.0	160.0	4.2	0.0	-
Energy/Renewable Energy Alternatives	104.9	0.9	-	104.0	2.4
Foreign Policy and Trade Relation	15.0	15.0	0.4	0.0	-
Industrial Development	1.0	1.0	-	0.0	-
Information Technology and Infrastructure	193.6	193.6	5.0	0.0	-
Manufacturing	146.0	33.6	0.9	112.4	2.6
Other Economic Services	1.0	1.0	-	0.0	-
Roads and Bridges	919.5	247.5	6.4	672.0	15.6
Science, Research and Development	94.3	94.3	2.5	0.0	-
Sewerage	253.3	2.7	0.1	250.6	5.8
The Arts and Multiculturalism	51.7	49.7	1.2	2.0	0.1
Tourism	143.5	87.5	2.1	56.0	1.3
Transport and Communication	2.0	2.0	0.1	0.0	-
Transportation	190.4	179.5	4.7	10.9	0.3
Water Security	162.0	65.0	1.7	97.0	2.3
<b>Facilitative Priority Initiatives</b>	<b>662.3</b>	<b>306.8</b>	<b>8.2</b>	<b>355.5</b>	<b>8.0</b>
Administration	602.1	246.6	6.7	355.5	8.0
Environment	51.2	51.2	1.3	0.0	-
Law Reform	3.0	3.0	0.1	0.0	-
Regional Development Planning	6.0	6.0	0.2	0.0	-
<b>Health Care Services and Hospitals</b>	<b>783.4</b>	<b>290.4</b>	<b>7.5</b>	<b>493.0</b>	<b>11.4</b>
Health/HIV & AIDS	543.3	213.3	5.5	330.0	7.6
Sport and Recreation	240.1	77.1	2.0	163.0	3.8
<b>Poverty Reduction and Human Capital Development</b>	<b>2,442.5</b>	<b>1,155.9</b>	<b>30.1</b>	<b>1,286.6</b>	<b>29.8</b>
Capacity Building/Institutional Strengthening	185.6	184.6	4.8	1.0	-
Community Development	330.5	76.5	2.0	254.0	5.9
Early Childhood Education	76.5	2.5	0.1	74.0	1.7
Housing and Shelter	466.0	166.0	4.3	300.0	7.0
Primary Education	376.1	120.2	3.1	255.9	5.9
Secondary Education	265.7	8.7	0.2	257.0	5.9
Skills Development	53.6	53.6	1.4	0.0	-
Social Development	82.4	57.7	1.5	24.7	0.6
Special Education	3.1	3.1	0.1	0.0	-
Tertiary Education	579.7	479.7	12.5	100.0	2.3
Youth Development and Entrepreneurship	23.3	3.3	0.1	20.0	0.5
<b>GRAND TOTAL</b>	<b>8,160.0</b>	<b>3,843.4</b>	<b>100.0</b>	<b>4,316.6</b>	<b>100.0</b>